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# FINANCIAL TIMES

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## ARCHBISHOP RUNCIE IS ENTHRONED



The Right Rev. Robert Runcie at his enthronement at Canterbury yesterday as the 102nd Archbishop of Canterbury and head of the world's 64m Anglicans.

## NEWS SUMMARY

### GENERAL

#### Olympics snub for Thatcher

British Olympic Association representatives meeting in London agreed to send a team to Moscow. The decision is a snub to Margaret Thatcher's attempt to boycott the Games because of Russian intervention in Afghanistan.

Fifteen of the 20 sports represented voted in favour, four wanted the decision deferred, and Buckley had already decided not to go. MPs voted last week by 315 to 147 to support Mrs. Thatcher's call.

**Murder at altar**  
San Salvador's Catholic Archbishop Oscar Romero, a champion of human rights, was shot dead as he celebrated mass in the cathedral. Page 6; Feature Page 15.

**Kelly inquest**  
Delivery driver Francis Keegan told the Merseyside inquest into the death in police custody of labourer James Kelly that he saw two policemen kick and beat Kelly the night he died.

**West Bank snub**  
Israel rejected a U.S. appeal to halt building of Jewish settlements on occupied Arab land until May 26, the date set for a Palestinian autonomy agreement. Page 4.

**Seveso settlement**  
Swiss chemicals company Givaudan and the Italian authorities 'appear to have reached an out-of-court settlement of £54.5m (£24.5m) for the 1976 Seveso disaster.

**Shah to stay**  
President Sadat said the deposed Shah of Iran had accepted his invitation to stay in Egypt. In Tehran, about 30,000 demonstrated against his move from Panama. Page 4.

**Chad killings**  
More than 700 people have been killed in fighting in the Chad capital of N'Djamena. About 500 Europeans have fled the area.

**Chad killings**  
Two young experienced climbers were found dead in the Gramscian mountains.

**Chad killings**  
Temple which can be stored without refrigeration for three months has been developed at Israel's Ben Gurion University.

### BUSINESS

#### Dollar and sterling up; Gold falls

STERLING was firmer ahead of the Budget, rising to DM1.1550 and FF 9.6375, both seven-month highs. It closed 75 points up against the dollar at \$2.1910 and its trade-weighted index was 72.7 (72.2).

DOLLAR was boosted by firm U.S. interest rates to DM 1.8955 (DM1.8860) and its trade-weighted index was 89.7 (89.6).

GOLD reflected dollar strength to close \$25 off in London, at \$540.5. Copper followed bullion with cash wire-bars down \$39 to \$295.5 a tonne. Cash lead closed \$37.5 down at \$244.5 a tonne.

EQUITIES trading was quiet and the FT 30-share index rose 3.1 to 430.3. The Gold Mines index fell 10.7 to 315.5.

GLITS moved ahead on Budget hopes and the Government Securities index closed 0.21 up at 64.40.

WALL STREET was up 1.11 at 766.55 before the close.

SAUDI ARABIA is to maintain its raised production level of 9.5m barrels a day until world oil markets return to normal. Back Page; Other oil news, Pages 4 and 10.

U.S. is giving West Germany short-term aid in financing its budget deficit, and may soon provide more on a longer-term basis. Back Page.

CRAFT unions involved in the steel strike decided to accept the findings of the committee of inquiry as a settlement and to leave the Iron and Steel Co-ordinating Committee. Back Page; Other steel news Page 10.

STRIKE at BL's Jaguar plant over the company's imposed 5 per cent pay deal is likely to be delayed because the workforce was divided over the action. Back and Page 12.

BOGAT is to tell its national newspaper members to strike from the night of May 13 until midday on May 14 in protest at Government policies.

RECKITT AND COLMAN, the household goods and toiletries group, incurred a fall in 1979 pre-tax profits from £21.3m to £21.01m on sales of £659.08m (£608.64m). Page 20 and Lex, Back Page.

LONDON AND SCOTTISH Marine Oil Company reported a pre-tax profit for 1979 of £23.44m against a loss of £10.75m. Page 20 and Lex, Back Page.

## Jobless increasing with 11.9% rise over six months

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

Adult unemployment is rising sharply. The total has increased by 150,000, or 11.9 per cent, in the six months since the upturn began.

Department of Employment figures, seasonally adjusted, published yesterday show that the number of adults out of work rose by 30,800 to 1.41m in the month to mid-March. This is equivalent to 5.8 per cent of the national workforce.

The mid-March total is the highest since January 1978, and only 10,000 less than the post-war peak in November 1977.

The rise in unemployment has been accompanied by a steady decline in notified vacancies in the past nine months as companies have cut recruitment in response to a slowdown in economic activity. There has been a sharp increase in redundancies since the New Year.

A bleak outlook for both output and jobs is likely to be confirmed this afternoon by the short-term Treasury forecasts accompanying the 30-minute Budget speech of Sir Geoffrey Howe, the Chancellor.

Most private-sector forecasters believe that total output will decline by at least 1 to 2 per cent this year, and by much more in manufacturing, while adult unemployment may rise by between 350,000 and 400,000 by the end of the year.

However, living standards and consumer spending look like holding up.

The rise in unemployment in the month to mid-March was less than the average of more than 40,000 in the previous two months. The official view is that the earlier figures were affected by uncertainty over the steel strike, which affected company recruitment plans.

The most significant recent development has been the rise in redundancies.

These are estimated at 51,000 in January and February, more than double the figure for the same months of last year, and the highest total for five years.

Redundancies were concentrated in textiles, metal manufacturing, mechanical engineering and construction.

The change in employer attitudes is also shown by the further fall in notified vacancies. These are usually about a third of total vacancies.

The seasonally-adjusted figure dropped by 10,800 to 180,800 in the month to mid-March. This is the lowest figure since January 1978, and is a drop of 31,600, or 31 per cent, since the peak last June.

The Government's various special employment measures continue to have a big impact, at present keeping about 205,000 off the unemployment register. The average impact in 1980-81 is expected to be 185,000.

After ignoring the usual seasonal adjustment, total UK unemployment dropped by 11,250 to 1.43m in the month to mid-March. This is equivalent to 6.1 per cent of the work force.

The number of school-leavers out of work dropped by 6,900 in the month to 31,240, almost exactly the same as a year ago.

Regional map, Page 8.

## Ministers agree to tighten union immunity proposals

BY ELMOR GOODMAN, LOBBY STAFF

MINISTERS ARE understood to have agreed on a significant tightening up of their proposals for restricting secondary industrial action.

The objectives of the proposed legislation remain the same as when it left the Cabinet last month, but Ministers now hope that they have succeeded in closing the loopholes that industry claimed were contained in the original draft.

The changes will mean that the net of immunities will be drawn much more tightly than it would have been had last month's working paper become law.

Mr. James Prior, Employment Secretary, who has always argued for a gradual approach to trade union reform, apparently backed the change.

A final decision still has to be taken by the full Cabinet. But at a meeting of one of its sub-committees this week, it was apparently agreed that the proposed amendments to the Employment Bill should be tightened up to prevent the knock-on effect of secondary action going beyond company boundaries involved in the dispute—either as first customers or primary suppliers of the company on strike.

Secondary action will not, however, be totally banned as some Ministers demanded last month.

Unions will still have immunity from suits for breach of commercial contract if the action involves the "first customer or first supplier" and can be shown to have a direct bearing on the company on strike.

But they will not be granted immunity if by taking action against a first supplier, they disrupt that supplier's business with another company.

The review of the amendments follows a month's consultation over the proposals which were hammered out at a series of Cabinet meetings last month.

The consultations showed that industry was concerned that the Government's proposals left too many loopholes. They should be closed by the amendments, which will be published before Easter and introduced to the Bill at its report stage.

credit finance and large Lloyd's of London interests, had been hoping that the deal would be referred to the Monopolies Commission, which could have held the acquisition up for nine months and then perhaps have ruled against it.

But the Department of Trade has decided that the takeover would not give rise to a monopoly, and that there are no serious issues of public interest to be taken into account. That view is believed to be shared by the Office of Fair Trading.

Mr. Robert McCrindle, Conservative MP for Brentwood and Opposition Parliamentary spokesman to the British Insurance Brokers' Association, said yesterday: "I am pleased that this decision has been arrived at. A monopoly situation never existed."

Lloyd's said yesterday: "Marsh and McLennan generates a lot of business for the London market. As long

## Go-ahead for U.S. Bowring bid with no Monopolies reference

BY JOHN MOORE

THE £226M planned takeover bid by the U.S. insurance broker Marsh and McLennan for C. T. Bowring of the UK will not be referred to the Monopolies and Mergers Commission, Mr. John Nott, Secretary for Trade, announced yesterday.

The decision means March and McLennan, the world's biggest insurance broker, has surmounted a major hurdle in the UK. It is pressing on with its acquisition of Bowring, which is fiercely resisting the bid. On the London stock exchange Bowring's shares rose 10p to 141p yesterday after reaching 148p at one stage. This compares with the 156p per share offer made by Marsh.

Mr. Nott's decision was taken after studying the conclusions in a report prepared by the Office of Fair Trading.

Bowring, a major UK insurance broker with banking,

better 'phone system

Gardens today: bringing out the best bulbs

Lonbard: public sector risk capital by Anatole Kaletsky

Editorial comment: U.S. squeeze: recruits for Whitehall

Survey: Dover Port expansion

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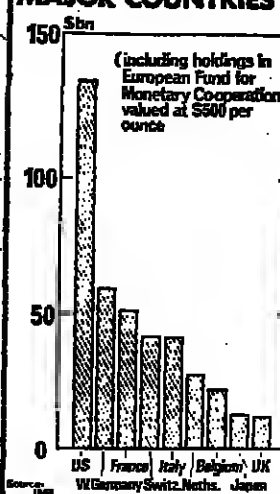


## EUROPEAN NEWS

## Putting a value on bullion becomes a confusing business

BY DAVID MARSH

## GOLD RESERVES OF MAJOR COUNTRIES



THE BRITISH Government is due to announce next week a windfall profit on a massive scale—an increase of around \$5.5bn in the UK's monetary reserves as a direct consequence of the sharp rise in the gold price over the past 12 months.

Britain has joined the ranks of the growing number of countries which value their gold holdings in line with market prices rather than on the basis of the old official price of \$42.22 per ounce.

The revaluation of Britain's gold reserves was carried out for the first time as of March 31 last year, and will be repeated annually at the end of each March.

The updating exercise will be in two parts: 50 per cent of Britain's 22.9m ounces of gold will be revalued at 75 per cent

of the average of the London market price over the previous quarter (during this time the average price has been about \$640, the UK's valuation price of about \$480). The remaining 20 per cent, held in the European Fund for Monetary Co-operation as part of the reserve-pooling arrangements of EEC central banks, remains set at \$375 per ounce, the average price during the final six months of 1979.

Out of the confusing sets of arithmetic will arise an increase of around \$5.5bn on account of the doubling of the gold price since the main valuation was last carried out, at a price of \$178 per ounce, last March 31. Imminent announcement of such a large increase in the book value of Britain's monetary holdings has prompted specula-

tion that Sir Geoffrey Howe, Chancellor of the Exchequer, may announce accelerated repayment of part of Britain's foreign debts to "sweeten" the otherwise austere economic picture expected to be presented in his budget today.

But the revaluation also highlights a growing inconsistency among the major industrialised countries in the methods used to value their bullion holdings.

For several countries, gold now represents the most important component of their international reserves (made up, apart from gold, of foreign exchange holdings. Special Drawing Rights and reserve positions at the International Monetary Fund). Although central banks have been highly

reluctant to draw directly on their gold by selling the metal, gold holdings represent an important potential source of liquidity in case of balance of payments pressure, and can also be used indirectly for balance of payments, and as collateral in support of foreign borrowing.

The benefits of the price rise have been concentrated on an exclusive club of seven countries—the U.S., West Germany, France, Switzerland, Italy, the Netherlands and Belgium—which together owns three-quarters of the world's monetary gold. Britain is not a member, having run down its gold. France, traditionally the principal advocate of a monetary role for gold and the first country to revalue its gold stocks back in January 1973, adjusts its valuation every six

months on the basis of the average price of gold during that time.

Italy uses a 15 per cent discount from the average market price for the preceding three months, while the Netherlands revalues its gold at three-year intervals, using 70 per cent of the minimum average annual price during that period.

The U.S. and Belgium, on the other hand, value gold in their accounts at the old official price of \$42.22, while West Germany and Switzerland have adapted valuations fixed in their own currencies based on (but no longer equivalent to) the old official price.

The anomalies appear even greater when the method of valuation of the gold within the EEC's reserve pooling arrangement is considered. One of the

main innovations of the European monetary system was a scheme to finance intervention among EEC central banks, in which the Bank of England participates even though Britain is not a member of the EMS exchange rate mechanism.

Under this scheme, Community countries deposit 20 per cent of their gold reserves with the European Fund for Monetary Co-operation, receiving in return stocks of European Currency Units (ECUs) which are used primarily to settle intervention debts.

The distributed ECUs are revalued every three months at the average price of gold during the preceding six months. The next valuation will take place in early April.

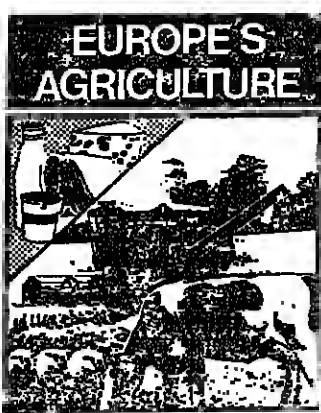
Margaret van Hattem continues her examination of the workings of the CAP  
How rural constituencies block change

THE CONSISTENT response of EEC farm ministers to the Community's farm subsidies has been to push up the high prices which cause them. Rather than tackle the problem, they have a tendency to go off and squabble about wine, New Zealand butter imports or the formula used to calculate pork subsidies.

The standard answer to any Commission proposal just to stop the subsidies growing any further is to say it would be "politically impossible." But with so many consumers and taxpayers to please and so few farmers in console what is the political logic of maintaining high subsidies?

The answer lies in a few vital rural constituencies throughout the EEC whose votes are important. Farm ministers are anxious not to lose their Government's grip on specific parliamentary seats in rural areas. At the same time they may see what they can do for sympathetic contacts in the food business.

The politically important areas are not the rich productive areas with big farms but the ones with the most farmers, which are often small, poor farms. So the issues that get most ministerial attention in Brussels are often



EUROPE'S AGRICULTURE

economically trivial. For example, towards the climax of each annual price fixing the Italian Minister, who, up to the last Italian political crisis, was Sig. Giovanni Marcora, halted the proceedings while he brought out his ritual "shopping list"—a long column of apparently minor items like lemon subsidies; tomato processing aids; support for peach or growers—he was not being perverse. He was simply thinking about Molise, Abruzzi, Basilicata, Calabria, Puglia and Sicily, where farmers form up to a third or more of the workforce.

Most of these southern Italian farmers vote for the Christian Democrat Party, have always voted for the Christian Democrats and will probably continue to do so. All the same, in a region where Communists and Socialists together hold a substantial number of parliamentary seats, the Christian Democrats like to show the farmers that their support pays dividends.

Sig. Marcora's interruptions, carefully held back until the moment when other farm ministers are anxious to conclude the deal, were usually productive.

Most EEC farmers tend to vote for centre-right parties and their support certainly helps the conservative governments of Italy, France and the Netherlands (the farm vote is too small to count heavily in Britain. In Ireland, where one man in four is a farmer, it is not a contentious issue because everyone agrees the CAP is a good thing).

It would probably take more than a succession of price freezes and production quotas to throw most of these farmers into the arms of the opposition parties. But the CAP is rather like one of those dinners where everyone shares the bill, so you might as well order lobster.

Political parties in some countries may grumble about the bill but in France and Ireland, all agree that the best minister is the one who grabs the biggest lobster.

It gets more interesting where the pattern is broken. For years Herr Josef Ertl, Germany's Farm Minister, has fought successfully for higher prices and foiled attempts to curb surplus milk production. In the face of strong opposition from fellow ministers in the socialist-Free Democrat (FDP) coalition Government.

His considerable strength in the Government derives from his apparent high standing with a handful of strategically placed farmers in Bavaria (a stronghold of the opposition Right-wing Christian Social Union led by Herr Franz Josef Strauss) and possibly a few more in Baden-Württemberg and Schleswig-Holstein.

Herr Ertl's policies undoubtedly have the farmers' approval but it is questionable whether they actually win many votes. Under the German system of proportional representation it is difficult to disprove the FDP's claim that they owe at least four seats to the farm vote. Four seats matter to a small party holding the

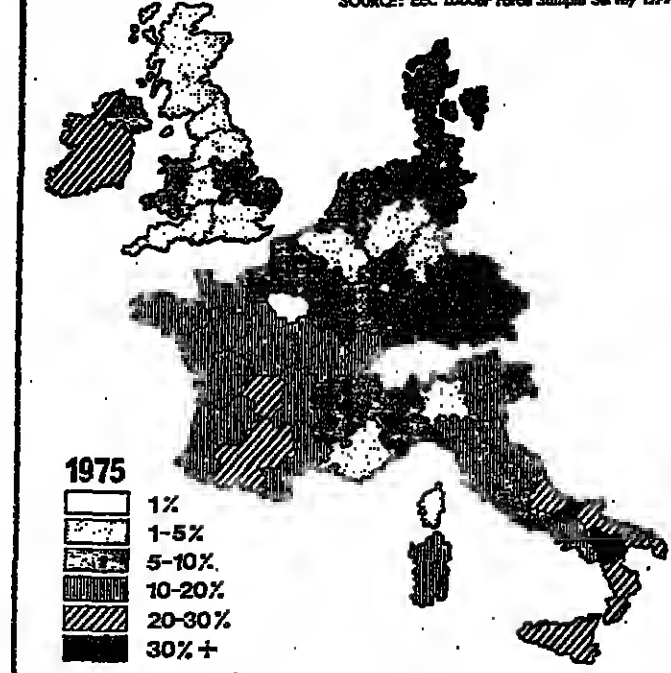
balance of power in a coalition with a 10-seat majority. But returns from the last election show the party's support in Bavaria to be around 7 per cent, ranging from 11-12 per cent in urban Munich to 3-4 per cent in most of the rural areas.

Milk production is important in most EEC countries, accounting for an average 20 per cent of farm output. But faced with the growing strain this surplus puts on the Community budget (it swallows up nearly half) the resistance to reform would be much weaker among the other countries if the German Government changed sides. To have led the Council of Farm Ministers away from attempted reforms as often as Herr Ertl had done, on the basis of a 3 to 4 per cent vote, shows a rare degree of political skill.

Even more curious, but perhaps more credible, is the French Government's willingness to risk an EEC crisis over its illegal restrictions on British lamb imports. To defy the European Court, inviting the public condemnation of all other EEC members, for barely 20,000 sheepfarmers who produce less than 2 per cent of the national farm output, appears absurd. But the sheep farmers happen

## PEOPLE EMPLOYED MAINLY IN AGRICULTURE

SOURCE: EEC Labour Force Sample Survey 1977



to be concentrated in 50 rural constituencies clustered in the Limousin—power base of M. Jacques Chirac, Gaullist leader and a strong rival to President Giscard d'Estaing within the governing coalition. Limousin is

one of the few regions in France where farmers make up a quarter or more of the workforce, and an area where the Left has strong support. So for President Giscard not only to preserve the Government's hold on the area but also to maintain the balance in his coalition, the sheepfarmers could be crucial.

The CAP might be a useful asset to governments depending on the farm vote to prop up a fragile majority but few EEC governments are in this position. Moreover, the issues that win the crucial votes are often economically minor. Drastic reforms in the sugar and dairy sectors, which have the biggest surpluses, or in cereals and beef, also a big drain on the EEC budget, would certainly cause severe hardships for thousands of farmers. Without some form of extra social security, many would be forced off the land. But to help them in this way would probably be cheaper than the present system, and more sensible if the Community's farm sector is ever to stand on unsubsidised feet. It is highly questionable whether a single EEC government would fall as a result.

## W. German nuclear skills 'at risk'

By Roger Boyes in Bonn

WEST GERMANY is in imminent danger of losing highly skilled nuclear technicians because of the political stalemate over atomic power.

This warning has been issued by Dr. Manfred Lennings, chairman of the Guthehoff-mannschette (GHH) engineering group. He maintains that the dearth of domestic orders in the West German nuclear industry will sap the country's vital know-how and leave it ill-equipped to face the energy problems of the 1980s and 1990s.

Dr. Lennings' call comes at a time when the anti-nuclear Ecologist party seems to be gaining political strength. It has notched up several local election victories, the latest being in Baden-Württemberg where it won six seats in the state parliament.

This has raised the prospect—somewhat alarming for West German nuclear industrialists—of the Ecologists capturing 5 per cent of the vote at the October general election and thus holding the balance of power between the two major parties.

Although some progress has been made on the question of how to dispose of nuclear waste, a key sticking point in the commissioning of new power stations, there is still great political uncertainty surrounding atomic energy.

Partly as a result of this, the GHH subsidiary, GHH Sterkade has not had a domestic order for five years and Kvaerner (Kvaerner, another important power station contractor, has only just received a domestic order after several barren years.

This, according to Dr. Lennings, has several disturbing implications for West Germany's future nuclear capacity.

Some 150,000 workers and 700 companies are involved in the nuclear industry. Three quarters of the companies are small or medium-sized and face extinction or a switch to some other field. Once lost, these skills will be difficult to revive.

But even the larger companies, such as GHH and Kvaerner, are having serious problems. Dr. Lennings estimates it takes ten years (two production cycles) to create a skilled worker. With the current uncertainty, workers are moving away, thus imposing new training costs on the companies.

The construction of a 1,000 MW nuclear power station creates 45,000 man-years worth of employment. The West German reactor industry has the capacity to turn out four to six plants a year. Thus the lack of orders is costing the economy between 200,000 and 250,000 jobs.

The run-down in domestic orders has made the concern less competitive in overseas business.

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## Euro-parliament may agree 5% farm price rise

By Walter Ellis in Strasbourg

THE EUROPEAN Parliament, still groping its way towards a united policy on EEC farm prices, may agree today to support an overall price increase for 1980-81 of around 5 per cent.

This would be far above the 2.4 per cent figure sought by the European Commission and the parliament's own budget committee, but would still fall below the 7.9 per cent rise proposed by the Agriculture Committee and supported in broad outline by France and Ireland.

The 5 per cent figure was being discussed by members in the corridors yesterday, and it is thought the powerful Christian Democrat group may table a motion supporting a 5 per cent rise before the vote is taken.

Outside parliament, about 4,000 French farmers demonstrated against a small farm price increase and against British Government policies. The British flag was torn down and the Mayor of Strasbourg later apologised to British members for what one Tory described as a gross insult.

Inside parliament, British members protested loudly against any increase, but appear unlikely to succeed in keeping the parliament on the course it

adopted last December, when it rejected the community's proposed budget, and aligned itself more closely with the Commission's position.

The result of today's vote will be placed before Ministers attending the Agriculture Council in Brussels. Britain's line on the issue is unlikely to receive a sympathetic hearing in Brussels, but would be helped considerably by a vote from Strasbourg in favour of 2.4 per cent.

The commission's proposal has given the UK line a considerable endorsement, and British MPs urged that there should be no deviation from its position.

Mrs. Barbara Castle, British Labour leader, demanded an overall 1 per cent decrease in prices, and spoke in favour of a "root and branch" reform of the Common Agricultural Policy.

She urged a freeze on prices generally and a cut in support for surplus products. The Tories called for a freeze on prices of products in surplus and supported the commission's proposed "super levy" on surplus milk production.

Tough UK line, Page 21

## Brezhnev, Kosygin fail to appear

By David Satter in Moscow

BOTH Mr. Leonid Brezhnev, the Soviet President, and Mr. Alexei Kosygin, the Prime Minister, unexpectedly failed to appear at the opening session of the Supreme Soviet of the Russian Federation yesterday. They were said to be "slightly indisposed."

As members of the Russian Supreme Soviet—the Parliament of the Soviet Union's largest republic—Mr. Brezhnev, 73, and Mr. Kosygin, 76, had been expected to attend the opening session of the newly-elected body as they have done on similar occasions in the past.

It is also believed that a ceremony at which Mr. Brezhnev was to have received a State prize on Monday was cancelled at the last moment, and that plans for an hour-long television broadcast, and publication of a speech by Mr. Brezhnev in Izvestia, the Government newspaper, had to be hastily changed.

Mr. Brezhnev has had recurrent health problems, and Mr. Kosygin suffered a severe heart attack last autumn, which kept him out of public view for more than four months.

Mr. Kosygin has put in only one working day since appearing in public on February 21 to deliver his election speech to a meeting of the voters he represents in the Russian Supreme Soviet.

Mr. Mikhail Suslov, 77, the chief party ideologist, was also absent from the Supreme Soviet meeting, as were Mr. Yuri Andropov, the chief of the Committee for State Security (KGB), Mr. Nikolai Tikhonov, the First Deputy Prime Minister, and Mr. Viktor Grishin, the Moscow party leader.

Mr. Andrei Kirilenko, who deputises for Mr. Brezhnev in party matters, was leading the Soviet delegation to the Hungarian Party Congress in Budapest, and could not attend the meeting.

But the surprisingly sparse attendance at the Supreme Soviet session appeared to reflect the increased willingness of the ageing Soviet Politburo members to dispense with ritual appearances.

Mr. Brezhnev, who has been out of public view for more than two weeks, and Mr. Kosygin both failed to attend a celebration meeting last May in the Bolshoi Theatre to mark International Women's Day.

## Martens cuts put coalition at risk

By Giles Merritt in Brussels

BELGIUM'S WORSENING economic position is facing M. Wilfried Martens, ten-months-old coalition with a testing parliamentary vote that could provoke a fresh political crisis.

Government spending cuts aimed at reducing the snowballing state deficit are currently being scrutinised by Parliament, and the 2.2 per cent across-the-board cuts recently set out by M. Guy Spitzels, the Budget Minister, are to be voted on shortly by the Lower House.

Although the austerity measures will cut Bfr 17bn (about £250m) out of Belgium's (1980) budget there are fears that the parliamentary vote will go against the Government.

Thanks to the redrawing of the coalition's membership during the last political crisis earlier this year, M. Martens no longer has the two-thirds parliamentary majority he needs.

Furthermore, renewed problems inside his own party, the liberal Flemish Christian Democrats, threaten him with defections that could bring down the Government.

The survival of Mr. Martens, however, may well be ensured by the growing recognition by political parties of the dangers to the economy that a new political crisis would entail. The Government is beset by speculation that it will be forced to devalue because of its serious balance of payments and budget deficits and by the

sustained capital outflow now being reported by Belgian banks.

The Government yesterday confirmed that it is to increase further its level of foreign borrowing with a \$1bn-plus Euro-credit at the end of April. Banking officials have indicated that the loan will involve much higher interest rates than expected.

It is understood that the new seven-year credit will offer three-eighths over Libor for the first two years, rising to one half for the remaining five years. The credit package is expected to be made up half in dollars, 30 per cent in Deutsche Marks and the remainder in Swiss francs.

Brussels bankers estimate, however, that with Belgium's foreign borrowing needs this year liable to be double the 1979 level, the Government will need to float an even larger foreign borrowing.

At the same time, it must first put forward its traditional mid-year domestic borrowing in June in the knowledge that its Bfr 60bn January loan on the Belgian market was only subscribed to the tune of Bfr 3bn by institutions other than the main Belgian banks. There are increasingly strong suggestions that the state loan in June, the second of the three scheduled for the year, will need to be sold at a discount with a record coupon of up to 13 per cent.

## Turkish current account warning

By Metin Munir in Ankara

TURKEY'S CURRENT account deficit could be as high as \$2.6bn this year, twice as high as last year's, according to a report, as yet unpublished, by the Organisation for Economic Co-operation and Development.

The Government, it says, will be forced to increase imports to alleviate the supply shortages which have been straining the economy since 1977 when the Turkish economic crisis started. Since 1977, the volume of imports has fallen by 50 per cent and buffer stocks of oil and industrial supplies have been largely depleted.

Turkey's terms of trade have worsened, principally because the price of oil has more than doubled in the past two years, the report continues. Service payments on the foreign debt will increase sharply because of rising interest rates.

The OECD estimates that Turkey's total import bill could be \$7.6bn this year. "By contrast, exports are not likely to respond quickly to the stimulus given by the devaluation (last January), apart from some running down of agricultural stocks, while the increase in workers' remittances will depend principally on the return of confidence in economic stability."

The report supports Prime Minister Suleyman Demirel's economic policies, calling them "a realistic attempt at dealing with a difficult situation." The programme "would seem to deserve the support of the OECD countries, and it is only with such support that it is likely to succeed."

OECD members meet in Paris today to announce the amount of money they intend to put up to back this programme. Last year some \$900m was pledged; this year Ankara expects a commitment of \$1.2bn-\$1.7bn.

Reuter adds: Turkey today raised the prices of petrol and other oil-based fuels by between 2.5 per cent and 12.5 per cent.

**Norway pay talks**  
Negotiations between Norwegian unions and employers about a long-term wage settlement broke down when the union side rejected an offer by the employers' association of 5 per cent. Fay Giesler reports from Oslo. The Government arbitrator has been called in.

## Finland revalues by 2%

By Lance Keyworth in Helsinki

THE BANK of Finland yesterday announced a 2 per cent revaluation of the Finnish markka against the foreign currency index compiled from the 15 currencies most important for Finnish foreign trade.

This upward change in the Finnish markka was made within the six-point adjustment band of the foreign currency index fixed by the Government in January this year. Yesterday's fixing for the pound was FM 8.450 and for the dollar, FM 3.850.

The Finnish markka has been effectively revalued by 4.6 per cent within the past 12 months. The reasons given for the latest 2 per cent appreciation included the need to check imported inflation in the form of rising oil prices.

A strike yesterday hit the Finnish fleet of 10 ice-breakers, when the seamen's union refused to accept a compromise put forward by the State Arbitrator in the dispute over earnings for the next 12 months.

The ice breakers, all of which are fully employed in difficult winter navigation, will continue to assist the vessels they are already conveying, and will then return to the nearest port.

Many passenger ferries sailing the Baltic will be able to maintain services

## Netherlands eases credit controls

By Charles Batchelor in Amsterdam

THE DUTCH Government has decided to free consumer credit demand from the restraints imposed last year. The poor economic outlook for 1980 and the sluggish rate of growth in credit last year have removed fears of a credit explosion, the Economics Ministry said.

The controls will be allowed to lapse from the end of April. Introduced a year ago, they limited consumer credit growth to 15 per cent a year. The curbs applied to consumer credits of up to Fl 40,000 (about £9,000) and excluded mortgage credit.

The slow-down in the rate of increase of personal savings in recent years and the recently

announced controls on wages have dampened demand for consumer credits. High interest rates have also deterred individuals from taking up credit.

The latest figures from the Central Statistics Office show that Fl 8.8bn (£1,950m) worth of consumer credit, including mortgages, was granted in 1979 compared with Fl 8bn the year before. The net growth in outstanding credit during the year was 15.3 per cent to Fl 13.2bn compared with the 25 per cent growth rate during 1978.

The major Dutch banks reported varying experiences with the credit curbs. Nederlandse Credietbank said slug-

gish demand meant the limits were not reached, while Amsterdam-Rotterdam bank had limited its credit growth.

The consumer credit controls were part of a two-pronged attack by the Dutch monetary authorities on the rapid expansion of money supply. Controls on the amount of bank lending which have been in force since 1977 have been continued.

The Dutch central bank has limited bank lending which is not financed by long-term borrowing to only 7 per cent this year compared with 8 per cent in 1979. The main impact of the restriction has been to reduce the demand for mortgage credits.

## Hungary misses economic goals

By Paul Lendvai in Budapest

HUNGARY has failed to react adequately to the world energy crisis and to reach its economic targets, Mr. Gyorgy Lazar, Prime Minister, acknowledged yesterday.

The speech, which acknowledged criticisms from Mr. Janos Kadar, party leader, was one of the most self-critical ever made by a Hungarian Communist leader.

Mr. Lazar, an economist, admitted that current five-year plan targets for economic growth, productivity, real wages and other key indicators had not

been fulfilled, and that the economy had not responded to the demands made of it. Mr. Lazar said the government had failed to react in time to the energy crisis, and was too slow to adapt to changed circumstances.

After his speech, the Premier was congratulated by Mr. Kadar. Some observers doubted that Mr. Lazar would be replaced as Premier after the general elections early in June.

Mr. Lazar warned delegates that profound economic and social changes were necessary to cope with difficult economic

tasks. He admitted the government should shoulder greater responsibility for the shortcomings of the past and the present.

"It was an error to believe that a greater degree of protection for enterprises would help to offset imported inflation. The exaggerated protection of domestic companies failed to force the industry to be more competitive," he said.

Greater enterprise autonomy and greater scope for able managers were necessary to adapt the economy to the quickly-changing conditions in the world

## ENERGY BLUEPRINT No 7

PLANNED EFFICIENCY AND ECONOMY IN THE USE OF ELECTRICITY

## School's heat pumps teach vital energy lessons

Back to school could well be the best message for anyone currently involved in designing buildings. More precisely, back to Roach Vale Primary School, Colchester, recipient recently of a RIBA commendation for good design. The scheme itself, tailored round five heat pumps, may be only small in scale, but it is an excellent model for learning about the advantages of an overall approach to environmental design in all types of buildings.

Central to the school's controlled environment are the five heat pumps which provide year-round heating, ventilating and cooling. In winter, the heat pumps use the outside air as the heat source, even when temperatures are quite low. Their output is supplemented by using heat from the warm exhaust air of the building, which is passed over the outside coil of one of the heat pumps. In summer, the occupants are kept comfortable by ventilating the building and, in very hot conditions, the heat pumps can be used to provide additional cooling.

### Modular Design

But the equipment is only half the story. Just as important was the careful consideration given to design of the structure in which it operates. A modular method of building (MCB) is used, purpose-designed by Essex County Council in conjunction with consulting engineers Chamberlain and Partners. This emphasises the importance of heavy insulation for roof and walls, doors with draught lobbies, and sealed windows.

For it is only in a structure itself designed for energy efficiency that an efficient, economic and controllable environment can be created.

But Roach Vale is only a stage in the process of learning from succeeding stages of design development. And now that reduction of energy consumption is a real concern, the implications of that

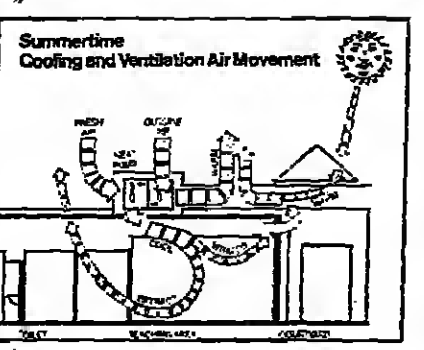
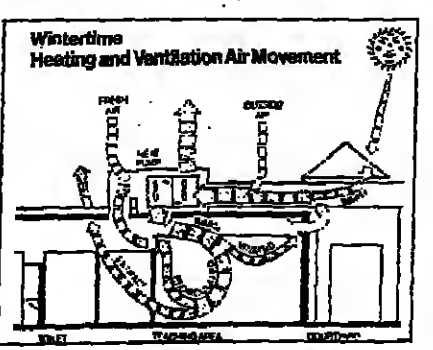
process extend far beyond schools into buildings of all types and sizes.

In energy matters, industry and commerce can no longer afford to spend indiscriminately — and re-education often starts with small pioneering projects like Roach Vale.

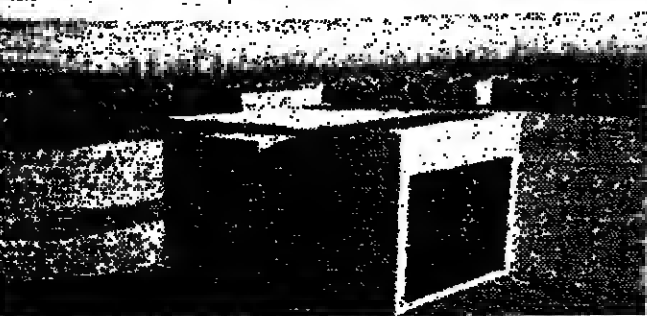
For more information tick box No. 1.



Roach Vale Primary School: efficient controllable environment.



## Heat pumps—the energy savers



Heat pumps. What are they? What do they do? The title page of a new booklet from the Electricity Council gives the short and simple answers to the energy savers.

Saving energy is what the heat pump is all about. In installations throughout the country — offices, shops, banks, schools, social clubs, restaurants — big economies are being made.

Of course, the needs of such a variety of premises are bound to be varied. But heat pumps are readily available in sizes suitable for most situations where a controlled environment is required all year round. For a copy of the heat pump booklet tick box No. 1.

Annual energy savings of well over 50 per cent and a greatly improved working environment—these are the results of comprehensive improvements to an 1860m<sup>2</sup> office area at the International Harvester Corporation in Doncaster. Modernisation in four areas—lighting, heating, cooling and insulation—has brought the office right up to date.

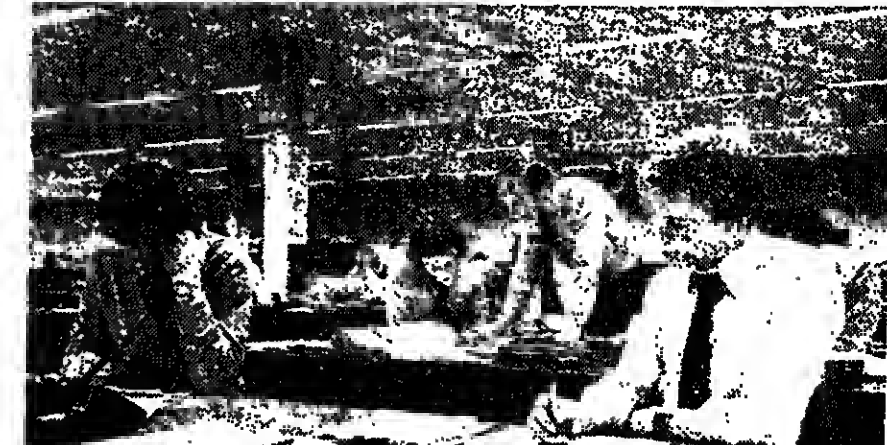
It is true to say that before the changes the single-storey office was virtually a relic of the steam age — its principal heat source was an antiquated underfloor steam system. In winter this struggled unsuccessfully to combat cold down-draughts from the abundance of roof lights. In summer the same glazing caused significant overheating, which could only be remedied by the simple but haphazard expedient of opening doors and windows. So everyone suffered — the office staff physically, and the company financially, with the regular arrival of large fuel bills.

### Action

In its modernisation suggestions the Yorkshire Electricity Board looked at all areas affecting energy expenditure together and identified four main areas for action:

1. A new false ceiling was necessary over the whole office, to be used as a return airplenum with air-handling light fittings.
2. Efficient roof insulation needed to cut seasonal heat loss or gain.
3. Lighting levels were to be upgraded in line with the IES Code standards.
4. Air conditioning—essential for summer comfort and proper air distribution.

## Office face-lift brings 50 per cent savings



Better working conditions at International Harvester's Doncaster Office.

The addition of two heat pumps for even greater heating economy means that in practice the YEB recommendations have brought the total annual reduction in energy consumption to over 50 per cent.

The original refurbishment has been so successful that International Harvester are now adopting the same principles in modernising other offices on the same site. In the latest case they are obtaining even

better savings by using optimum start control.

So now International Harvester can count on energy bills considerably smaller than those of its steam-age days. And it can also count on the immeasurable advantage of efficient and comfortable working conditions.

For more information tick box No. 2.

## Electric boost for hotel trade

Winter holidays, once seen as a continental luxury, are now an area of considerable growth potential in the British hotel trade. And at the Madeira Hotel, Falmouth, this potential is now being realised with the help of a recent electric modernisation programme. For under £5,000, the new electric system is being used to supplement an existing oil-fired boiler, to provide a warm and welcome addition for management and winter visitors alike. It makes use of electricity for both heating and hot water needs, while keeping installation and operating costs to a minimum.

The seafaring hotel, originally five turn-of-the-century houses, is open all the year round and accommodates over 90 guests. Its owners at first considered installing a larger oil-fired boiler, but capital costs and the expensive replumbing necessary weighed against it. The basic existing oil-fired system supplied heating to the ground floor and hot water to a few of the bedrooms.

Electric equipment could have been used in a variety of ways to supplement this. In the end electric panel heaters with integral thermostatic control were chosen for heating 42 of the 49 bedrooms. These cut waste because they are used primarily when the rooms are occupied, leaving

guests free on arrival to choose the room temperature that suits them best. Heating on the landings also has thermostatic output control, in this case using storage fan heaters.

### Flexible

The same flexible approach has been applied to meeting the hot water requirements for new shower installations. For the second floor bedrooms 13 electric instantaneous units ensure that energy use is cut right down to the time it takes to have a shower. For the more continuously used first floor bedrooms, water for showers and baths not supplied by the existing system is

provided by off-peak electric heaters in well-insulated storage cylinders. The hotel owners were particularly satisfied by the reduced amount of pipework needed, and the low operating costs achieved.

Manager Mr. Turner was pleased with the way the heating coped even on the coldest days — no boost at all had been needed. When unoccupied, the rooms had been kept aired with the heaters at a lower setting, thus providing the guests with a warm welcome through the whole winter. Annual operating costs for 1978/79 including the cost of lighting, TV, etc, came to just under £4,000.

For more information tick box No. 3.

Please send me copies of leaflets/information on the following topics. Please tick as appropriate (U.K. only)

☐ 1. Heat Pumps

☐ 2. Heat Recovery

☐ 3. Madeira Hotel

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## OVERSEAS NEWS

## INTEGRATING RHODESIA'S ARMY

## Troops set to flood labour market

BY QUENTIN PEEL IN SALISBURY

CANCELLATION of conscription and phasing-out of annual military call-up, announced on Tuesday by Rhodesia's combined operations command, is the most tangible evidence Rhodesians have had that their seven-year-old guerrilla war is over.

The decision should have an immediate effect on most sectors of the economy, where lack of skilled labour, despite an acceleration in black training, has been a critical bottleneck to economic recovery.

The call-up commitments of Rhodesian whites, who have hitherto filled the vast majority of skilled jobs, have been cut immediately by four-fifths—from five months to 30 days, or 10 weeks to a fortnight, depending on age—and many will now only be on stand-by.

From a position of skill shortage, Rhodesian industry may suddenly face an embarrassing, if temporary, skill surplus.

In military terms, the decision is a major step in transforming the security forces from being white-dominated and largely territorial, to being an integrated permanent force drawn from the regular Rhodesian ranks and the guerrilla armies of the Patriotic Front. The problems of war may be over, but the problems of demobilisation and integration are just beginning.

The integration of the armies—Rhodesian regulars, Mr. Robert Mugabe's ZANLA forces, and Mr. Joshua Nkomo's ZIPRA

forces—is potentially the most explosive part of the transition leading to independence.

Under the command of Lieutenant-General Peter Walls, the process has been under way since before the election which gave Mr. Mugabe his landslide victory.

Now a virtually total news blackout has been imposed on details of progress, and the 12 assembly points occupied by guerrilla forces have been placed out of bounds to the Press.

Nevertheless, there has been progress. The first 600 ZANLA and 650 ZIPRA guerrillas taken for regular training by British and Rhodesian instructors at separate camps at Essersvale and Rathgar, have been transferred to new huts outside Bulawayo—Llewellyn Barracks and Balla Balla—where they are being trained in integrated units.

Given their different tribal backgrounds—ZANLA are overwhelmingly drawn from the majority Shona tribe and ZIPRA from the minority Ndebele—the step is a crucial move towards final integration.

The process is being organised by an integration committee chaired by Gen. Walls, the Rhodesian Supreme Commander, and including the commanders of the two guerrilla armies.

A series of sub-committees has been set up to deal with the major problems: organising the return of guerrillas still outside the country and those still outside guerrilla camps; administration and logistics; training, and demobilisation.

The most immediate problem is what to do about forces still in camps in neighbouring countries, principally Zambia and Mozambique, although some ZIPRA men are in Angola, and some ZANLA troops are in Tanzania and the Soviet Union.

The largest number belong to ZIPRA, estimated at some 7,000 in Zambia alone, whereas



Gen. Peter Walls

ZANLA has only about 4,000-6,000 in Mozambique.

However, there are signs of considerable ZIPRA dissatisfaction with the whole process.

Military sources also report greater problems in training ZIPRA units than with ZANLA. This is apparently because the

ZIPRA forces are already trained as regular soldiers, formed in regular military units, and resentful of receiving a basic retraining.

The ZANLA forces, on the other hand, are traditional irregular guerrillas, and more willing to undergo "square-bashing." The ZANLA troops are also volunteers, whereas the ZIPRA men were ordered to go by their commanders.

A considerable number of regular forces could take advantage of an attractive incentive scheme, providing them with a freely-remittable cash bonus, and resign. Many of the guerrillas may also wish to return to civilian life, although they do not have the incentive of definite jobs to go to.

The 20,000-strong auxiliaries formed by Bishop Muzorewa are also likely to be largely disbanded, although the process cannot be too fast for fear of flooding the labour market.

But members of the regular police, who will return to ordinary law enforcement duties and no longer be under combined operations command, may be offered further incentives to stay on.

In spite of the gradual pick-up of the economy, finding jobs for the demobilised men is likely to be a problem. Moreover, the cancellation of national service means that next December, the numbers of school-leavers entering the labour market will be doubled.

By then though, there are hopes of an appreciable economic recovery.

## PLO seeks emergency UN meeting

By Ihsan Hjjal in Beirut

THE PALESTINE Liberation Organisation has begun moves for holding an emergency meeting of the United Nations Security Council, in retaliation for the decision by Israel to settle Jews in the West Bank town of Hebron, and growing support by the Carter Administration for the Jewish state.

The aim is believed to be to get the world body to adopt a resolution in favour of Palestinian national rights, including the right to an independent Palestinian state.

Mr. Zehdi Terzi, PLO observer at the UN, is said to have been given instructions by Mr. Yasser Arafat, chairman of the PLO, to co-ordinate with Arab ambassadors in New York on the proposed session of the Security Council.

Palestinian organisations have called for a strike in the West Bank and Gaza on March 30, the Arab "Land Day," in Israeli-occupied territory.

PLO officials and Arab diplomats said the Israeli move on Hebron was an outright challenge to the resolution adopted by the Security Council early this month.

Palestinian officials believe they can see growing U.S. support for Israel as President Carter's election campaign gains momentum.

A speech in New York on Monday by Mr. Walter Mondale, the Vice-President, was seen by the Palestinians here as a climax to what they called "American sell-out to Israel."

## Half BP's contract with Kuwait to be at premium

BY LESLIE DE QUILLACQ IN KUWAIT AND PATRICK COCKBURN IN LONDON

KUWAIT'S NEW contracts with British Petroleum, Gulf and Shell will give the country the right to change prices and contract quantities according to market conditions, Sheikh Ali Khalifa al-Sabah, Kuwaiti Oil Minister, said yesterday.

Such changes come under the force majeure clause, which "applies to everything," he said, including changes in Kuwaiti Government policy.

So far, only British Petroleum has signed a new contract. This cuts BP's purchases of crude oil in Kuwait to 150,000 barrels a day, only one-third of the volume allowed under a previous agreement, which expires on April 1.

This contract is divided into

two parts. Sheikh Ali Khalifa

said: "There is a 'basic contract,' valid for two-and-a-half years, for 75,000 b/d at the official OPEC price, as interpreted by Kuwait. A supplemental contract for the other 75,000 b/d is for only one year and carries a premium price. Sheikh Ali Khalifa denied that this was linked to the spot price."

The "basic contract" for Gulf and Shell, to be signed within the next few days, will also be for 75,000 b/d. Sheikh Ali Khalifa added, but their supplemental volumes may differ from BP's. Gulf's present contract is for 500,000 b/d and Shell's is for 500,000 b/d. Kuwait is also to supply France with 85,000 b/d of crude oil via Compagnie Francaise

des Petroles (CFP) and Elf Aquitaine, the French oil companies.

A letter of intent on the supply of Kuwaiti crude to France was signed during President Giscard d'Estaing's visit at the beginning of March and the oil companies were left to work out the details.

This agreement will help France compensate for reductions in the oil supplied by BP and Shell. From April 1 Kuwait will cut its production 25 per cent to 1.5m b/d and would apparently be prepared to go lower if necessary.

The premium prices which Kuwait has been able to obtain shows an underlying strength in the crude oil market when long-term security of supplies is obtainable.

## Israel spurns settlements call

BY DAVID LENNON IN TEL AVIV

ISRAELI yesterday rejected an American request that it freeze settlement activity in the occupied Arab territories at least until May 26 target date for completing negotiations on Palestinian autonomy.

Mr. Sol Linowitz, President Carter's special Middle East envoy, reported he had made the request during three days of talks with Mr. Menachem Begin, the Israeli Prime Minister. But Mr. Begin rejected the request, stating his position that Jews have the right to settle anywhere in what he termed the Land of Israel.

Palestinians on the West Bank held a one-day strike yesterday in protest at the Israeli Cabinet's decision to settle Jews in Hebron, the second largest Arab town on the West Bank.

At Bir Zeit College near Ramallah, West Bank students clashed with Israeli soldiers during a demonstration against the decision to open a Jewish theological seminary in Hebron, and close down a new Arab College at Abu Dis.

Mr. Linowitz, whose discussions with Mr. Begin were aimed at breaking the deadlock

in the Palestinian autonomy talks, said that the Hebron decision and all Israeli settlements in the occupied territories "constitute a hurdle in the negotiations."

It was not immediately clear how much success he had in the talks, which are also part of U.S. preparations for President Carter's forthcoming meetings in Washington with Mr. Begin and President Sadat of Egypt.

It is understood that the Israeli leader rejected the U.S. suggestion that early talks be held about security arrangements for the planned Palestinian autonomous region.

## Sadat defies the anger of Iran

BY ROGER MATTHEWS IN CAIRO

THE IRANIAN régime could shout "until the end of the world," but it would have no effect on Egypt's principled Islamic stance in offering refuge to the deposed Shah of Iran, President Anwar Sadat declared yesterday.

After visiting the Shah briefly at the Maadi Military Hospital, south of Cairo, Mr. Sadat mocked the demonstrations in Iran calling for the return of the former monarch. Ayatollah Khomeini, Iran's religious leader, was preaching vengeance and hatred, Mr. Sadat declared. This was "not the real Islam."

"I am a Moslem, a true Moslem," said the Egyptian President. "And that is why the Shah will be living here with his family among us."

President Sadat discounted any suggestions that the Shah might eventually leave Egypt. "Believe me, if he tried not to accept, I shall force it on him."

A former aide of President Sadat said yesterday that he believed the President's motives in welcoming the Shah were rather more complex than he had stated.

First, the situation allowed Mr. Sadat again to present himself as a man of a principle, especially in international relations.

This was particularly important at a time when critical negotiations were approaching in Washington over the future of the 1.1m Palestinians living on the Israeli-occupied West Bank and Gaza Strip.

It also served as a contrast to what Mr. Sadat sees as an

essentially weak American foreign policy and the "unprincipled and self-serving" policies of the French, especially in regard to President Giscard d'Estaing's recent tour of the Middle East.

Secondly, President Sadat sincerely believes, his former

Mr. Sadegh Othman, Iran's Foreign Minister, yesterday described the Shah's flight to Egypt as a moral victory for Iran but a setback for the 50 hostages at the U.S. Embassy, Simon Henderson writes from Tehran. However, Iran would not be seeking the Shah's extradition from Egypt, Mr. Othman added. He was speaking after a demonstration outside the embassy by 50,000 people—the biggest for some time—against the Shah and the U.S. The demonstration may represent a return of the militant students to the mainstream of Iranian political life.

side said that the image of Islam had suffered a major setback because of the Iranian Revolution. Mr. Sadat wishes to reverse this impression by demonstrating that Islam is a compassionate religion, not based on vengeance or violence.

Thirdly, Mr. Sadat, having backed the peace initiative to the hilt, felt he had little to lose vis-à-vis the rest of the Middle East world.

Almost all Arab nations have severed diplomatic and economic relations with Egypt and, according to Mr. Sadat's philo-

sophy, it is they who are isolated and who will eventually be forced to seek a rapprochement with the Cairo Government.

Fourth, there was Mr. Sadat's own character.

"This man does not have doubts," said his former aide. "He believes implicitly in the correctness of his own decisions and the greatness of his country. The more he is criticised, especially by regimes he despises, the more he will act in a way that to others might seem reckless."

"In his present mood, he does not mind who he antagonises, but with the very important qualification that they should not be in a position to affect seriously his own presidency and therefore Egypt's stability."

It was also pointed out that in domestic affairs the President is always prepared to trim his sails at the first hint of more serious opposition to any particular measure, especially on economic issues.

This was stressed yesterday in Cairo by President Sadat's critics, who argued that he was mainly motivated by the realisation that he is in effect the U.S.'s chosen successor to the Shah in the Middle East.

"He is merely trying to protect himself," said one political leader.

Meanwhile, Mr. Sadat announced that he had been in contact with American and French doctors who had treated the Shah in Panama and he expected that they would be arriving in Egypt shortly.

## 'Blockade' causes Assam tension

BY D. P. KUMAR IN NEW DELHI AND P. C. MAHANTI IN CAL CUTTA

AN "ECONOMIC BLOCKADE" of Assam, launched on Monday by the Bengal leaders of Mrs. Gandhi's ruling Congress Party, has introduced new tension in this north eastern state which has been paralysed by a six-month-long agitation.

Police arrested more than 300 members of the youth wing of the Congress Party as they blocked trains and lorries carrying supplies to Assam and other strategically placed north-eastern states near India's borders with China and Burma.

The Bengali students were protesting against alleged attacks by militant nationalists in Assam on refugees from Bangladesh and West Bengal living in Assam. Some 4m Bengalis (mostly from Bangladesh) are said to have fled to the state, creating an acute unemployment problem.

Assamese students have been demanding eviction of the Bengalis in an agitation that has grown increasingly violent since it began in October. The students also launched a series of strikes to get the Bengalis removed from the electoral rolls which resulted in polling for January's general election being indefinitely postponed for 12 of the state's 14 seats in the Parliament.

State leaders fear that continuing disturbances could result in increasingly explosive communal violence. A statewide general strike has been called for today in Assam. The Youth Congress is threatening to respond with a strike in North Bengal.

Communal issues have become entangled with national politics as Mr. Jyoti Basu, the Chief Minister of West Bengal's Marxist Government, has

accused Mrs. Gandhi of encouraging disturbances in the state as an excuse to dissolve his administration and replace it with one subservient to New Delhi.

West Bengal is the largest state held by the Marxists and the one most strongly resisting tighter federal control.

Mrs. Gandhi has, however, voiced public disapproval of the Youth Congress action and sought to mediate in the crisis. But she and Assamese leaders have failed to agree on criteria for deporting the non-Assamese, a majority of whom have lined up politically behind her.



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Notice is hereby given that an interim dividend No. 52 of 10.2 cents per share in respect of the year ending 31 October 1980 has been declared payable to members registered at the close of business on 1 April 1980.

The register of members of the company will be closed from 12 April 1980 to 20 April 1980, both days inclusive.

The dividend is declared in the currency of the Republic of South Africa. Payments from the United Kingdom office will be made in United Kingdom currency at the rate of exchange ruling on 28 April 1980 or on the first day thereafter on which a rate of exchange is available.

In the case of non-resident shareholders, tax of 15 per cent will be deducted.

Dividend warrants will be posted on or about 6 May 1980.

The full conditions of payment may be inspected at the head office or the offices of the transfer secretaries of the company.

By order of the board  
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London Secretaries  
per L. J. Barnes

United Kingdom Transfer Secretaries:  
Charter Consolidated Limited,  
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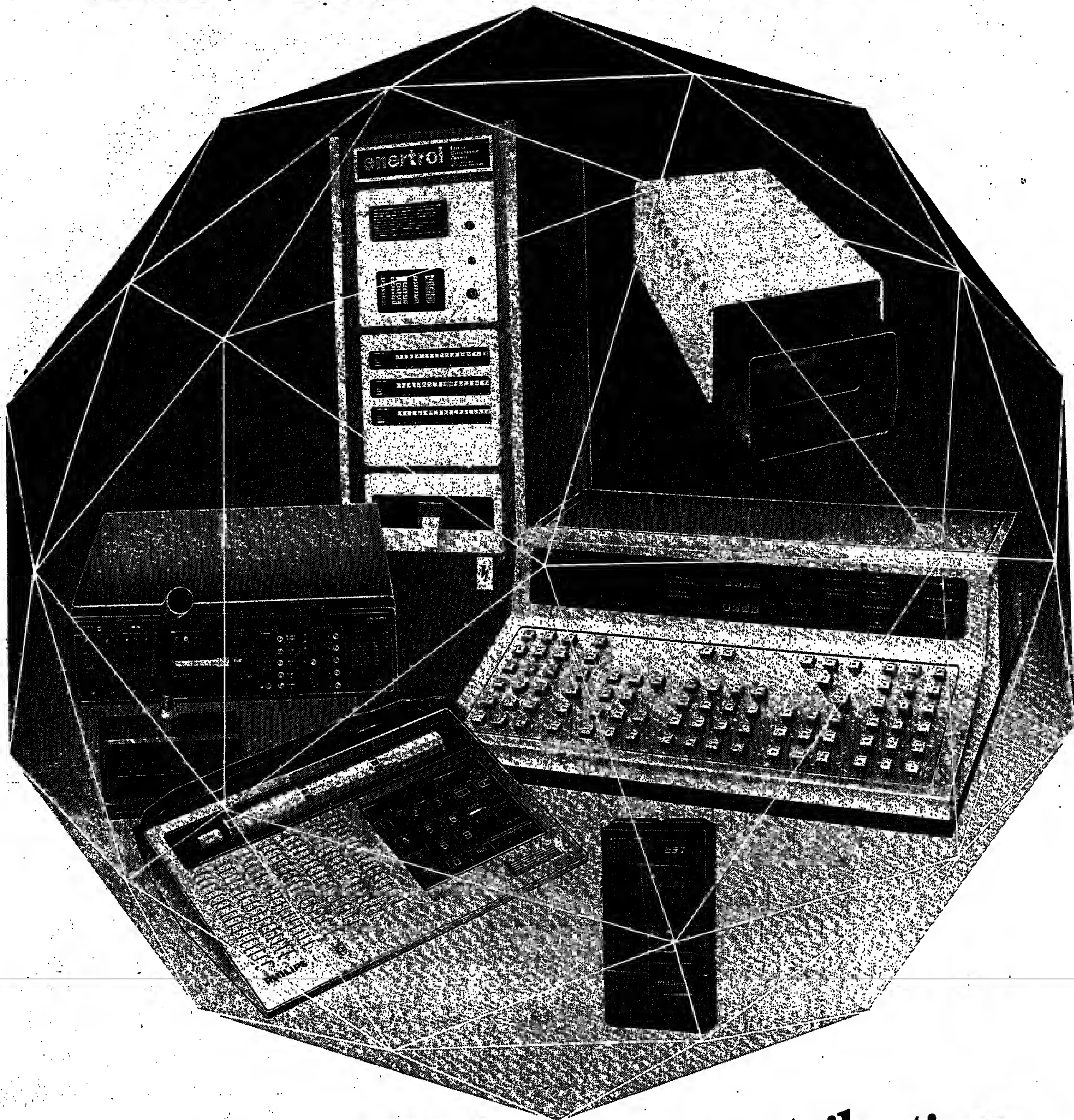


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## AMERICAN NEWS

## Congress may delay action on budget

BY DAVID BUCHAN IN WASHINGTON

THE STRONG bipartisan push on Capitol Hill for balancing the Federal budget that emerged in the immediate wake of the Carter economic package is slowing, and Congress appears unlikely to take concrete budget action until after the Easter recess.

The legislature will then be able to take up cudgels on the detailed re-vamping of the 1990-1991 budget which President Carter is due to unveil at the end of this month. So far he has only announced his intention to pare \$137bn from his initial budget proposals in January.

The bipartisan coalition for sweeping spending cuts has thus far only manifested itself in last week's action of the House Budget Committee when middle-of-the-road Democrats and Republicans joined together to lop \$16bn off the 1990-91 budget. Yesterday it became clear there was only a slim chance of this resolution succeeding on the House floor, as the Republican leadership has had second thoughts about backing the Democratic leadership with general elections fast approaching.

At the same time, the Senate

has embarked this week on a certain amount of preliminary skirmishing on budget matters. It started yesterday to debate a proposal by Senator William Roth that would tie Federal spending to 21 per cent of the gross national product. A more moderate resolution, tabled by the Democratic leadership and which only requires Congress to balance the budget, is thought to have more chance of success.

The Administration, as it considers how to get its new budget through Congress, is in something of a dilemma. It can advocate the sort of stringent budget package—with deep cuts in social programmes and little or no paring of the defence budget—which may yet win Republican backing. This would, however, almost guarantee a possibly damaging split with the liberal wing of the Democratic Party.

If, on the other hand, the Administration seeks to maintain a facade of party unity in this year of Presidential and Congressional Elections, it may end up with a budget that does little to convince the financial markets and the electorate that it is serious in curbing inflation.

## N-plant supplier sued for \$500m

BY IAN HARGREAVES IN NEW YORK

GENERAL Public Utilities, which owns the stricken Three Mile Island nuclear power station, is suing the contractor which supplied the nuclear steam generating system for more than \$500m.

The Pennsylvania Power Company charges in its suit that Babcock and Wilcox (unrelated to the British company of the same name), a subsidiary of J. Ray McDermott, is guilty of "gross negligence, strict liability for equipment failure, intentional breach of contract

and breach of express and implied warranties."

In effect Babcock is accused of failing to pass on to operating staff at Three Mile Island information the company had gathered as a result of a previous accident at a Babcock-designed plant.

GPU also suggested yesterday that its damages claim would eventually be much higher than \$500m, as no official estimates of the cost of cleaning up the power station or loss of revenue to GPU as a result of the shut-down of its two installations

at Three Mile Island are yet available.

J. Ray McDermott said it would comment later on the suit, which is certain to prove a test case of liability in the nuclear industry. In addition to Three Mile Island, there are seven nuclear power stations of a similar Babcock design in the U.S. out of a total of 67 licensed stations countrywide.

Since Three Mile Island there has been a string of announcements from power utilities of plans to scale down or scrap

previously announced proposals for additional nuclear facilities.

The GPU suit yesterday bases its allegations upon the company's own investigations and the findings of various official inquiries into the causes of the accident.

GPU also claims that Babcock's own documents show that the contractor knew from an accident one year earlier at the Davis-Besse plant of Toledo, Ohio, about the shortcomings of its operator training procedures in respect of an accident involving loss of coolant.

## Bethlehem Steel rejects dumping action

BY OUR NEW YORK STAFF

BETHLEHEM STEEL, the second largest steelmaker in the U.S., does not intend to follow the example of U.S. Steel, the industry leader, in filing anti-dumping petitions against steel importers.

In an announcement which increases the isolation of U.S. Steel, Mr. Lewis Foy, chairman of Bethlehem, said that although his company remained prepared to file such cases, it hoped a solution could be quickly reached which would result in restored and strengthened

trigger price mechanism.

Mr. Foy's statement is important not just because of the size of Bethlehem, but because he is chairman of the American Iron and Steel Institute, which has attempted to present a united front on the steel imports issue in spite of U.S. Steel's impatience.

The trigger price system, used to set minimum prices on imported steel, was suspended last week by the Commerce Department because it says it cannot operate the system at

the same time as pursuing the dumping cases.

Evidence that steel producers other than U.S. Steel are uniting behind a push to restore the trigger mechanism has also been added to by a decision to support this course by the steel caucus in Congress.

This group of 150 Congressmen from steel producing States is drafting a letter to President Carter, warning that it will seek action in Congress to restore the mechanism if the Administration refuses to act.

It is generally felt in the steel industry that the Administration's either-or policy on the trigger price and dumping is unnecessarily stringent, although Administration officials have published their view on this question for over a year.

Earlier this week U.S. Steel, which last week filed anti-dumping petitions against seven European steel importers, said it still planned to go ahead with other petitions against Japanese producers.

## Murder of Salvador archbishop could fuel more political violence

BY WILLIAM CHISLETT IN MEXICO CITY

THE MURDER of Archbishop Oscar Arnulfo Romero has left El Salvador, a country rapidly deteriorating into civil war, without a voice of moderation.

In an acutely polarised society, his death has given the Left a martyr, and shown the lengths to which the extreme Right is prepared to go. The two sides can be expected to stop up their violence as they battle for supremacy.

The Archbishop was shot dead on Monday night while he was celebrating a funeral mass.

He was an outspoken critic of the Government who championed the cause of the non-violent Left in its struggle for reforms of what he viewed as a profoundly unjust society. For this reason he became the bete-noire of the extreme Right and had received many death threats. He never sought protection. A few weeks ago a powerful bomb was discovered behind the altar of San Salvador cathedral just before he was to say mass.

The extreme Left may take the Archbishop's death as a formal declaration of war, although in effect the country

has been in the throes of civil war since the conservative dictatorship of Gen. Carlos Rumbert Romero was overthrown in October by reform-minded officers.

Since then, hundreds of people, mainly students and peasants, have been killed in politically motivated acts of violence, most of them by the extreme Right acting in collusion with hardliners in the armed forces and rich land-owning families.

Their aim is to undermine the junta which replaced the Romero dictatorship and which, under U.S. pressure, is trying to defuse the situation by passing reforms.

On the day earlier this month that the junta decreed land reform and nationalised the banks—two of the grievances exploited by the extreme Left—the Archbishop told me that peace would never come to El Salvador until the junta cleaned up the country's paramilitary forces.

America's troublesome jsthms, Page 19

## U.S.-UK tax treaty exchanged despite unsettled issue

BY DAVID LASCELLES IN NEW YORK

AFTER MORE than five years of tough, even acrimonious negotiations, the UK and the U.S. finally exchanged the instruments of their new tax treaty yesterday. But one of the main bones of contention between the two countries—taxation by individual U.S. states of the overseas earnings of corporations—has still to be settled to everyone's satisfaction. Indeed, Britain went out of its way at yesterday's ceremony to make this point.

The whole issue of state taxation is very likely to be aired thoroughly in the coming months. No fewer than four bills have been introduced into Congress to sort the matter out, and the House Ways and Means Committee is due to open hearings on the first of them later this month.

There are two points at issue, one general and one specific. The first is whether an individual state can tax companies' earnings on the basis of their worldwide operations, and not simply their operations within its borders. If worldwide engineering company XYZ has only a small factory in state ABC, should it pay tax to ABC as a proportion of worldwide earnings, or just on earnings from its small factory in the state?

The second point is an extension of this: Should states be allowed to tax a company on the basis of its worldwide earnings, even if that company is foreign-owned and based abroad?

Some 38 states think they have the right to tax on what they call a "unitary basis," which means taking into account a company's entire earnings from its principal or "unitary business," wherever they are derived, and apportioning a part of them for local taxation. This usually involves taking a company's Federal tax returns, and applying various formulas to

determine what the state "take" Of these states, about a dozen, mainly in the west, claim the right to tax foreign companies in this way too, a process known as "worldwide combination."

The remaining states tax only that portion of earnings which is directly attributable to local operations, a practice which is not at issue.

The haggling over the UK-U.S. tax treaty centred on U.S. insistence that the states' right to tax on a unitary basis be recognised. In the end, the UK agreed, but only after the U.S. included new provisions which brought compensating extra revenue to the UK.

Only last week, though, a major test case went to the Supreme Court and produced a judgement which affirmed states' rights to tax dividends that U.S. parent companies receive from their foreign subsidiaries. Since most multinationals garner their overseas profits in this way, the

judgment effectively brought all U.S. foreign corporate earnings into the state tax net.

The case involved Mobil, the large oil company, and Vermont, one of the few east coast states

had nothing to do with its relatively tiny business in Vermont.

Mobil objected, and took the case to the Supreme Court, but last by six justices to one. (The

## Britain protests about unitary taxation

IN AN official Note handed to Mr. William Miller, the Treasury Secretary, by Sir Nicholas Henderson, British Ambassador, at yesterday's formal ceremony in Washington, Britain complained that the practice of "unitary taxation":

- Had tax consequences which were unpredictable and arbitrary
- Resulted in double taxation which could not be relieved
- Hampered business and investment

The Note ended by asking the U.S. Government to use its best offices to resolve the problem.

In the meantime, though, the House Ways and Means Committee will, on March 31, open hearings on Bill No. HR 5076, which would establish a Federal level how far individual states can go in taxing foreign corporate income. The Bill was first introduced last August, and it has quite a strong

much as ten times.)

But though the court thus upheld a state's right to levy this kind of tax, the justices dropped a strong hint in their judgement that this was a matter needing legislative action from Congress.

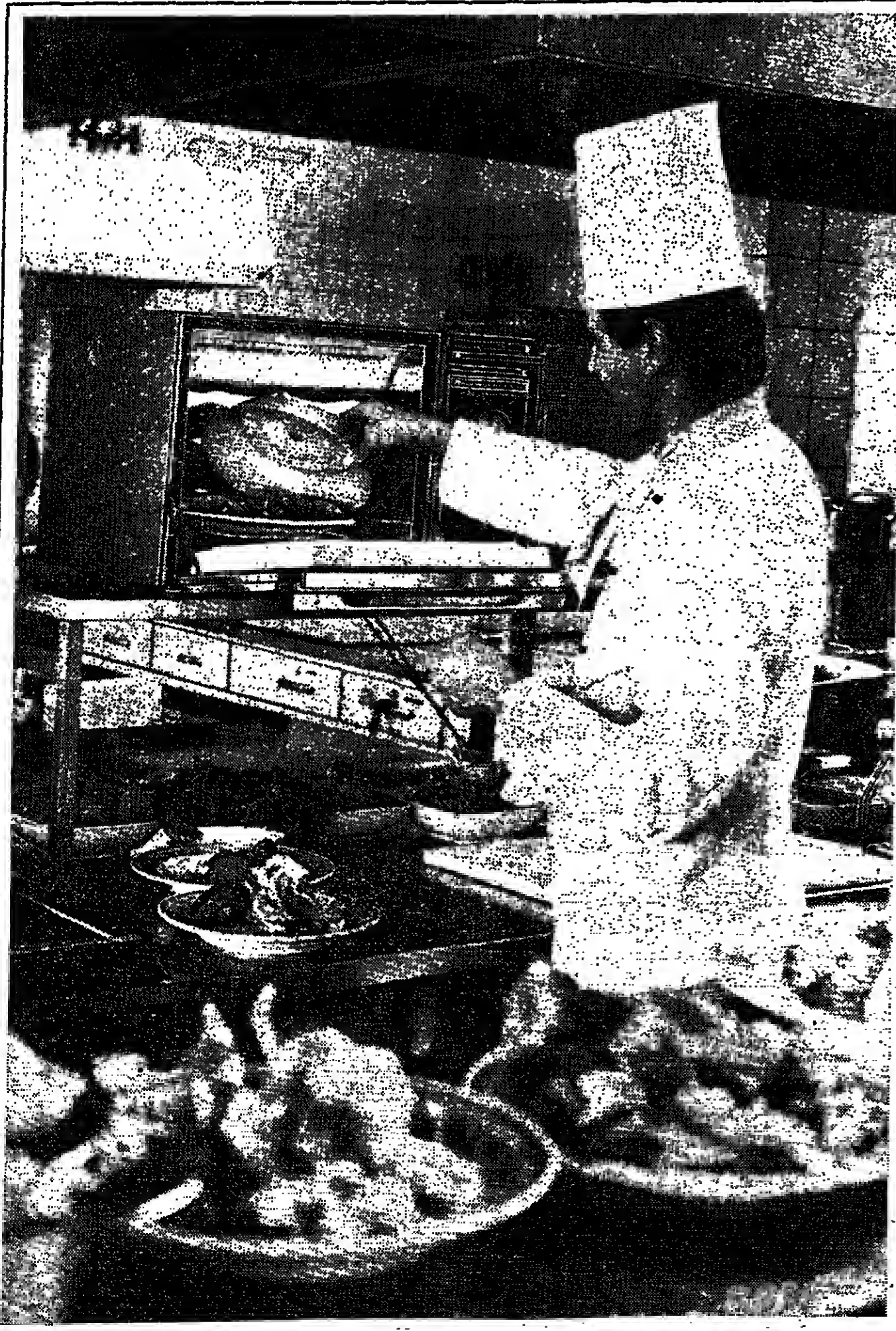
The justices also declined to say how a state should calculate the amount of tax due, the so-called "apportionment." Because of this, Mobil is widely expected to come back to challenge Vermont's apportionment formula. Several similar cases are pending in the Supreme or state courts involving Exxon, Asarco, Firestone, U.S. Steel and others.

In the meantime, though, the House Ways and Means Committee will, on March 31, open hearings on Bill No. HR 5076, which would establish a Federal level how far individual states can go in taxing foreign corporate income. The Bill was first introduced last August, and it has quite a strong

following on the committee, though that is not to say it will pass. In its present form, it would end the "worldwide combination" practices and oblige states to follow Federal practice on unitary taxation. It would not, therefore, abolish states' rights to tax foreign source dividends, but would define those rights on a nationwide basis.

A whole range of individuals and organisations, U.S. and foreign, are expected to testify in favour of the Bill. Most of them will be U.S. corporations. But the British-American Chamber of Commerce, the Confederation of British Industry and the British Government will also make their views known, as will individual companies like British-American Tobacco. Because the committee has testimony from foreign nationals, they will have to be represented by American lawyers. However, the Bill's supporters will have to contend with a vigorous counter-lobby from organisations like the Multistate Tax Commission, a grouping of mostly Western states, which has threatened to challenge the constitutionality of HR 5076 if it is enacted (even though the Supreme Court implied in its Mobil judgement that Congress should clarify state taxation rights). The commission sees itself as a champion of state taxation rights, but it specifically defends unitary taxation because it believes it is the only way states can prevent large corporations from avoiding tax by shifting profits through their myriad subsidiaries—the "corporate shell game," as the commission calls it. The commission is also concerned about potential loss of revenue should the Bill be enacted.

The Mobil decision was a big victory for the commission, and it expects that other favourable decisions will follow.



## This Amana Radarange microwave oven brings fine food to gourmets on the go.

If it was true at one time that fine food and fast food were mutually exclusive, it isn't any longer... not since the advent of microwave cooking. That's particularly true at the Autobahn Restaurant near Würzburg, West Germany. They use an Amana Radarange microwave oven as an essential part of their food preparation process. Travelers who dine at this well-known restaurant are assured of a delicious meal without sacrificing their time. In fact, a leading publication recently named it the Autobahn's best restaurant.

It is not surprising that superb food and Radarange microwave ovens are practically synonymous. After all, Raytheon invented microwave cooking 35 years ago, and in 1967 Amana Refrigeration, Inc., a Raytheon company, perfected the first countertop model.

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a billion-dollar-a-year industry and Amana continues as a leader. Today, people throughout the world use Radarange microwave ovens as well as other Amana products—energy-saving refrigerators, freezers, air conditioners, and a full line of conventional cooking appliances. In fact, Amana and four other subsidiary companies make Raytheon a very large and diversified manufacturer of major appliances.

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## WORLD TRADE NEWS

## U.S. now China's second largest trading partner after Japan

BY TONY WALKER IN PEKING

ON THE strength of its commodity exports the U.S. last year overtook West Germany to become China's second largest trading partner. But the Americans are still way behind the Japanese.

According to figures produced by the various commercial attaches in Peking, Sino-U.S. trade doubled in 1979 to \$2.35bn surpassing West Germany's two way trade of \$2.03bn which was up from \$1.58bn in 1978.

The main component of U.S. exports, which doubled last year to \$1.72bn, was raw cotton at \$557m but other agricultural commodities such as corn, wheat and soyabean also contributed significantly. Imports from China totalled \$551m compared with \$324m in the

previous year. This more than doubled the U.S. trade surplus on trade with China to \$1.17bn against \$498m in 1978.

Japan continues to be China's main trading partner with total trade last year almost trebling the U.S. total at \$6.66bn compared with \$5.08bn in 1978. China's exports to Japan totalled \$2.95bn — reducing Japan's surplus from \$1.02bn to \$750m. This export rise was mainly accounted for by China's coal and oil shipments under the long term agreement which envisages total two way trade of between \$40bn and \$60bn in the period 1978 to 1990.

Trade between China and the EEC expanded to around \$3.5bn last year from \$2.5bn in the previous year. China's trade with the ASEAN countries amounted

to \$1bn in 1979, most of it in China's favour due to its oil exports to the Philippines and Thailand.

China's total trade amounted to about \$30bn last year. Imports were up about 31 per cent, while exports increased by 26 per cent.

Encouraging for the Chinese was the stronger than predicted export performance. At the June, 1979, meeting of the National People's Congress a planned increase of 14.7 per cent was announced which would have meant a trade deficit around \$3.7bn. Instead, China had a deficit of around \$3bo.

The improved export performance was due largely to increased prices for Chinese crude in line with OPEC rises.

## Iran to end S. Korea refinery tie

SEOUL—The National Iranian Oil Company (NIOC) is expected to withdraw from a joint venture refinery in South Korea, controlled by the NIOC and Korea's Ssangyong Company.

Mr. Yang Yoon-Sae, the Korean Energy Minister, told a news conference that under Iran's revolutionary policy prohibiting overseas investment the NIOC was currently negotiating with Ssangyong to recover its equity investment, \$17m, from the joint venture named Korea-Iran Oil Company. The refinery, with a daily capacity of 60,000 barrels, is nearing completion south of here at a cost of \$180m.

Korea launched the refinery project, its only local joint venture refinery with an oil producing country, in hopes of guaranteeing a steady supply of crude oil.

Japan's Matsushita Electric Company has withdrawn from the South Korean colour television business because of a slump in exports to the U.S. Reuter reports from Tokyo. The company said it has sold, for an undisclosed price, its 50 per cent stake in a joint venture company, Korea National Electric, which was established in 1978 to produce colour television sets and radios, mainly for the U.S.

## Florida growers lose dumping suit

BY DAVID BUCHAN IN WASHINGTON

THE U.S. Commerce Department has ruled that Mexican fresh winter vegetables are not being dumped on the American market at unfair prices, as alleged in a suit filed last year by Florida growers who claimed they were being hurt by the competition.

The decision, which Mr. Alfred Kahn, one of President Carter's economic advisers, hailed as "a victory in our national struggle against inflation," avoided further friction in the sensitive commercial relations between the two countries. A finding of dumping leading to duties on

Mexican exports—worth about \$200m (\$91.5m) a year—would have hurt the vegetable industry, centred in Sinaloa Province on the west coast.

The no-dumping ruling from Washington came shortly after President Joao Lopez Portillo announced that Mexico would not after all join the General Agreement on Tariffs and Trade (GATT). The effect of his decision as far as the U.S. is concerned is that bilateral trade will not now increase as fast as it would have under GATT membership by Mexico.

The U.S. and Mexico reached a tentative trade accord at the

end of last year whereby both sides agreed to cut tariffs and other restrictions, with the U.S. making the more generous concessions. But that accord is now moot because it was conditional on Mexico joining GATT. President Lopez Portillo took his decision to protect Mexican industry from the liberalisation that GATT membership would have entailed.

The Commerce Department ruling, which the Florida growers have said they will appeal to the U.S. Customs Administration decisions on free trade—the avoidance of

import quotas on shoes and last week's lifting of trigger prices on imported steel. The trend is a victory for White House officials like Mr. Kahn, who have argued that aggressive competition from imports helps keep domestic prices down, and so curb inflation.

However, the ruling may spell trouble for Mr. Carter in Florida, whose winter produce competes directly with Mexican for northern dining tables. The President won the March 11 primary election in Florida easily but, if re-nominated, he will face voters there in the November general elections.

## Japan-Singapore chemical plant closer

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

AN IMPORTANT milestone in the implementation of the \$300m (\$144m) Singapore petrochemical project will be reached today when five Japanese companies, headed by Sumitomo Chemical, sign an agreement for the formation of a joint venture company for downstream operations.

The company, to be called Nihon Singapore Polyolefine, will be a partner with the Singapore Government in the production of polypropylene and low density polyethylene from feedstock produced by the central ethylene production unit at Singapore.

Sumitomo Chemical, the main Japanese promoter of the project, signed a basic agreement with the Singapore Government in 1975 for construction of the complex. Two years went by before a joint venture company (Petrochemical Corporation of Singapore) was formed to build the ethylene producing centre. After that, further delays followed as the Japanese petrochemical industry held back in apparent doubt about the world market for petrochemical products.

The formation of today's downstream joint venture com-

pany would seem to mean that the Japanese side has decided conditions are ripe to implement the entire project. Two more joint venture companies, however, still have to be formed before the downstream portion of the scheme can be carried. One will be for the production of high density polyethylene and will involve Phillips Petroleum of the U.S. The second, involving Shell, will produce ethylene glycol and ethylene oxide. Shell hopes to reach an agreement by mid-summer with its Japanese partners and with Petrochemical Corporation of Singapore

(which will supply it with ethylene).

Work on the central ethylene production unit at Singapore is now expected to get seriously under way this summer, with Kajima Construction of Japan as the main contractor. Site preparation for the project was completed before 1977.

The Singapore petrochemical plant will use naphtha produced by the existing Singapore oil refining industry (one of whose main producers is Shell). Its products will be sold to other many of which import from South-East Asian countries, Japan.

Country	Exports to China		Imports from China		Total trade		Trade balance	
	1979	1978	1979	1978	1979	1978	1979	1978
Japan	3.7bn	3.05bn	2.95bn	2.02bn	6.66bn	5.08bn	+750m	+1,020m
U.S.	1.72bn	822m	551m	326m	2.28bn	1.15bn	+1,170m	+498m
W. Germany	1.49bn	990m	534m	367m	2.03bn	1.36bn	+628m	+1,127m
UK	444m	175m	298m	212m	742m	387m	+355m	+37m
Australia*	621m	454m	140m	129m	761m	583m	+178m	+227m
France	260m	197m	316m	227m	576m	424m	+152m	+50m
Canada†	461m	503m	131m	92m	592m	595m	—33m	+411m

\* 11 months' exports, 10 months' imports  
† 11 months' trading

Source: Commercial officials in Peking

## Pessimistic outlook for UK deals

Colina MacDougall in Peking

CHINA has no money to spend on British equipment at present. This was the message conveyed to the defence secretary, Mr. Francis Pym, and senior officials of the Department of Industry during talks in Peking this week.

Protracted negotiations over the Harrier jump jet fighter, power stations from GEC and NEI and other heavy industry equipment remain stalled despite his visit. The Chinese maintain the price of the Harrier is too high and they cannot at present afford to buy industrial plant.

This contrasts sharply with the U.S. and West German experience even in the present cutback in China's purchasing programme. U.S. companies negotiating hard over sales of non-ferrous mining equipment, are permanently represented in large numbers in Peking and are confidently expecting to sell large quantities of oil production equipment in the near future.

The West Germans are negotiating equipment for the Baoshan steel plant worth between \$500m and \$1.5bn following their recent \$200m sale of seamless tube plant for the same steel complex.

## Shanghai air exhibits may draw 60,000

By Michael Donne, Aerospace Correspondent

MORE THAN 60,000 visitors from all levels of government and industry in China are expected to visit the first British aircraft industry exhibition which starts in Shanghai tomorrow and ends on April 5. Over 60 companies in the UK aerospace and associated industries are participating in the exhibition, organised by the Society of British Aerospace Companies.

The emphasis is on equipment and components. Although full-scale aircraft are not being demonstrated, the industry will attempt to interest China in possible purchases of such aircraft as the British Aerospace 146 feeder-liner, the HS-748 feeder-liner, the One-Eleven twin-jet, and the Harrier vertical take-off fighter.

In addition to the exhibition, the UK industry is running a symposium, at which about 88 papers on a wide range of technical activities in UK aerospace will be presented to a selected audience.

So far, few people outside China know the precise extent of Chinese involvement in aerospace, and no detailed "shopping list" has yet been presented to the West for aircraft, engines and equipment, either civil or military.

## Italy to build joint aircraft with Brazil

BY RUPERT CORNWELL IN ROME

THE ITALIAN aerospace industry is hoping for extra sales of £300bn (£157m) as a direct result of an agreement for Brazil to take part in the development of the planned AM-X All-Italian light fighter and battlefield support aircraft.

A declaration of intent was signed during a visit to Brazil last week by a delegation of top Italian Air Force and industry officials. Embraer, the Brazilian State aerospace company, might build up to 150 of the new aircraft.

The AM-X, designed to replace the ageing Fiat G-91s currently in service, with the Italian Air Force, is scheduled to make its prototype debut in 1982 and go into full production in 1986.

The requirement of Italy is likely to be for between 200 and 250 of the aircraft, built

jointly by the State-owned Aeritalia and the privately owned Aerospazio Macchi. It has now been confirmed that the engine for the AM-X will be the Rolls-Royce Spey-807, constructed under licence by Fiat and Alfa Romeo in Italy.

The AM-X to be built under licence in Brazil would be slightly different from the Italian version. It would, however, employ many components from Italy and enjoy Italian financial and technical assistance.

Sig. Fausto Cereti, Aeritalia's managing director, said yesterday that so far £12bo had been spent on the development of the AM-X. A total sales target of up to 700 aircraft was being sought. Sweden as well as Brazil is understood to have contacted the Italian industry about the AM-X.

## Algeria, E. Germany in economic pact

BY LESLIE COLT IN BERLIN

ALGERIA has signed long-term economic co-operation agreements with East Germany, which are to help construct cement and machine tool plants, as well as farm machinery factories in Algeria, and to aid in the mechanisation of agriculture and building.

An East German delegation, headed by Herr Guenter Mittag, the Politburo economics secretary, signed the agreements with Algeria's Interior Minister, Dr. Boualem Bephomouda.

Dr. Gerhard Bahl, the State Secretary in the East German Foreign Trade Ministry, signed an agreement under which East Germany is to build a cement plant at Batna, and both countries are to build a rod rolling

mill in Monlay Slisseo and a steel and grey iron foundry to Ain Smara.

The East German delegation visited the El Hadjar metallurgical complex, where a Magdeburg heavy engineering company has built a rod and small section rolling mill, and the Leipzig Metallbau group is building a factory.

East Germany imported 310,000 tonnes of Algerian oil in 1978 and is eager to expand this, as the Soviet Union will only be able to provide it with 18m tonnes annually over the next five years. Trade between East Germany and Algeria doubled to DM600m in 1978 according to East German statistics.

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If you do not already have a banking account with the Midland, you may apply for a facility and open an account with us. What criterion do we use for co-operating with you? A simple one—do we believe you can perform your export engagements.

There is profit to be made in small exports, so send in the coupon now or contact your nearest Midland or Clydesdale Bank Branch.

For your copy of our Smaller Exports Scheme booklet, contact: Don Clark, Manager, Smaller Exports Scheme, Export Finance, Midland Bank Limited, International Division, 60 Gracechurch Street, London EC3P 3BN. Tel: 01-606 9944. Ext. 4132 or send this coupon to him.

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## UK NEWS

Stewart Dalby on Northern Ireland's political prospects

## Why no one expected an Ulster solution

THE STORMONT discussions on means of restoring more political power locally to Northern Ireland, now adjourned until after Easter, were never intended to be decisive. From the outset, Mr. Humphrey Atkins, the Northern Ireland Secretary, eschewed the idea of an instant solution. He insisted that his conference was limited in scope and was intended merely to examine what level of agreement could be reached between the diametrically opposed local politicians.

In that context, the talks have not failed. Thorough success was never in question. Since the Unionist-dominated, devolved Parliament at Stormont was abolished in 1972, Northern Ireland, with one brief interlude, has been ruled directly from Westminster. The Secretary of State has almost the power of a viceroy. He is supported by a team of junior ministers and the old Stormont Civil Service departments are still in place.

Beneath that structure, however, are only 26 district councils, which control parks and parking and very little else. Local government for the province's 1.5m people has, therefore, changed from being one of the UK's most intensely organised systems to being extremely weak.

The failure of both attempts since 1972 to restore more power to Northern Ireland, Mr. Atkins has admitted a cautious approach to the talks might prove to be a television soap opera.

In 1973 a White Paper was proposing a 78-member assembly elected by propor-

tional representation and without control over security. Provision was also made for a Council of Ireland to discuss matters of mutual concern to North and South. The Council was to have representatives from the Dublin and Belfast Governments.

The poll in June of that year returned 22 Unionists who supported power-sharing under the late Mr. Brian Faulkner, former Stormont Prime Minister; 28 Unionists opposed to power-sharing; and 19 Social Democratic and Labour Party (SDLP) members.

The SDLP was then, as now, the main moderate Roman Catholic group. After a conference at Sunningdale towards the end of that year, a power-sharing executive was set up and started work on January 1, 1974. Mr. Faulkner was its chairman and Mr. Gerry Fitt, then leader of the SDLP, its vice-chairman.

## Standstill

The executive, which was welcomed by almost every British and Irish newspaper and approved by the main churches in Ireland, lasted only five months.

A strike in May organised by the Ulster Workers' Council, a coalition of Unionist groups including the Ulster Defence Association and the Ian Paisley's Democratic Unionist Party, brought the province to a standstill. Mr. Faulkner resigned in May 28 and went into political oblivion. He had ignored the first rule of Orangeism: Do not yield an inch to the Catholic minority. In 1975 the Labour Government, which had replaced Mr.

Edward Heath's Conservative Administration, tried a variation on the assembly. It sponsored a "constitutional convention." Unlike the assembly, it had no legislative function, only a mandate to produce, within six months, an agreed constitution for Northern Ireland.

The British Government agreed to accept any constitution shown to have widespread support in both communities.

The "loyalist" Unionists won the election. Mr. Paisley's Democratic Unionists, the Vanguard Unionists of Mr. William Craig (now an Official Unionist) and the Official Unionists, then led by Mr. Harry West, ran a joint panel of candidates called the United Ulster Unionist Council. Mr. Faulkner's rump won a humiliating five seats. The United Ulster Unionist Council took 46 of the 78 seats. They demanded no power-sharing, no Council of Ireland and an all-out assault on the IRA.

The convention eventually voted 42-31 for a return to Stormont-style government.

The message for Mr. Atkins from that gloomy record was clear.

The mostly Protestant majority tends to vote for leaders who will make no compromises towards power-sharing. They discard anyone who hedges from the philosophy of "what we have, we hold."

Mr. Atkins felt nevertheless that he had to try. He had inherited from Mr. Airey Neave, who was murdered by a terrorist group, a pledge that the Conservatives would look at means of devolving more power locally. Mr. Neave would prob-



MR. HUMPHREY ATKINS... a cautious approach

ably have been Secretary of State.

Beyond that commitment, there is widespread feeling among Conservative politicians that direct rule is not a long-term solution to the Province's predicament, in spite of support for the idea shown by opinion polls.

Mr. Atkins started by ruling out discussion of two extreme possibilities: independence; or a reunification of Ireland.

The Official Unionists, which, with five Westminster seats, are still the largest Unionist party, declined to attend the conference, saying that it would only throw up the same impossible ideas. That did not matter so much,

however, because Mr. Ian Paisley, the erstwhile extremist, agreed to participate. So, too, did the non-sectarian Alliance Party.

The SDLP at first refused. Mr. Gerry Fitt wanted to attend and therefore resigned the leadership in a fit of pique. He was replaced by Mr. John Hume.

Mr. Hume made clear that discussion of Irish unity would have to be included. Since that would have led to a Paisley walk-out, Mr. Atkins ran a second set of parallel talks, discussing with the SDLP security, the Irish dimension and the economy.

A 14-point agenda was drawn up and things went relatively smoothly until item 8, the role of the minorities, was reached.

Mr. Paisley, asked for his views, refused to accept power-sharing at an executive or Cabinet level in any future Northern Ireland Government. The majority would, in his scheme of things, be represented by advisory committees. He had repeated what the Convention demanded.

## Compromise

For the SDLP and Mr. Hume, anything less than power-sharing is now totally unacceptable.

In devising a new political solution, the conference may thus be seen as a failure. Its adjournment begs the question of whether it is worth carrying on.

Mr. Paisley is acutely aware that he is contained by his constituency. He knows what happens to Unionist leaders who compromise on power-sharing.

If one views the talks more narrowly, as having cleared the air and brought about a restatement of positions, then the conference might not have reached the end of its useful life.

Mr. Atkins can now go to the Cabinet and say that the political parties, even though they have new leaders, replacing those of 1973, cannot agree on a fully devolved assembly.

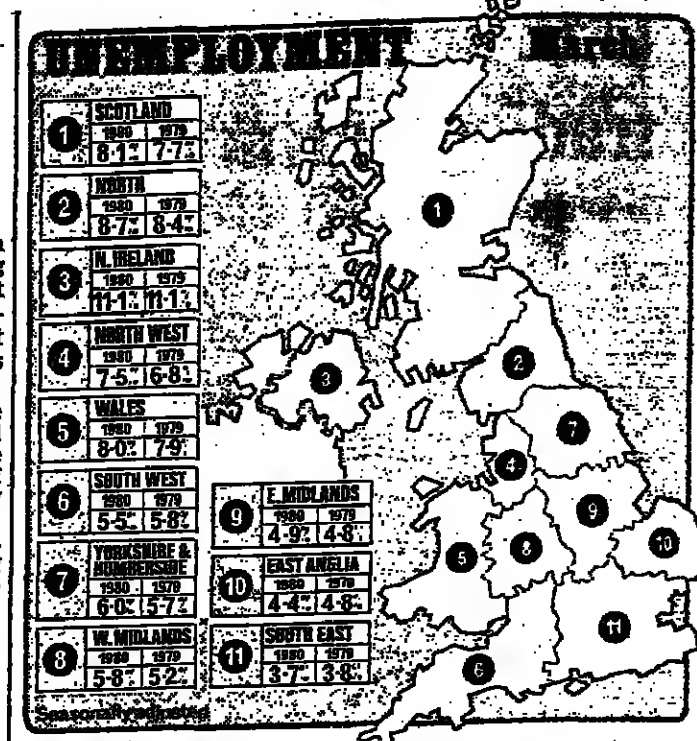
The Government might therefore come up with proposals of its own for more limited devolution and submit them to a referendum. If the vote is favourable, the Government will have undercut the local politicians. It would then have the difficult task of implementing the proposals; but at least it could say it had tried.

A referendum might take place, but it is more likely that more talks will be held first.

Mr. Hume will attend further talks although he would ideally like a new, more highly powered conference, involving Mrs. Thatcher and Mr. Charles Haughey, the Irish Prime Minister.

Mr. Paisley wants to continue to attend, because of his conviction that Mrs. Thatcher intends, willy nilly, to do something about Northern Ireland. He also fears that a British Government one day will tire of the cost and trouble of Northern Ireland and withdraw the guarantee that the province should remain part of the UK as long as the majority wish.

The time does not appear right for complete devolution. A more limited restoration of political powers does, however, seem a possibility.



THE NUMBER of women out of work has risen slightly more rapidly than male unemployment since the jobless total started to rise six months ago.

Female unemployment has risen 12.1 per cent since last September to 436,100, seasonally adjusted, or 4.4 per cent of the female labour force. The male total has risen 11.3 per cent to 577,500, or 6.5 per cent. The national total has risen 11.3 per cent to 1.41m, or 6.5 per cent of the workforce.

Regional differences have also continued to widen. The highest increases have been in the Midlands, Yorkshire and Humbersides—up 14.6 per cent and 16.6 per cent in the last six months—rather than in the traditional high unemployment areas in the North, Wales and Scotland, where the increases have been around the national average.

In contrast, the adult total increased 3.7 per cent in south-eastern England, well below the national average.

## Data directors sue Associated group

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

ASSOCIATED NEWSPAPER Group was alleged in the High Court yesterday to have misrepresented its intentions when it negotiated a £100,000 deal to buy a majority interest in a computerised directory of trade services.

The allegation was made by Mr. Frank Aliman and Mr. Andrew Benson, who sold 78 per cent of the shares in their business, Tele Data, to Associated in November 1978.

Their counsel, Mr. Charles Purle, told Mr. Justice Browne-Wilkinson that during negotiations the two men had been repeatedly assured that they would retain day-to-day control of the business. They were also told that if Tele Data's performance was satisfactory, their initial nine-month service agreements would be extended for at least five years.

In the event they were given little or nothing to do and their service agreements were ended within a year.

In their action, expected to last two weeks, Mr. Aliman and Mr. Benson claim rescission of the contract and damages for misrepresentation.

Associated denies the allegations against it. Mr. Purle said that internal documents of Associated showed that it had regarded Tele Data

as "a winner" with enormous potential.

Associated's advertising agents had reported that the opportunity presented by Tele Data was "a licence to print money."

Tele Data was "yellow pages by phone," said Mr. Purle. It offered telephone inquiries computerised information on trade services.

Mr. Aliman and Mr. Benson, who started the business in Liverpool in 1977, claimed that Associated had told them that Mr. Benson would run the Liverpool end of the business, while Mr. Aliman would be London director.

In fact, said Mr. Purle, Associated's documents showed that it had always intended that its own people should run Tele Data.

Mr. Benson had been allowed little or no effective say in the management and Mr. Aliman none whatsoever.

Mr. Purle said that Associated had gone ahead with the deal in spite of an "unfavourable" report on Tele Data's financial situation. An Associated executive had decided that Tele Data lacked cash, sophisticated management, credibility and marketing skill, and that if Associated did not provide those for Mr. Aliman and Mr. Benson, someone else would.

The hearing continues today.

## Redifon launches office communications system

AN OFFICE information and communications system embodying videodata technology was launched yesterday by Redifon, the British company which makes flight simulation equipment.

The system is based on Redifon's own computer, the R5000, and will use specially-equipped colour television sets as display terminals. They may be operated either by a hand-held keypad or by an alphanumeric desktop keyboard.

The system includes a pressure writing tablet which converts hand-written characters into data signals. These can be entered into the computer's data base and displayed on the screen.

The company says that the system, which will cost about

£50,000 in basic form, is equally suitable for communications inside an office and for linking several distant offices. It can also be tied into Prestel, the Post Office's videodata service.

Business communications systems using videodata have already been launched by General Electric Company (GEC) and Aegion, a subsidiary of the National Enterprise Board set up to market British videodata technology abroad.

But Philips, the Dutch group which last week announced that it was reorganising its UK operations into a new office systems company, has decided not to proceed with plans to market a private videodata system for business. It said that demand for such products was small.

## Jersey elects Chancellor

SENATOR Ralph Vibert, OBE, is Jersey's new Chancellor. He was elected by the States of Jersey, the island's Parliament, yesterday.

The vacancy was caused by the death of Senator Cyril le Merquend three weeks ago.

Mr. le Merquend, who was president of Jersey's finance and economic committee for 23 years, has been described as the

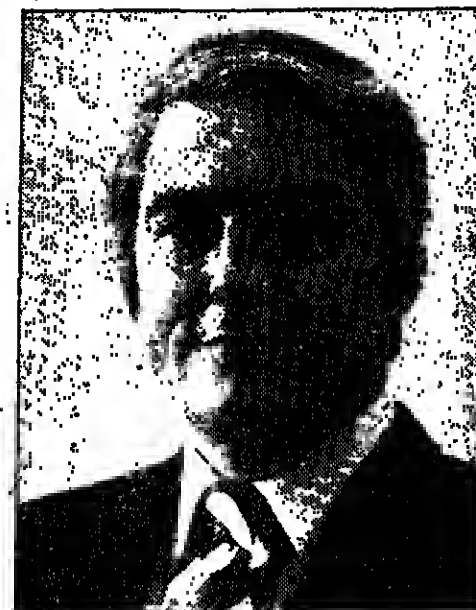
architect of Jersey as a finance and banking centre.

Mr. Vibert has been a member of Jersey's government for the past 23 years. Before that he was the island's Solicitor-General.

After the States' sitting yesterday, Mr. Vibert said he would continue his predecessor's sound economic policies.

*"Economic considerations and comparisons with other cities were among the determining factors for our having decided to build a production facility in Berlin. These economic considerations coincide with our determination to support Berlin."*

(Robert A. Lutz: Chairman, Ford of Europe Incorporated, on the decision by the Ford Motor Company to build a new factory with 700 new jobs in Berlin.)



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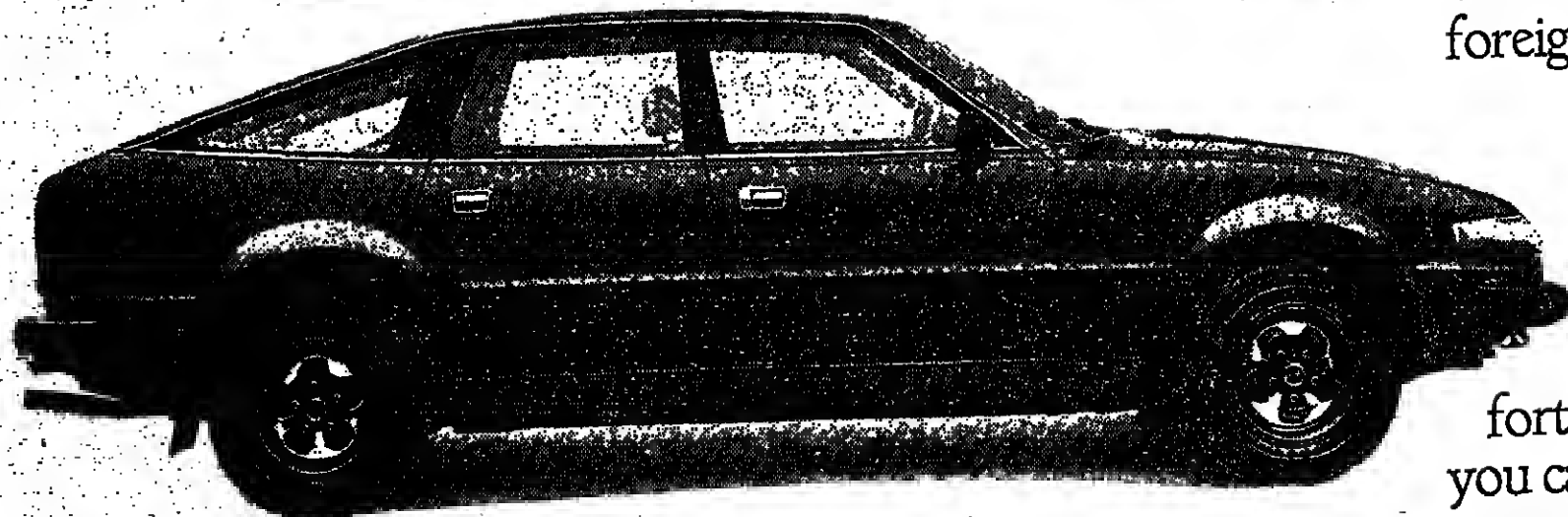
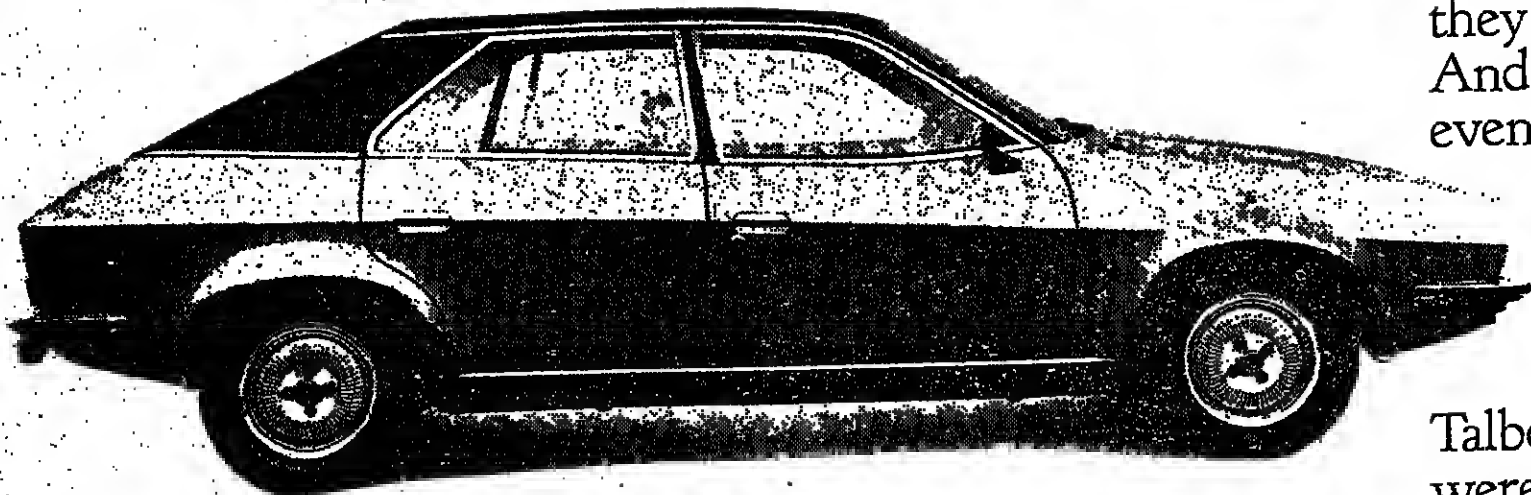
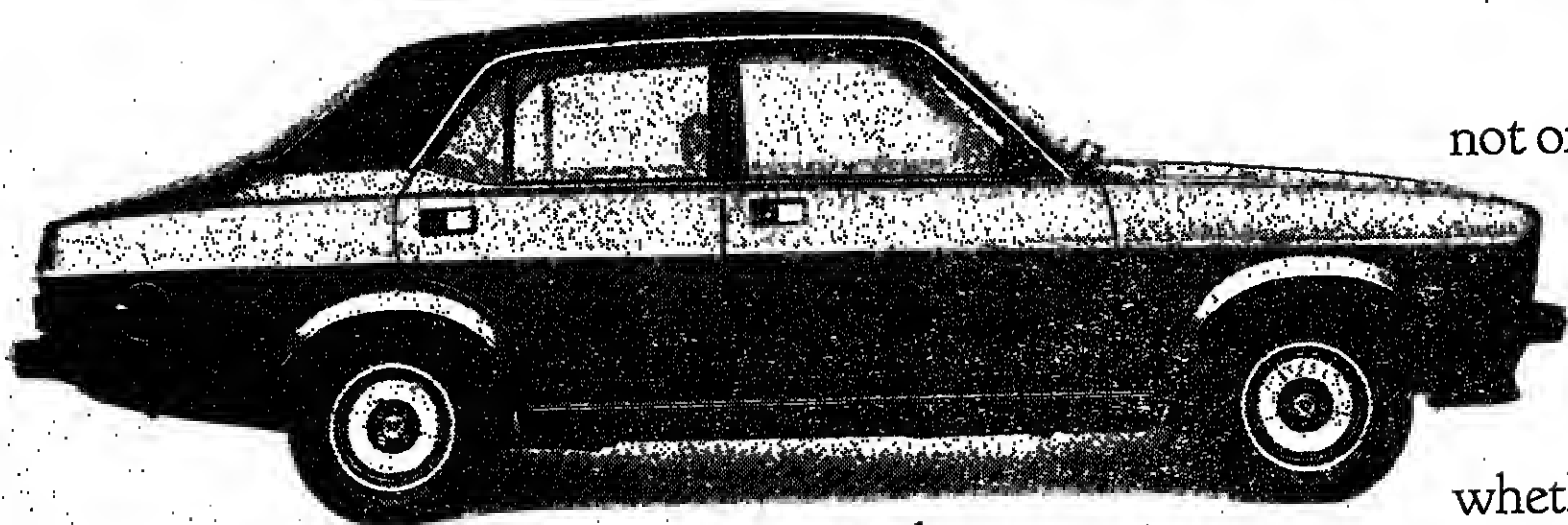
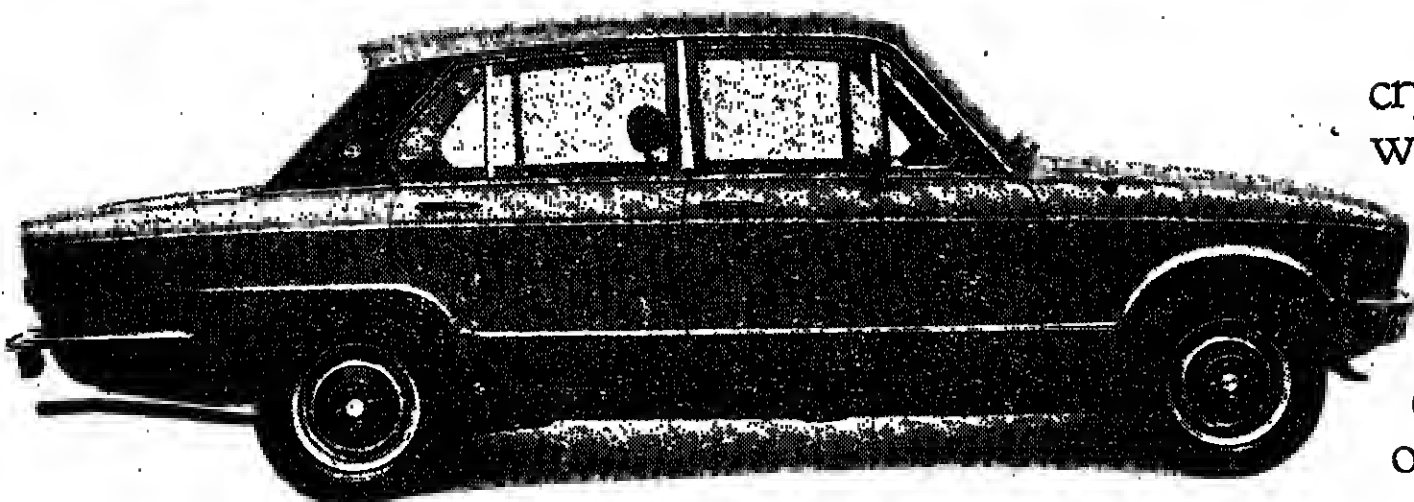
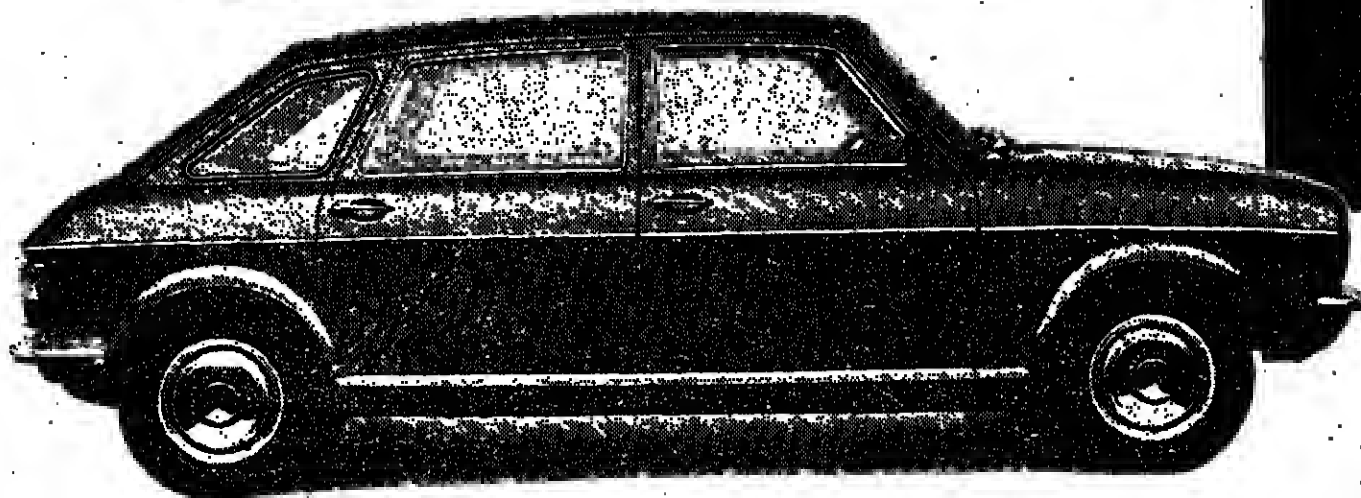
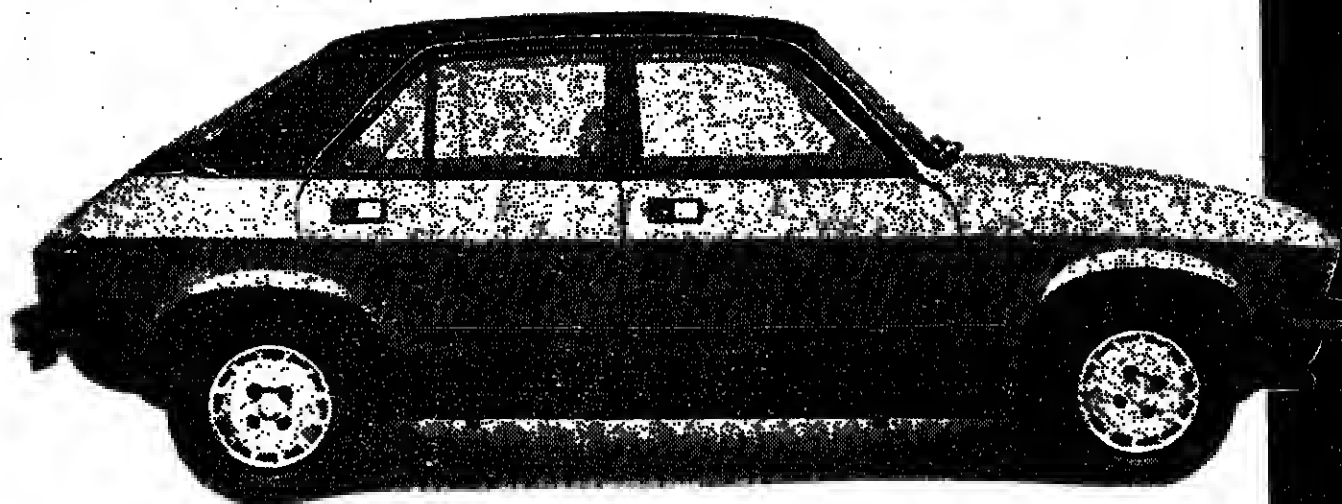
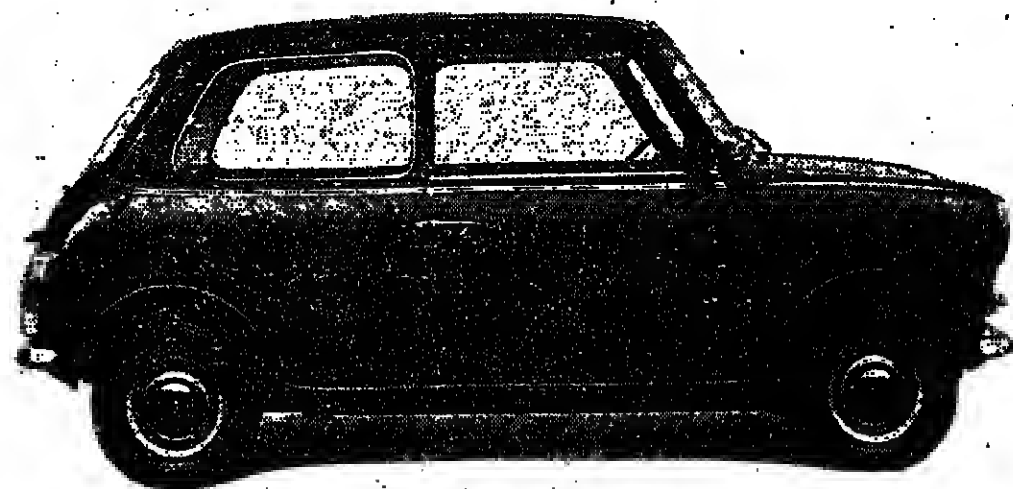


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# BL CARS WILL BE CHEAPER TO RUN, WHATEVER SIR GEOFFREY SAYS.

The cost of running a car could change quite dramatically when Sir Geoffrey Howe unveils the Budget today. For example, increased petrol costs, V.A.T., road tax, purchase tax and import surcharges (on foreign cars) would all increase the cost of motoring.

But if you're buying a new car, you don't need a crystal ball to tell you which range of cars will run out cheaper, whatever Sir Geoffrey announces.

The BL range of British cars.

## LOW RUNNING COSTS.

Compare these British cars with their foreign-made competitors and BL cars almost certainly give you the edge on running costs.

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However you compare BL's flag carriers for Britain, whether it be on running costs, performance, or comfort, they come through with flying colours.

And the number of 'extras' we fit as standard makes BL cars even harder to match.

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Fact 1. BL is the only major car manufacturer that is wholly British owned.

Fact 2. During 1979, all Ford Capris, Granadas and Talbot Horizons were foreign-made; over 80% of Ford Fiestas were foreign-made and over 43% of Vauxhall Cavaliers were foreign-made.

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Such an incredibly good deal that you could save a fortune. And such a generous trade-in on your old car that you can't afford to ignore it. And on Maxis, we've cut the recommended price by 10%, so you're guaranteed to drive a bargain.

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You'll probably never see **IT PAYS TO BUY BRITISH.** such low prices on BL's great British cars again.





## UK NEWS

## Oil self-sufficiency is close

BY RAY DAFTER, ENERGY EDITOR

OIL COMPANIES have had a fall in demand for their refined products in the past two months, with the result that the UK has unexpectedly found itself very close to self-sufficiency in oil supplies.

Industry estimates show that oil consumption in January and February totalled 12.9m tonnes, a 13 per cent drop in demand levels in the corresponding period of last year. Sales of heavy fuel oil and heating oils were particularly badly hit.

Government figures published yesterday show that in the same two-month period UK oil production from the North Sea was 13m tonnes.

On the face of it, self-sufficiency was achieved.

However, industry sales figures exclude the companies' own use of fuels and bunkers, so it is likely that when official Energy Department statistics are published they will show that the UK was still a marginal net importer in the first two months.

Even so, it was not expected that Britain would reach sustained oil self-sufficiency until the end of this year.

A number of factors have combined to weaken the oil market, including the general economic climate, the steel strike, warmer-than-average winter weather, greater use of coal instead of oil in power stations, and improved energy conservation.

The trend, matched in other European countries, has contributed to weakening of product prices in world spot markets.

The overall fall in UK oil demand is all the more remarkable because sales of petrol, an important component of the product market, continued to increase. Petrol deliveries in the first two months of this year were 9.9 per cent higher than in that period last year.

Oil companies think that even if Sir Geoffrey Howe, Chancellor of the Exchequer, increases tax levels to raise petrol prices by around 10p a

gallon in today's Budget, a move widely expected in the industry, impact on demand will be minimal.

The petrol market has proved far less affected by price increases than predicted a few years ago.

There are already signs of a new price war in the petrol market. The average selling price of four-star in the South is about £1.21-£1.22 a gallon, though in some areas of the North and East the average is nearer £1.16-£1.19.

A growing number of independent petrol stations and

hypermarkets, particularly in the North-East, sell four-star for about £1.15-£1.16 a gallon, only a fraction above wholesale prices.

The North-East normally leads the price-cutting movement. It is an area where there are many independent traders. They can buy surplus output from nearby refineries, or product imported via the Rotterdam spot market.

Major companies expect downward pressure on prices to move into other areas of Britain, as in 1977 and 1978.

They do not expect the "price

war" to be as serious as in those years, saying that world oil supply and demand continue to be precariously balanced, and that large producing countries are reducing output to maintain supply tightness.

The UK continues to build up North Sea production levels. Government figures show that average daily production from Britain's first 14 offshore fields last month was 1.66m barrels, against 1.6m in January.

Because of the shorter month February's output, 6.43m tonnes, was slightly down on January's total (6.63m tonnes).

## Delay in splitting BNOC

THE British National Oil Corporation, which the Government proposes to restructure, will remain wholly state-owned until at least the summer of 1981, writes Ray Dafter.

Mr. David Howell, Energy Secretary, told the Commons yesterday that because of the full parliamentary timetable it was not possible to introduce legislation this session for private sector participation in BNOC's North Sea operations but it would be done "as soon as possible".

The postponement — forecast in the Financial Times on March 8 — means that the Public Sector Borrowing Requirement will not be helped by a sale of shares until the 1981-82 financial year. Mr. Howell was hoping that an initial sale, raising perhaps £500m to £600m, could have helped the PSBR in 1980-81.

Mr. Howell's plan includes splitting the corporation in two. Private capital would be invited into the exploration and production arm, turning it into a British Petroleum-type company; the oil trading business, which would be retained under full State control.

In sectors of the oil industry yesterday it was pointed out

that Mr. Howell had not referred to this split in his Commons statement.

Some BNOC officials, who are against the plan for separation, saw the postponement as a stay of execution.

But some Conservative backbenchers are uneasy about the delay. They see the "privatisation" of BNOC as a major part of the Government's policy of reducing State interests in major corporations.

There was a feeling in some parts of the UK oil industry that the longer the delay, the more difficult it would be for Mr. Howell to steer through all his plans.

BNOC is now becoming extremely profitable. This year it expects to return a pre-tax profit of several hundred million pounds; by the mid-1980s, annual profits could be around £1bn. Thus the opposition to disposing of a profit-making asset, with all the implications for reduced Government revenues, is expected to be intensified with time.

Furthermore, if a disruption in oil supplies creates another crisis in the world oil market, Mr. Howell may find support from both some Cabinet col-

leagues and Opposition leaders for BNOC to be kept in state hands as a security measure.

One reason for the postponement has been the logistics of splitting BNOC and the reworking of all of the state participation deals with North Sea oil companies. It was pointed out within BNOC that the expansion of the corporation's activities over the next year would probably add to the complications of reorganisation.

## Plans would 'end national parks'

THE Ramblers' Association has condemned proposals which, it says, would mean abolishing the 10 national parks in England and Wales.

The association fears harm to areas like the Lake District, the Yorkshire Dales and Dartmoor if machinery to protect outstanding landscapes is dismantled.

The Countryside Review Committee had suggested in a discussion paper that national parks and areas of outstanding natural beauty be replaced by a "two-tier" system, depending on the size of the area.

## U.S. may supply engines for 1-11s

BY LYNTON MCLAIN

BRITISH AEROSPACE is examining "very seriously" the possibility of U.S. jet engines to replace Rolls-Royce Spey turbojets on the corporation's 1-11 airliners.

The airliner was launched 19 years ago, a year after Rolls-Royce produced the first Spey jet engine for the Trident aircraft.

The corporation said yesterday the U.S. Pratt and Whitney engines in the new McDonnell Douglas DC-9 series 80 airliner were quieter and more economical than the Spey.

Replacing an engine with a more up-to-date power plant was a way of extending the life of an aircraft, but British Aerospace said it would need at least 20 conversion orders to make the Pratt and Whitney engine a viable proposition for the 1-11.

British Aerospace would have to add a fuselage section — involving cutting the existing body in two — to counter the extra weight of the U.S. engines and the existing fuel pipe network would have to be redesigned.

The Pratt and Whitney JT8D 209 engines have a thrust of 18,000 lb — almost 50 per cent more than the Spey's 12,550 lb. As a result, the U.S. engine would have to be "derated" and reduced in power to fit the 1-11. It would therefore almost certainly be operating below maximum efficiency.

The Spey has been used on the Trident, and had powered 227 British Aerospace 1-11 airliners as well as 240 U.S. Grumman Gulfstream aircraft. It is also in production in China for the Trident.

● Panavia, the Anglo-German-Italian consortium producing the Tornado multi-role fighter bomber yesterday reported the first flight of the first production strike Tornado. First deliveries to the Tornado training centre at Cottesmore are expected in the summer.

## Sir Arnold Hall to be university chancellor

SIR ARNOLD HALL, FRS, the 64-year-old chairman and managing director of the Hawker Siddeley Group, has been elected chancellor of Loughborough University. He will succeed Lord Pilkington, who is resigning after 14 years in office.

Sir Arnold was born in Liverpool and educated at Alsop High School and Clare College, Cambridge.

At the age of 30 he became Zaharoff Professor of Aviation and head of the Department of Aeronautics at Imperial College, London. He held these posts until 1951, when he returned to Farnborough as director.

In 1955 he joined Hawker Siddeley as technical director, becoming managing director in 1963 and chairman and managing director in 1967.

He was knighted in 1954, and elected a Fellow of the Royal Society in 1953.

## Paintings fetch £1.13m at Christie's

A PAINTING of a vase of white and pink roses on a table by the French artist Henri Fantin-Latour, signed and dated 1881, set an auction record for the painter when sold for £56,000, plus the 11.5 per cent buyer's premium and VAT, at Christie's sale of Impressionist and modern paintings yesterday. It totalled £1,113,420.

In 1913 the same picture sold at Christie's for 40 guineas. The buyer yesterday was Abels, a Cologne dealer.

A Picasso portrait of his second wife, Jacqueline à la mantille sur fond rouge, went to a Swiss private collector for £55,000. The same sum

## SALEROOM

BY ANTHONY THORNCROFT

acquired (after the sale was over) René Magritte's Profondeurs de Plaisir 2.

Other high prices were £48,000 for a Monet of Waterloo Bridge painted from his room at the Savoy Hotel and the £32,000 for Chagall's L'homme qui marche.

At the Singer Museum in Laren in Holland on Monday Christie's sold pictures for £484,021 with Richard Green, the London dealer, acquiring a tapestry by Anthony Beersstraten for £15,217.

Christie's South Kensington sold a rarity, a gentleman's full Highland dress of the late 1830s, for £5,000, to the Museum of Scottish Tartans, thanks to a bequest of £2,500 from the Scotland and the same sum National Heritage Fund of from a private trust.

INSTITUTE OF DIRECTORS' CONVENTION  
UK falling back in EEC says Vicomte Davignon

BY JAMES McDONALD



VICOMTE D'AVIGNON addressing the convention

A DEPRESSING picture of the performance of British industry compared with that of the rest of the European Community was painted yesterday by Vicomte Etienne Davignon, EEC Commissioner for Industry. He also criticised Britain's industrial management.

He told the annual convention of the Institute of Directors, at the Albert Hall: "Britain's problems are European problems for two very clear reasons: the disparities in industrial performance are a serious brake on the process of integrating the European market; and there is an uncomfortable parallel between Britain's performance compared with the rest of the Community and the risk of a future decline in Europe compared with the rest of the world, and particularly with Japan."

The EEC could not treat Britain's problems as purely national and had to help towards their solution, he said. But there were some aspects of the current difficulties of British companies which were not of the Community's making and to which it did not have the solution. He cited in particular the high exchange rate and "very high" interest rates affecting exports and profits.

"The only solution we can offer to this would be for Britain to join the European Monetary System, at an appropriate exchange rate where British industry would be competitive, and to benefit from the stability, flexibility and resources which would be available through the EMS," he said.

Within the EEC the British share of exports had fallen from 13.7 per cent in 1963 to 5.6 per cent in 1977, while West Germany's share had remained at about 19 per cent and France's had increased from 6.5 to 8.1 per cent.

The UK share of world exports had also fallen markedly. In 1958 the UK accounted for 10 per cent of world exports, in 1968 this was 7.2 per cent and by 1978 it was 5.7 per cent, excluding intra-EEC trade. Other EEC countries held or increased their share.

In all manufacturing sectors except agriculture and foodstuffs, he said, UK productivity "is the lowest in the Community. In 1976 West Germany, France and the Benelux countries produced over 70 per cent more per employee in industry than the UK," and Italy some 15 per cent more.

"On present trends in a few years the UK will be overtaken by other future Community countries, particularly Spain." Moreover, the technological sophistication of UK exports had been seriously falling behind that of her main competitors. Vicomte Davignon felt that

much of the problem was that Britain had joined the Community too late. "Indeed at the worst possible moment, on the eve of an international recession."

The UK had also been slow to follow Germany's lead in developing new industries such as chemicals, electricity generation and advanced machinery and to move resources from declining to more advanced sectors.

He reminded his audience that many of them had been responsible for the planning and strategic decision-making of British industry for some time. With some notable exceptions there had been a lack of foresight and successful strategic planning.

There had been a particular problem of managing industrial development in the public sector, where through bad luck or judgment, serious errors had been made in the investment plans of the steel industry, the structure of the automobile industry, and in national research and development priorities.

The Community had several roles to play. It should have a stabilising and moderating role on the relationships between government and industry, and it must provide "countervailing" arguments against the protectionist pressures which naturally arise in those sectors which are under greatest pressure.

The EEC also had an essential role in achieving agreement when trade policies were necessary. "Unilateral action is not acceptable," he said.

In answer to a question, he forecast that Britain's nationalised steel industry could reach a strong pinch-point again by 1983-84 if it was prepared to accept a restructuring programme at least comparable with the efforts of other European steelmakers.

## Nott tells directors: You cannot blame Government

"PROSPERITY or Poverty—The Last Chance for Choice" was the theme of yesterday's convention. Several speakers made it clear that the initiative of choice lay largely in the hands of the directors, writes James McDonald.

"It is you, more than the Government, that have direct control over employment and productivity. The only success which we can look to is that which comes from individuals responding to the climate we have set," said Mr. John Nott, the Trade Secretary.

"The message from business to the Conservative Party before the election was: 'Get off my back, get out of my pocket, keep out of my hair and leave me alone to run my business. Now don't blame the Government if that is what it is trying to do.'"

The Government had abolished price, wage and dividend controls, done away with exchange control and reduced the top rates of income tax. "We said we would reduce the share of the GNP taken by the public sector and so we will. There's a Budget tomorrow, you wait for it."

He did not underestimate the concern of business at the immediate outlook. High wage settlements, high interest rates and a high pound were "murdering" the cash position of many companies. But there was no realistic alternative to the present policies.

"Until the international trading, political and financial situation turns in our favour, bringing lower interest rates and more stability, particularly within the Middle East, we must soldier on, laying the necessary foundations in the home economy for better times ahead."

Instead of talk of import penetration, "our latest national obsession," more should be made of British export penetration. Despite the difficult shift in the direction of exports from the Commonwealth to Europe, the UK had increased its exports volume more than 25 per cent in the last four years and had held its world share fairly constant.

Even the universities were doing a "proper job," with his own college, Trinity, Cambridge, having more Nobel Prize winners than the whole of France. If a Californian "super-brain" sperm bank became a reality he could see the dons of Trinity setting sail in their test tubes instead of in the Mayflower.

A similar message, that it was mainly up to Britain's directors and managers to stop the rot and deliver the prosperity they need," was given to the audience of 3,000 by Sir Terence Beckett, chairman of Ford Motor.

"The Government, the trade unions and the workforce can help and we must do what we can to get this help, but I believe the real turnaround has got to start with us."

Some food producers, according to the Food Manufacturers' Federation, if the strike lasts more than another fortnight, the federation said, seasonal fruit and vegetables for canning could be affected.

Vauxhall Motors said it is likely to start laying-off workers this week because of component shortages at Dunstable.

With two of Britain's three largest pet food canneries — at Barrhead, near Glasgow, and Wisbech, in East Anglia — closed, there is also a risk of offal, the chief ingredient, piling up at abattoirs, the federation said.

British Rail said it was short of wheels for passenger coaches. BR is already limiting weekend track re-laying and some wagon repairs.

examined the shortcomings of engineering training and profession. "I believe we need a similar examination of several other areas of our national life: management, the trade unions, employment, education and consultation, youth employment, training for the new technology, and an energy policy."

Sir Hector Laing, chairman of United Biscuits, said the Government had given industry more freedom to control its destiny. "Now the Government had stepped back, we, management, must take a step forward, must display greater courage and vision, and provide more positive leadership."

Management had a responsibility to create wealth. "We will only achieve that purpose if we pursue policies which inspire the trust of our workforces and communicate both the purpose and the policies in a way that will win their hearts and minds."

Mr. Kingman Brewster, the U.S. Ambassador to the UK, warned the convention against the dangers of protectionism. "The danger of retaliation is especially acute in the U.S. And the temptations are great, not because we are externally dependent but because we are not. The U.S. had 'automobile States, cotton States, textile States, steel States, shoe States and tobacco States as well as the farm bloc.'"

Mr. Walter Goldsmith, director general of the Institute, said the choice of prosperity for Britain depended on decisions taken by directors and managers of industry. Competent business leadership was the "most important force for economic recovery in this country."

## Imports help cushion steel strike impact

BY MAURICE SAMUELSON

IMPORTS OF steel, with supplies from private sector steelmakers, are largely cushioning the effects of the British Steel Corporation strike, says a new survey by the British Iron and Steel Consumers Council, which represents more than half the steel consumers in the country.

"Stocks are getting tighter but most companies can still carry on for a matter of weeks," Mr. John Safford, the director, said last night.

The council is concerned about the long-term damage which may be done to the British steel industry by the large number of British companies which have bought foreign steel for the first time during the strike and are pleased with the price and quality.

Meanwhile Mr. Richard Rawlin, executive director of the National Association of Steel Stockholders, said many stockholders are two-thirds understocked, and metal in popular sizes will run out in

three or four weeks.

The food canning industry is already being hit because of its heavy reliance on BSC for tin plate. The effects are also beginning to be felt by some food producers, according to the Food Manufacturers' Federation. If the strike lasts more than another fortnight, the federation said, seasonal fruit and vegetables for canning could be affected.

Vauxhall Motors said it is likely to start laying-off workers this week because of component shortages at Dunstable.

With two of Britain's three largest pet food canneries — at Barrhead, near Glasgow, and Wisbech, in East Anglia — closed, there is also a risk of offal, the chief ingredient, piling up at abattoirs, the federation said.

British Rail said it was short of wheels for passenger coaches. BR is already limiting weekend track re-laying and some wagon repairs.

## Deliveries of bricks and cement improve

By Andrew Taylor

BRICKS AND cement deliveries in the first two months of this year are significantly higher than in the same months in 1979, judging by figures published yesterday by the Environment Department.

However, last year's figures will have been distorted by bad winter weather, which minimised building, and by the transport drivers' strike, which disrupted deliveries.

The steel strike has had little effect on construction work in the first quarter of this year, and mild weather has allowed much more building than a year ago.

According to the department's figures, brick deliveries in the three months to the end of February were 6 per cent higher than in the corresponding months last year, and cement deliveries were 24 per cent higher.

Last month, 364m bricks were delivered in Great Britain, against production of 416m. Stocks rose from 643m to 695m, about seven weeks' current production.

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## INDUSTRY MOVES TO STEM DECLINE

## Cuts to be sought in textile imports

BY RHYS DAVID, TEXTILES CORRESPONDENT

SELECTIVE CUTS in imports of textile and clothing, representing an overall reduction equivalent to 10 per cent of last year's overseas shipments to the UK, are to be requested shortly by the British Textile Employers' Association (BTEA) in a new submission to the Government.

Mr. Ernest Cummins, the association's president, said that the industry, as a leading employer and a significant contributor to gross national product, was in decline, and by the middle of the 1980s might cease to be of any national significance.

Imports should be frozen at the proposed reduced level and should be allowed to return to present levels only in proportion with future growth of the economy.

Employment in the Lancashire-based cotton and allied textile industry, which the association represents, fell again in January by 920, bringing the total decline in the past year to 6,000 and reducing total numbers employed to 62,000.

Difficulties are particularly severe in finishing, which has been affected by competition from imported American cotton-polyester fabric.

The U.S. industry has the advantage of cheaper polyester because American oil and gas are cheaper, and of savings on oil-based chemicals for dyeing and printing. Producers say that U.S. fabrics are arriving at four fifths of UK prices. Short-time working is extensive.

Within the fibre industry, too, the EEC Council of Ministers has been criticised for failing to act further on U.S. exports beyond the limited quotas that Britain has been allowed to introduce.

The industry has been quick to note that in spite of the proposed oil duties in President Carter's recent economic measures, U.S. manufacturers will not have to pay more for oil-based raw materials.

## Oil prices

In the latest protest from the UK industry, Dr. Geoff Turner, chairman of the Man-Made Fibres Producers' Committee, said that oil prices for European producers had risen since the fibre producers called for action last April. The EEC Commission should authorise an anti-dumping duty throughout the EEC on polyester filament yarn from the U.S., he urged.

Hoechst, the West German fibre company, confirmed last week that it was expecting losses this year on fibre operations in the UK. Further rationalisation of the group's polyester filament work at Linavady, Northern Ireland, which is operating below capacity, is in progress, and a new management structure has been introduced. ICI Fibres, Britain's biggest synthetic fibre producer, recently disclosed a loss of more than £30m last year.

Monsanto, an important sup-

plier of acrylic to the UK, is to collaborate with its spinning industry customers to try to stimulate increased demand for UK-produced yarns. The company, which has also been losing money in the UK, has commissioned Derek Healey International, a design agency, to produce forecasts of colours, yarn effects and surface effects for use by Monsanto customers.

The aim, according to Mr. Ken Hollows, Monsanto's apparel and home furnishings marketing director, is to help spinners to meet the criticism that UK colour and design are often not good enough.

Monsanto, under pressure from imported fibre, mostly from the Far East, has been moving out of commodity products into production of specialised yarns.

Ecru (basic white) fibre now represents only about two fifths of output by the company, which has one of its main European production centres in Coleraine, Northern Ireland. The rest is made up of newer bi-component fibres, dyed fibres, modacrylic fire-resistant fibres and printable fibre.

The combination of more specialised yarns and better design will, Monsanto hopes, enable customers to hold their market share and win new business by replacing imports.

Similar exercises are being tried by other suppliers to the UK market, including ICI, Courtauld, Du Pont, and British Enkalon.

## Coal and coke gas now a significant source of energy

BY MAURICE SAMUELSON

GAS FROM coal and coke is making a significant contribution to Britain's energy needs, the National Coal Board said yesterday.

Mr. Norman Siddall, the NCB's deputy chairman, said that last year £25m worth of methane from collieries and coke oven gas had been supplied to outside industry and used by the NCB itself. This was equivalent to keeping the whole of Britain supplied with gas for a working week, 1m tons of coal or 600,000 tons of oil.

He was speaking at the NCB's latest gas customer, the Michelin tyre factory at Stoke-on-Trent, as it switched on its new methane supply, piped from five Staffordshire collieries.

More industries would be joining Michelin in the future in relying on gas supplies from the coal industry, he said.

Michelin's arrangement with the NCB had been assisted by the British Gas Corporation's West Midlands board. Michelin is still reliant on natural gas as well, and will continue to use oil and coal for steam raising.

In industry, methane tends to replace oil rather than gas and many companies use natural gas to improve the methane's quality. There is no question of competition between the NCB and British Gas for gas customers, since the latter has the first refusal from the public and exploitable quantities of mine gas are relatively minute.

Throughout the coalfields' about 50m therms of methane

a year, worth more than £5m, are extracted from 115 collieries. Last year about 32m therms were used in colliery boilers and 18m therms sold to external customers, including brick and tile works, the plastics industry and a distillery.

In addition, about 95m therms of coke oven gas a year, valued at £10m, were sold by the NCB to glassworks, brickworks, chemical plants, a steelworks, an industrial estate and two hospitals.

Extracting methane (known to miners as firedamp) from coal seams is essential for underground safety and the NCB says it is a world leader in automating its use as a fuel. It plans to increase supplies probably by nearly half to more than 70m therms in 1983.

## Cardiff radio starts April 11

ABOUT 420,000 people in the Cardiff area will be able to receive the Independent Local Radio service from Cardiff Broadcasting from April 11.

Cardiff is the first service to go on the air since Independent Broadcasting Authority's present expansion of 25 services was authorised.

Transmissions are on 221 metres (1359 kHz) medium wave and 96 MHz VHF/FM stereo.

Main service area, apart from Cardiff, includes Penarth and most of Barry and Cowbridge.

## Paper makers press for long-term forestry policy

BY WILLIAM HALL

THE GOVERNMENT is being urged to introduce a long-term policy for U.K. forestry to increase supplies of domestic timber.

The move comes against a background of increasing concern about a sharp fall in new forest planting over the last decade.

The British paper industry is the biggest user of home grown timber, although only 15 per cent of its wood pulp is produced domestically. It has been stressing for some time that increasing supplies of domestic timber are essential if the industry is to continue to invest in integrated capacity such as the new pulp and board complex at Workington in Cumbria.

The industry has found support in a report from the Centre for Agricultural Studies called "A strategy for the UK forest industry," and the House of Lords will today debate the need for a long-term UK forestry policy.

The British Paper and Board Industry Federation, which

represents the paper industry, is hoping that the Government will come out in firm support of a long-term forestry policy.

The UK has around 2m hectares of forest, of which just

level of incentives are the main reason why private forest planting has been declining, and shortage of land has been a major problem for the state sector.

Britain's timber production will rise strongly for the next 30 years, but output will start to fall after that. It takes UK trees about 55 years to reach maturity. It is for this reason, that the paper industry and other interested parties are keen to see some sort of Government initiative to encourage long-term investment in forestry and stem the decline in planting.

The National Economic Development Organisation's paper sector working party has recommended that Britain's forest area should be increased by about a fifth to 2.5m hectares by the year 2000. The Forestry Commission and the Centre for Agricultural Strategy believe the target should be to increase the current 2m hectares to 3.2m hectares by the end of the century.

NEW PLANTING IN BRITISH FORESTS '000 Hectares			
	Commission	Private	Total
1972	21.7	19.9	41.6
1973	19.4	20.4	39.8
1974	18.4	19.4	37.8
1975	19.6	18.5	38.1
1976	17.2	9.8	27.0
1977	15.5	7.5	23.0
1978	14.1	6.5	20.6
1979	11.8	8.1	19.9

over 1m hectares have been planted since 1940. During the 1950s and early 1960s the Government encouraged new forest planting, but since the early 1970s planting rates have been falling steadily.

Britain's forests are roughly equally divided between the state, through the Forestry Commission, and private owners. Uncertainty about future taxation rates and changes in the

## 250 lose jobs

MORE THAN 250 men employed at Tye Docks Engineering, a 102-year-old private ship repair company were yesterday sacked by a receiver appointed by Lloyds Bank.

Mr. Denis Courtney, the receiver, said that since June 1979 the company had lost over £500,000 and there was no work in hand or in prospect. A buyer was being sought for the yard.

## Lorry bans 'could cost £75m'

SCHEMES restricting lorry access to certain UK roads could cost the freight industry £75m this year, the Freight Transport Association said yesterday.

Mr. Malcolm Banks, president of the association, told the Yorkshire division of the FTA that local authorities had tried to secure, by lorry bans, the benefits which new roads would have achieved.

He said few of the bans, which restrict lorries using certain routes, actually solved anything. The "Windsor Cordon," for example, "disbenefited as many households as it benefited," he claimed.

Every year local authorities proposed about 2,000 schemes affecting lorry access he said, and during the last five years there had been 11 cuts in the road programme.

## Computer service to cut cloth waste

BY ARNOLD KRANSDORFF

A COMPUTER service aimed at improving efficiency in the hard-pressed textiles industry is being launched by Mr. Ronnie Royston.

The service, which will bring new technology within reach of the smaller clothing manufacturers, is designed to cut cloth wastage and manpower, and speed design techniques.

Mr. Royston—who built up the Weyburn Engineering Company before it was acquired for £16m by U.S.-based Carborundum in 1977—and his family interests have formed Apparel Computer

Services to operate computer bureaux throughout the world. His investment so far is £1.5m (£680,000).

Each bureau will be equipped with a Hughes Aircraft AM-1 computer system to handle marking and grading functions, previously laborious and expensive.

Mr. Royston estimated the potential UK market for the service to be "into eight figures." His managing director, Mr. David Jones, said the new technology could help companies reduce cloth wastage by up to 7 per cent while the numbers of graders

and paper cutters could be cut substantially.

He calculated that a set of patterns over five sizes for an average garment would cost £100 using the leased computer. To instal and operate the equipment oneself would cost over £150,000, he added.

This year the company plans to open three bureaux in the UK and three in the U.S. The first UK service will operate from London, the others in Manchester and probably Nottingham.

Mr. Royston said he was holding detailed discussions with several UK textiles companies.

## Financial Year 1979

## SOCIETE GENERALE DE BELGIQUE

The Annual Report begins with comments on three major topics: the size of companies and their resources, the structure of the diversified financial groups, and the legitimacy of private enterprise.

This report contains a wealth of information on the group's results and activities. For example, on the strengthening of the banking-related axis of the group, under the aegis of SOFINA, on the major lines of credit granted by the SOCIETE GENERALE DE BANQUE, on CMB's diversification policy and on the new thrusts of CBR and IMMOBILIERE DE BELGIQUE. There is -

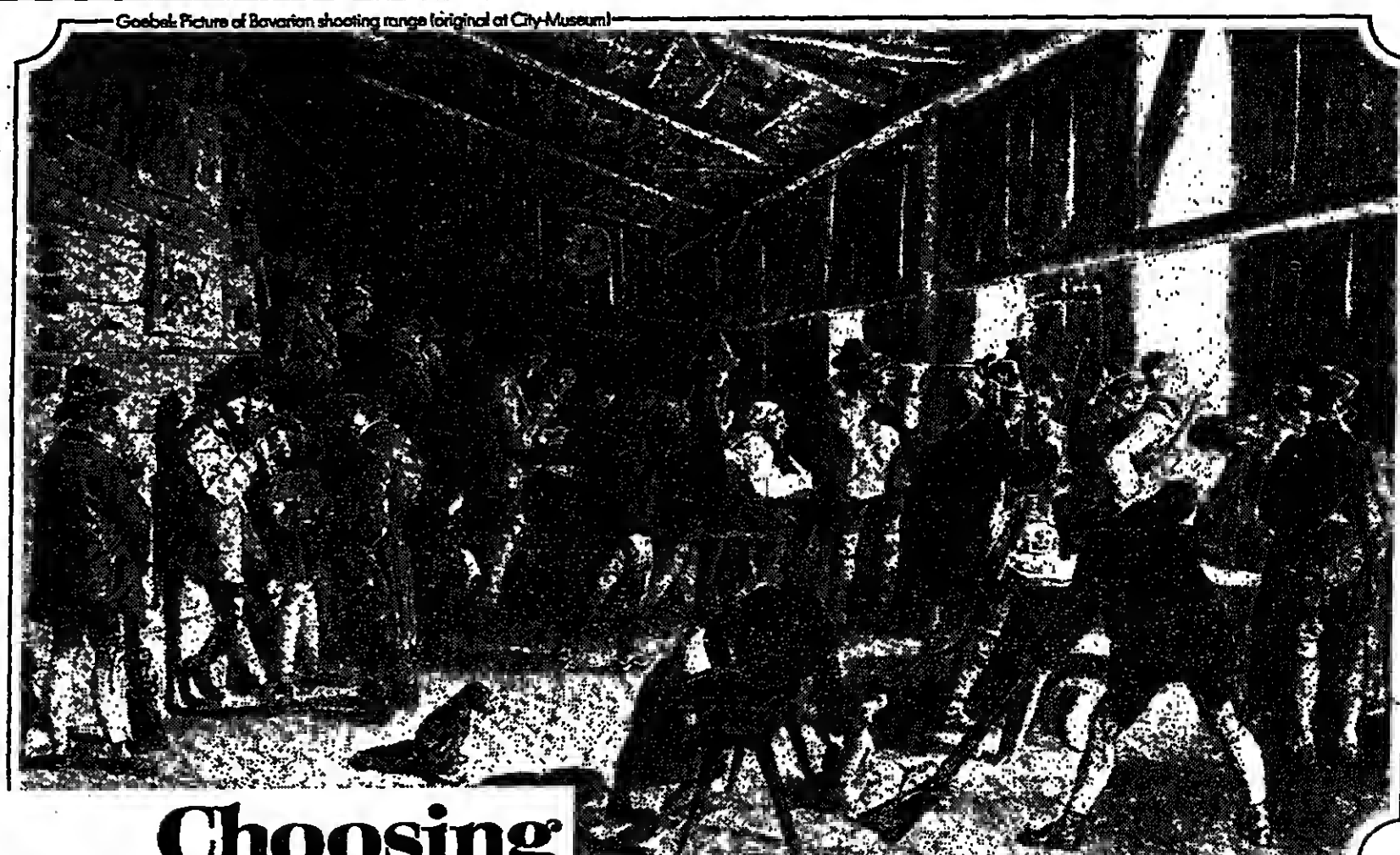
extensive reference to the achievements of the group abroad, particularly the expansion of GENSTAR in the U.S., the increase in the volume of design work carried out by the engineering division of TRACTION ET ELECTRICITE, the penetration of international markets by ACEC and BN, and the presence of CARBOCHIM and PRB in the U.S.

The document also gives information on the strengthening of FN's position both in Belgium and abroad; on the activities of UNION MINIERE's subsidiaries and research and development managed by METALLURGIE

HOBOKEN, VIEILLE MONTAGNE and PRAYON, on financial support given by SIBEKA and its subsidiaries, and the developments at UCO and PAPETERIES DE BELGIQUE . . .

N.B.

The information given above is taken from the Annual Report of the Société Générale de Belgique, which can be obtained on request from the External Relations Department of the company, 30 rue Royale, B 1000 Brussels, (Belgium) - tel. 02/ 513.38.80 ext. 276



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## THE BANKER

The Banker apologises to subscribers and readers for the delay in dispatching their March issue due to an industrial dispute at the printers.

Distribution of the March issue will begin, immediately following a resumption of normal working.

## BUILDING SOCIETY RATES

Every Saturday the Financial Times publishes a table giving details of

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## UK NEWS - LABOUR

# Mersey dockers win backing for strike

BY PAULINE CLARK, LABOUR STAFF

NATIONAL OFFICERS in the Transport and General Workers' Union gave official backing yesterday to the Liverpool dock strike. They agreed to convene a national dockers' conference on Friday to discuss support for steelworkers.

Attempts by local strike leaders and port employers in Liverpool failed to find a solution to the dispute, which has led to a total stoppage in the port and left 25 ships stranded since the strike began five days ago.

The Liverpool port employers last night said that no further meeting had been planned.

They added that the union representatives continued to insist that "dockers turn away revenue-earning cargo at a time when there are large daily surpluses of paid dock labour."

The port could not afford to allow this to continue. A mass meeting of the strikers takes place this morning to review the latest developments.

It appears unlikely for the time being that there will be a move towards national action by dockers in support of the steel strike.

All the signs were yesterday that if action was extended beyond Liverpool, it would be confined to ports where employers ordered dockers to handle steel to direct defiance of the union's official instructions on blocking it.

National port employers met to discuss a union request for instructions to all port employers not to try to force dockers to release impounded steel cargoes.

A mass meeting of 1,400 dockers at Southampton, not a major steel-handling port, decided against a stoppage in support of Liverpool.

The strike there began last Thursday when about 100 dockers were told they would not be paid if they refused to finish loading steel on to a Russian ship bound for India.

All the port's registered dockers and auxiliary workers, whom the union numbers at about 10,000 walked out in sympathy.

# British Rail offer expected next week

BY PHILIP BASSETT, LABOUR STAFF

BRITISH RAIL is expected to put forward a basic rate and productivity pay offer in negotiations with the three rail unions next week, following an opening round of pay talks yesterday when the unions formally presented their annual claims.

The British Railways Board is expected to resist pressure from the train drivers' union ASLEF, which was given a voice in yesterday's talks, to keep the issue of rail productivity separate from these negotiations.

Instead, the board is likely to offer a structured package on basic rates and productivity in its reply to the unions' claim next Wednesday.

The board's £750m cash limit leaves little room in offer much more than 13-14 per cent on pay without coming to some agreement on productivity.

Board negotiators also stressed that there was very little likelihood of further money from the Government to fund a settlement outside the cash limits.

They made reference to BR's freight losses from the steel strike, currently running at about £2m a week, and told union leaders that they might not be able to match any claim based on outside indices of price or earnings rises.

While no indications of the size of next week's offer were given, the unions felt reasonably confident that the board would be unlikely to repeat British Steel's move of making a very low initial offer and being forced to edge it upwards.

The unions put no direct figure on their claim for substantial pay rises, shorter hours, and increased holidays, but their submissions to the board pointed out that the cost of living, levels of earnings increases and settlements in the current pay round all pointed towards a figure of at least 20 per cent to maintain the value of last year's deal.

The National Union of Railwaymen's submission said increases of between 34.3 and 44.7 per cent were needed to restore the basic rates of various grades to 1975 levels. The ASLEF executive has joined the NUR in instructing members on the London Underground not to report for work on Saturday, which means that all London Tube services will be halted for the day.

The Post Office yesterday declined to make a formal pay offer to postal workers while management continues to assess the implications of the rejection last week by the Union of Post Office Workers of the corporation's wide-ranging staffing and productivity package.

# Job pride and closure fear mix in Jaguar strike vote

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

SHOP STEWARDS urging strike action at Jaguar's Browns Lane assembly plant in Coventry yesterday warned workers that it could mean the end of the company in its present form.

"We realise we might be on a hiding to nothing," says Mr. Dave Holloway, the Transport and General Workers' Union convenor. "The present management might decide to switch production elsewhere or about Jaguar. These are the facts of life we had to spell out to the workforce."

Even against such warning and a more direct message from the management that a protracted dispute could put Jaguar in jeopardy, the day shift voted by 1,347 to 1,061 for a strike from next Monday.

Those who voted against, according to Mr. Holloway, were appealing for more time and discussions with management rather than registering opposition to a strike.

The hostility at Jaguar to BL Cars' decision to go ahead and implement a 5 per cent offer linked to changes in working practices reflects the deep resentment at developments in recent years.

Many enjoyed relative independence in the days of the British Leyland group under Lord Stokes.

Mr. Holloway says: "We fought against the 1976 Ryder plan and warned it would lead to the creation of a monster that would eventually run out of control."

Indeed, the basis of the Jaguar stewards' case is that the local management should be given the freedom to negotiate a deal with workers.

Mr. Ron Newcombe, chairman of the shop stewards, declares: "We don't mind being linked under a broad umbrella with BL and then sharing our profits. What we do say is that we should be given the chance to work out an incentive scheme that will both return profits and high earnings."

The stewards complained that the £20m loss which management said Jaguar incurred last year was due to centralisation. In particular, they object to the decision to switch painting of Jaguars from Browns Lane to Castle Bromwich, Birmingham, where the bodies are pressed.

BL Cars suffered more than 12 months of disruption before forcing through the change, only to see the situation exacerbated by problems with the new £25m paint plant at Castle Bromwich.

Mr. Holloway maintains that Jaguar production throughout 1979 ran at only around 300 a week, against a planned 700, because of poor supply from the Birmingham plant.

He says paint on nearly every body from Birmingham is sub-standard and has to be rubbed down and repainted. The Browns Lane paint plant, due to be made redundant, has been brought back into use, more labour taken on and additional space used to store vehicles.

Mr. Newcombe complains: "We have given the company every co-operation for the sake of Jaguar and now they are proposing to impose a deal without agreement."

At Jaguar the loss of mutuality—the power of shop stewards to control managing levels and the pace of the job—is not the main objection to the package.

"We have never had problems of access for work study people and we have always been flexible in working methods," Mr. Holloway says.

The main issue is the proposed new five-grade pay structure which relegates many workers, such as trimmers, fitters and fashers, two places from their present position at the top of the pay league.

Jaguar workers argue that, unlike other BL plants, production operations are not on a routine two-minute cycle but may involve an employee in the complete assembly of a unit taking anything up to eight hours.

At Jaguar we are dealing with skilled men who are motivated by the product and take a pride in their work," Mr. Holloway argues.

Mr. Newcombe insists that it is pride and resentment at a pay structure being imposed from outside—rather than money—that lies at the root of the present unrest.

He does not dismiss the financial element, however. "Jaguar workers have dropped from the top to the bottom of the pay league in little more than three or four years," he says.

A worker in the top grade earns £34.16 for a 40-hour week and has been offered a 10 per cent rise plus the chance to earn up to an additional £15 under a self-financing incentive scheme.

Jaguar workers, unlike employees at other big BL plants such as Longbridge and Cowley, were already on the top rate and have not benefited from moves to achieve parity—the same wage for the same job regardless of factory.

"Workers are leaving Jaguar at the rate of around 30 a week. The very skills on which the company is based are being allowed to disappear," Mr. Holloway says.

He hopes BL will "respond reasonably" to the threatened action by allowing local negotiations. "We don't want to damage Jaguar or BL. We believe we make the best motor car in the world and want the chance to show we can do it profitably."

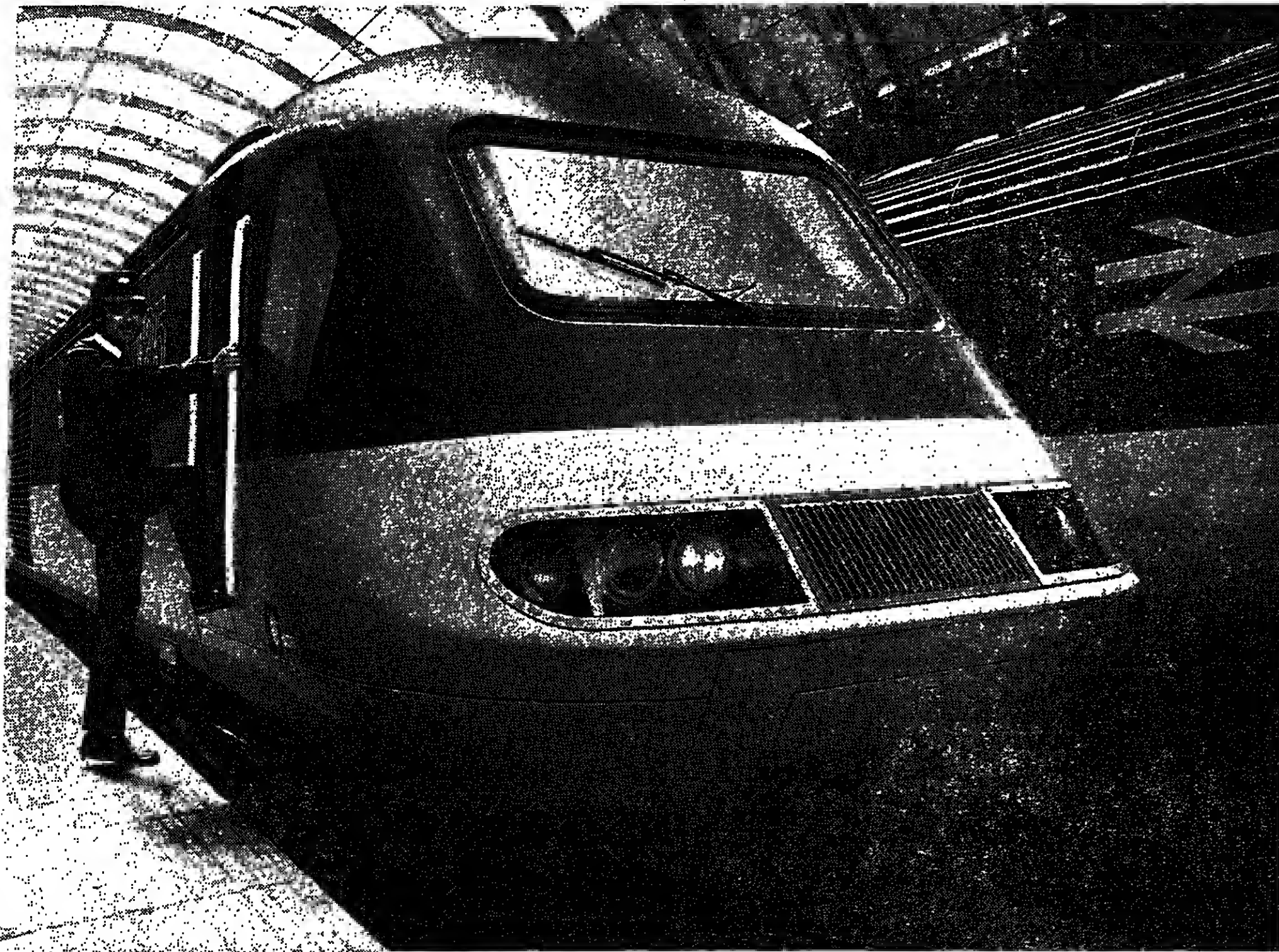
# Action hits papers

ABOUT 16 provincial newspapers were hit by industrial action yesterday at the start of a stepped up campaign by print craftsmen for a better pay offer.

The Newspaper Society, representing nearly 300 employers on more than 1,200 newspapers, said that action by members of the National Graphical Association had affected morning and evening papers "fairly evenly" up and down the country.

Action was mostly in the form of mandatory chapel (union branch) meetings and overtime bans but so far there had been no reports of a newspaper falling to appear.

The action, by some 65,000 printers involved in the general print industry pay dispute, follows the expiry of the NGA's five-day grace period given to employers to decide whether to accept the union's interim pay proposals. It was an £80 basic wage and a 37½-hour week.



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# Local authority staff to resume pay talks

BY PHILIP BASSETT, LABOUR STAFF

LOCAL AUTHORITY employers and unions representing 560,000 council white-collar staff who are taking industrial action over a 10-22 per cent comparability claim agreed yesterday to resume negotiations on Friday aimed at settling the dispute.

The employers are widely expected to improve their 6-12 per cent comparability offer at the meeting, following a 5 per cent concession made on Monday to a 12 per cent comparability offer for 6,000 council chief officers, which was accepted by the officers' side.

The chief officers' agreement means the employers will almost certainly have to match the 17 per cent figure at the top end of the white-collar staff's range.

Because of the spread of staff numbers towards the lower end of the scales, however, there is smaller scope for improvement at the bottom end. An increase of one or two percentage points to take the range to say 8-17 per cent might be enough to secure acceptance.

The employers said yesterday the decision of the main union involved—the National and Local Government Officers' Association—not to intensify action immediately was taken as evidence of an intention by both sides "to negotiate in good faith to reach agreement as quickly as possible."

Friday's talks will be pre-

ceded tomorrow by a major technical meeting between the two sides on the comparability studies.

NALGO reported yesterday that, as expected, air traffic controllers at municipal airports, including Luton, had agreed in a ballot to strike for four days over Easter.

The union's strike operations committee also decided to ballot local authority meat inspectors on industrial action. This could disrupt meat supplies.

The committee agreed, though, not to put the inspectors' ballot and any other forms of new action into operation until after the outcome of Friday's negotiations is known.

Up to 3,000 staff in local authority residential homes for the elderly and children's homes would not be taking part in industrial action, the Confederation of Health Service Employees said yesterday.

The National Union of Teachers is stepping up its protest strikes against education cuts in the Avon education authority area. The union has been calling out its members for three days at a time at selected Avon schools for several weeks. But this week the number of schools affected has been more than doubled to 25 and tomorrow the union plans to call out all its members for a half-day strike at all county primary and secondary schools. So far, the action has not forced any school to close.

Avon has evidently been singled out for the NUT campaign because it was quick off the mark in implementing the Government's cuts in local authority spending.

# Adult jobless 'will reach 1.8m by end of year'

By Our Labour Editor

ADULT unemployment will reach 1.8m at the end of the year unless there is a change of Government policy, according to the Association of Scientific, Technical and Managerial Staffs.

In its quarterly economic review, published today, ASTMS says the real unemployment level, including school leavers and unregistered jobless, will be 2.2m, rising to 2.4m at the end of the fiscal year in April, 1981.

ASTMS predicts a fall of 2 per cent in consumer spending in the next 12 months and a fall of 3 per cent in gross domestic product. But it says an improvement in the balance of payments in 1980 will leave a deficit of £1bn.

Cheap Easter Tube travel FOR 10 days beginning on Good Friday, children under 16 will be able to travel any distance on the London Underground at a single flat fare of 10p. This concession for children already operates on Saturdays, Sundays and bank holidays.





# Commons row over Lawson's 'deceit'

He demanded a forthright statement from Mr. Lawson to clear the matter up.

"We believe this house has been gravely misled by what happened last night," he said. "It does affect to a very con-

In a brief intervention, Mr. Lawson said that it was a new document which had only

Speaker, promising that he would examine how and when the EEC document arrived.

## Sale of f

BY ROBIN PAULEY

THE GOVERNMENT is again trying to placate immovable g



Under great pressure, the Government had supplied a four-

at the Government proposes  
construct the most detailed

ns, all of which are Tory-controlled, have already produced

Under great pressure, the Government had supplied a four-

to evolve a simpler form of  
gram distribution is nonsense; th

central government rather than local government," he said.

designed to keep the controlling interest in the NFC

part by part to the highest bidders.

Mr. Fowler emphasized: 21  
the overall objective is to nf

3. a Government majority

...enable us to lift current restrictions on the issue of permits for Austria, at least for the remainder of this year"

JOHANNESBURG, 26 March 1980

NG PROJECT IN ABU  
No. MB/22/30/1A/80

Mohamed Khalifa Al Kindy  
Minister of Public Works & Housing



# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ENERGY

### Wind power study

W. S. ATKINS is to study the feasibility of producing energy from large-scale aerogenerators in the UK — despite early unfavourable official reactions and will assess the potential power output and cost of proposed projects.

This follows the company's appointment as consultant and adviser to the Department of Energy's wind energy research and development programme.

Throughout this assignment, Atkins will be assisting the Energy Technology Support Unit (ETSU) located within the UK Atomic Energy Authority's establishment at Harwell. ETSU is managing the programme on behalf of the Department of Energy. Independently of nuclear power lobbies, Atkins believes.

In addition to studying both horizontal and vertical-axis wind turbine designs, Atkins will investigate new ideas for wind energy conversion devices and how to use the power produced. It will also advise on suitable UK sites for aero-

generators—both on land and off-shore—and inspect existing installations. To help achieve this, Atkins will liaise with other British and foreign organisations working on wind energy projects or related research programmes.

If required, Atkins will also help to establish official UK standards for the construction and performance of wind energy devices.

Atkins already has experience of alternative-energy projects, including consulting work on a proposed wind-turbine powered ship, solar energy and geothermal heat sources—as well as having submitted recommendations to a government select committee on a proposed 500 MW barrage scheme. It has also prepared heat-load maps of the GLC and Merseyside areas, and regularly performs industrial energy conservation surveys.

W. S. Atkins, Woodcote Grove, Ashley Road, Epsom, Surrey. 03727 26140.

## TRANSPORT

### Speeds pedestrian access

DOOR OPENERS whose invisible beams detect people approaching from up to five metres away are making life easier for passengers and personnel at Heathrow Airport announces Warner Electric, St. Telem Auckland, Bishop Auckland, Co. Durham (0388 4000).

Developed from the company's range of intruder alarms, one of the three-dimensional beam sensors is activating sliding doors at the Calshot Road side of Terminal 1 where as many as 7,000 operations a day are being recorded at each door.

Designed to match aluminium door frames, the sensor installed at Heathrow is above a "Way Out" sign, is fixed with two screws, operates on AC or DC power to activate sliding or hinged doors regardless of angle of approach, and is fully suppressed against interference.

Close proximity police, ambulance, and taxi radio signals do not affect it, and the company says the device can be as much

as one third cheaper to fit than a typical pad-activated system which can suffer from breakdowns due to the ingress of water—or be damaged by heavy trolleys causing electrical short circuits.

Sensors can be mounted alternatively inside suspended ceilings as they can "see" through most false ceiling materials.

Apart from the output relay, there are no moving parts, and the printed circuit board and transmitter horn are easily removable. No special tools are required for adjustment or setting up and controls can be adjusted by hand—for coverage pattern, angle of transmitter horn and door hold-open times. Voltage range is 10.5V to 15V DC/AC 50 or 60 Hz and consumption is 2.5 VA.

Company says that its sensors have been exported to France, Germany and Switzerland where they are operating doors in supermarkets, stores and hospitals.

## IN THE OFFICE

### Plain paper copier

RICOH has announced its entry in Europe into the dry toner plain paper photocopying market, with the introduction of this product at the 1980 Hannover Fair in April.

Ricoh has 25 years' experience in the design, production and marketing of copiers. During the past three years, its total sales worldwide of photocopiers, both dry toner and liquid toner have grown by 112 per cent, to \$610m and new installations of Ricoh machines have exceeded those of all their nearest competitors in each of the past three years, the company claims.

With more than a 40 per cent share of the Japanese domestic plain paper copier market, Ricoh is the country's largest ppc manufacturer.

It also is Japan's main producer of office equipment and systems. In the fiscal year ended March 31, 1979, the company registered net sales equivalent to \$1,079m of which overseas sales accounted for 35.6 per cent. The company's major product lines are in four sectors of office equipment and systems — text preparation, reproduction, business communications and information storage and retrieval.

### English or Arabic

ELECTRIC golf ball typewriter equipment which can produce correspondence in either Arabic or English "at the flick of a switch," is available in the UK following its launch by the Office and Electronic Machine Group, UK distributors of Adler, Imperial and Triumph office equipment.

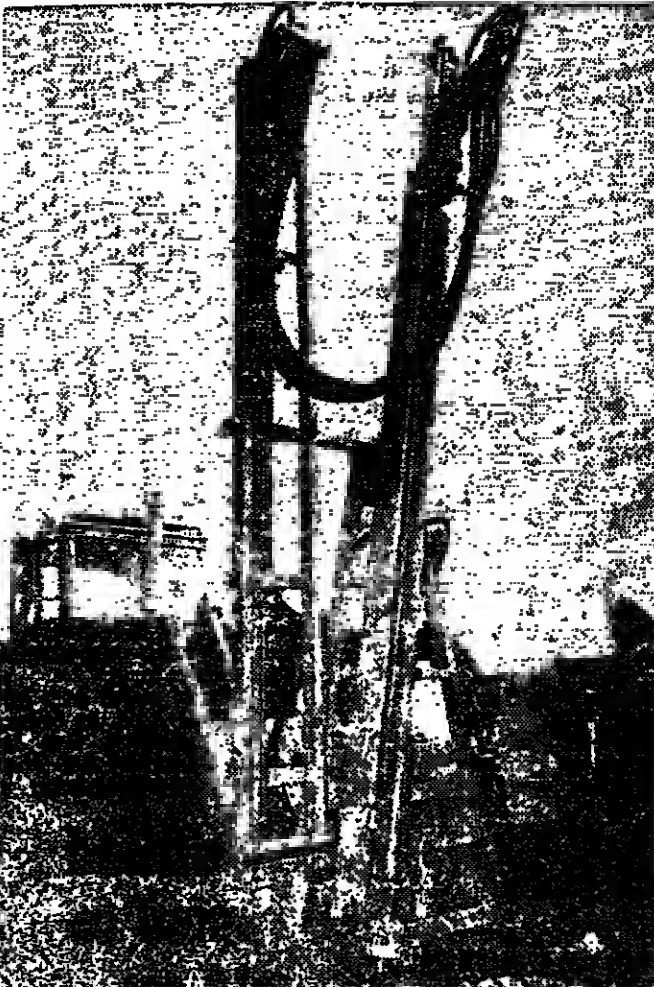
Aimed primarily at those import and export businesses, either in—or dealing with—the Middle East, the new Adler SE 1000 "Arabic" can be converted from Arabic to English (and vice versa) in three simple movements which will take the operator no longer than a matter of seconds.

By placing a special "English overlay" on the Arabic keyboard, moving the switch from Arabic to English, and changing the single typing element—the equipment is ready for use. When used for Arabic correspondence, the unit will automatically type from right to left.

Believed to be the only one of its type on the market, the new Adler SE 1000 "Arabic" is available only in 10 pitch.

Offices: Electronic Machines, 140, Borough High Street, London, S.E.1. 01-407 3191.

## CONSTRUCTION



Massey-Ferguson and Turmag have collaborated in the design and development of the self-contained tractor rig shown above. It is capable of drilling 75 mm diameter holes in marl gypsum to a depth of 25 metres. Rates of penetration are between 1.5 and 2 metres per minute. The Turmag rotary hydraulic drill and its 3 metre feed framework are mounted on a rig which fits on the fork attachment of an MF250 industrial loader fitted to a 62 hp MF50 tractor. The loader rig can provide vertical drilling, three-point reaction to ground and tolerance up to 13 degrees of slope in any direction. Massey-Ferguson, Banner Lane, Coventry CV4 9GF. 0203 472897.

## HAND TOOLS

### Saws will last longer

PROFESSIONAL products division of Black and Decker has introduced a new range of hoesaws, with several advantages over the standard high speed steel models.

The new saws have impact-resistant alloy steel bodies welded to high speed steel teeth. They are suitable for work on most industrial and building materials including steel, brass, bronze, cast iron, copper, aluminium, plastics, natural timber and manufactured boards.

Long barrels give up to twice the depth of cut possible with the previous all-high-speed steel hoesaws. Cutting is fast and

clean, and working life up to double that of the superseded range. Bi-metal hoesaws are designed to fit existing 8, 10 or 13mm mandrels, according to their size, but they have the advantage of a longer pilot drill and an improved clamping arrangement.

Suitable for use in all power tools with chucks, whether electric or pneumatic portable or stationary, the new saws are coloured a distinctive green.

There are 15 sizes ranging from 18mm (3/4 in.) to 76mm (3 in.). Black and Decker, Bath Road, Harmondsworth, Middlesex. 01-759 2411.

## DATA PROCESSING

### Convincing the customer

COMPANIES in the UK who sell products or services where a relatively modest number of invoices are required at the point of sale or distribution and who currently rely on time-consuming manual methods will now be able to produce them automatically thanks to new equipment from Adler Business Computers (ABC) part of the Office and Electronic Machines Group (140 Borough High Street, London SE1).

TA "Invoicer" is a stand-alone electronic typewriter which will automatically undertake all repetitive typing of items such as product descriptions, prices, discounts and VAT—thereby reducing invoice preparation time by anything up to a half, while helping also to eliminate the possibilities of inaccuracies caused through human error.

ABC will supply user companies with tailor-made software for use with the equipment which will be prepared to suit each customer's requirements.

The information on which this specific software is based, will be provided by the customer himself, before he makes any commitment to purchase, from a special survey despatched by mail to interested parties.

Becoming his own "business analyst," the potential customer will complete a simple two-part survey-questionnaire.

Side one will quickly reveal to enquirers the total time spent in preparing their current invoices, particularly with regard to the complica-

tions of calculating all the variable information. By comparing this total with the final figures from the second form, which reveals the reduced time expended when the Adler Invoicer is used, ABC hopes to provide the customer with as much visual evidence as he needs to show that he should make the purchase.

When the survey has been returned to ABC, and the tailor-made software produced on its own macro-assembly computer for despatch back to the enquirer, the ABC agent will make personal contact in order to affect a sale or provide further information.

This service will be available to enquirers in London and the Home Counties from April 1, and on a national basis from May 21.

Designed primarily for companies employing up to 100 staff in businesses like the distribution, wholesale, travel or export industries where invoicing documentation is needed when a sale is made, ABC says that this is the first time that a marketing approach has been made where no salesman crosses the threshold and where instead the customer is given a chance to convince himself of all the benefits in his own time.

Copies of the survey are available from the Marketing Department, Adler Business Computers, 140, Borough High Street, London SE1. (01-407 3191.)

### Lessens routine work

PURSuing ITS policy of providing computer systems for specific professional users, MBS Data Systems is making a new offering based on the Jacquard 1100 minicomputer which will deal with many of the chores and labour-intensive typing work that can be so costly in accountancy practices.

Software has been developed in conjunction with Malpas and Simmonds, a Bournemouth firm of accountants having 13 partners and five branches, although MBS points out that it can be used with equal efficiency by a sole practitioner.

All the main routines of accountancy work can be processed including time recording, incomplete records, client register, payroll, work in progress, debtors ledger, purchase ledger, nominal ledger accounting, VAT returns and so on.

However, at any moment the user can revert to word processing in order to produce the considerable numbers of similar letters with only a few changes of detail that are common in such work. Almost any manipulation of the text is possible,

and the word processing programs are linked to the computing routines for data extraction.

In addition, for servicing clients' needs the computer can undertake such management tasks as order processing, sales ledger, purchase ledger, stock control and nominal ledger.

A basic workstation consists of screen and dual floppy disc store in the same housing, removable keyboard and a separate printer (up to 300 lines/min.).

The Jacquard system software allows any number of users to make simultaneous use of programs in the memory of the central processor. Thus, when the work load expands, work stations can be added or switched without causing system overloads. Processing power is distributed among all the tasks concurrently so that each operator can obtain simultaneous answers.

MBS Data Services is at Madeira Road, West Byfleet, Surrey KT14 6BA (09323 53151).

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IMI Limited, Birmingham, England

## COMMUNICATION

### Links with the telex

WORD PROCESSING and transmission of text over telephone lines can be achieved with the Vitel visual display terminal from ATS Communications, Bridge Road, Haywards Heath, Sussex RH16 1TY (0444 52377).

Basis is the editing ability of the terminal and the fact that it can operate in five and eight unit codes at the same time. An associated floppy disc unit holds standard text or letters and these can be brought up on the Vitel screen, via the eight unit (ASCII) input port. Some 400 lines of text can be thus fed in to the Vitel solid state memory, seen on the screen and edited or have variable data inserted. Then, the 400 lines can be transmitted out of the five unit code port either to the telex network via a suitable Post Office interface or into the phone network via a modem.

The terminal can also act as a monitoring converter, taking output from an existing word processor (ASCII) and converting it five unit telex code, automatically re-formatting it to the 69 characters per line needed for telex.

## MATERIALS

### Solvent has many roles

LOW AROMATIC solvent with Excel D230/260 is a new high boiling solvent suitable for the manufacture of printing inks.

In addition to the value of its high boiling characteristics to the printing industry, the new solvent, which is colourless with a high flashpoint, low evaporation rate and very low odour, has many advantages for the manufacture of pesticides and cleaning agents.

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Esso Chemical, Arundel Towers, Portland Terrace, Southampton SO9 2GW. Southampton (0703) 34191.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

John Lloyd reports on the manufacturers hoping to benefit from 'a better phone system'

## SPC PABX rules, OK?

A FEW people will know what these two sets of initials mean. A lot more will recognise the second set. The fact that many will not recognise either is perhaps a sign of a new "two cultures" dichotomy in British industry and society, composed of those who understand something about computers and associated technology, and those who do not—a growing phenomenon worthy of the attention of Lord Snow, or a successor as acute.

An SPC PABX is a stored programme control private automatic branch exchange, or a computerised office switchboard or, when you get right down to it, a better phone system. That is one reason it is important, and why more of us will begin to know the acronym; there are others.

It is important to those who are already buying the systems, and will do so in the future, because better communications means more efficient operation. This piece of Henry Ford-type wisdom might receive general assent, but is not as much acted upon as you might think.

European managers and officials do not telecommunicate well compared with their U.S. counterparts, at least in part because they have not been as well "telecommunicated." But the new computerised systems offer such facilities as putting through a call when an extension ceases to be engaged, abbreviated dialling for frequently used numbers, "bleeping," conference calling (three or more on a common circuit) and so on; meanwhile cost and/or security conscious managers will get automatic call records and can bar staff from trunk or international calls if they think they don't need to make such calls, or if they don't trust them. These are systems which are reliable (because integrated circuits have replaced many moving parts) and are cheaper and easier to maintain.

All this, of course, increases office productivity, which can only be a good thing.

It is important to those who are making the systems, obviously, because the Western European market is already large and is expected to reach \$2.3bn this year, of which computerised exchanges will account for 65 per cent. The established telecommunications manufacturers now all offer, or are about to offer, SPC exchanges as one of the prime features in their range, and there is fierce competition between them.

Developing a computerised exchange system is a fearfully expensive and technically demanding operation, especially if you want it to sell in more than one country; that means engineering a piece of equipment which interfaces with national telephone systems with sharply different rules and standards. Altogether, it gives your systems designers a headache, or, as they would say, a nightmare.

What all this boils down to is that the investment must be carefully, the development must be carefully, the marketing strategy, which will recoup the costs, must be red hot.

Finally, it is important to the electronics industry, and even more so to the computer industry; that is because computerised exchanges are very high technology and are seen by many, both manufacturers and users, as the foot in the door of the office of the future.

The office of the future is a place of jargon which manufacturers seem but which they are all working flat out to achieve. It is (by definition) not yet here, and will not arrive all in a lump—although it is ridiculed because some comment has suggested it will.

But hits and pieces, like the new exchanges and like word processors, are coming in. PABXs with stored programme control are already part-computers, and can be adapted, or developed, to handle inter- and intra-office

information switching and storing, making them the hub of the office of the future when it becomes the office of the present.

At the same time, the big electronics companies are preparing for the new market. Last week, Philips reorganised its four UK subsidiaries into one division, significantly named Philips Business Systems. The new creation now manufactures telephone exchanges, office and dictation equipment, word processors and small computers and terminals. Other national subsidiaries of the Dutch multinational may follow the British lead.

A MASSIVE range of manufacturers, from previously distinct industrial sectors like typewriter, computers and telecommunications, is now jockeying for position in a market which promises to become extremely cut-throat, offering lucrative prizes for the winners and mountains of debt for the losers.

It is not only the makers of switchboards and word processors which are muscling into the business, but suppliers of personal keyboards and visual display units, communicating copiers, videophones and, of course, far more computers and mini-computers than are currently installed.

With all this gadgetry at their elbow, office workers will soon be operating equipment as expensive and complex as their shop-floor counterparts. Which is why the suppliers of computerised PABXs are so keen to get their foot in the door; selling such exchanges to a company which may later connect them to other electronic gadgets does not ensure that you will be able to supply all the extra equipment, but it certainly gives you an edge.

The UK market is no more of

a test case in this regard than any other, for all national markets, to the manufacturers' chagrin, display lots of unique features. These include the general willingness of companies to invest in office equipment, the strength of local manufacturers relative to that of the multinationals, geographical size of the market and efficiency of physical communications. However, the largest element is the power of the telecommunications authority.

The British Post Office (which will shortly become two corporations, one for posts and one for telecommunications) has historically been a tough nut for manufacturers to crack. Technical standards are at least as high as those in other countries—the Post Office would say equipment can take a notoriously long time (it is becoming shorter as the corporation tries harder to react to the market).

It has a monopoly on the supply of all PABXs up to 100 lines (they account for 90 per cent of office lines), which means that the manufacturers supply to the Post Office, which then sells the equipment to the customer—it maintains all equipment, whether supplied by it or not, and, of course, it supplies all telephone sets and most other attachments, though it is likely that this monopoly will be breached in the coming year.

The marketplace itself is dominated by the multinationals. IBM took the lead in the early 1970s with the "3750" exchange; it has around 200 systems now installed, of which about half are in London, and has recently introduced the "1750" for the smaller office market.

ITT, the historic rival to IBM in size and increasingly in product has, in the past two years, introduced the Unimat system,

range from the small office 4020 to the big 4080S. It is thought to have no more than 10 pilot installations, but to have an order book of better than 50.

Philips introduced its EBX system to the UK in 1978, and received PO approval for it last December. It has around a dozen systems installed, marketed through its Pye subsidiary. Pye had worked on its own system, but it was reckoned the EBX was better, or more economical, so the Pye design was scrapped.

The General Electric Company (GEC) markets a system known as the SLI: the technology has been developed by the Northern Telecom, and the first few systems were imported from Canada. However, GEC has a manufacturing licence for the SLI, and is building up production of it in Coventry. Post Office approval is "on its way," says the company, and it claims it is selling well.

## Lost out

Plessey has also licensed, rather than developed, its PABX, helpfully known as the PDX; in its case, the technology is taken from the U.S. company Rolm. Plessey claims that all the manufacturing is now done in the UK, and it is thought that as many as 100 systems are installed or on order.

It could be thought from this abbreviated list of the major suppliers that Britain has "lost out" in the development of the new generation switchboards—but has it? It is the case that no system has been conceived, developed, manufactured and marketed by a British-owned company. However, that is only part of the point. The other part is that PABXs are an excellent example of the inter-

nationalisation of high technology products.

A particularly good example of this is the development of ITT's Unimat range.

Planning for the project, handled by the company's European business systems and communications group based in Brussels, began in 1972. It has been the largest venture the group has taken on; of its 1,300 engineers, 900 were deployed on the Unimat at the height of its development.

The aim was explicit—to attack the total Western European market. That gave the group the selling area it needed to be profitable—but it also gave it its major headache (shared by others): how to achieve standardisation and compatibility with the widely differing requirements of the various PTTs.

The advantage possessed by ITT (which again it shares with other multinationals, especially IBM) was the European-wide spread of its research and manufacturing effort.

In this respect, the UK did rather well. Project management and systems engineering was controlled from the company's IDEC software centre in Potters Bar, the largest of its European facilities. IDEC set the standards for the whole range, churning out nearly 50 lines of software code in the process. The Bell Telephone subsidiary in Belgium wrote the 4040 and 4060 (medium sized systems) software under IDEC's supervision, while hardware development went to Standard Elektrik Lorenz in West Germany and Compagnie Générale de Construction Téléphonique in France.

IDEC is the particular care of Dick Holberg, an American ITT man who is also Unimat's technical director. The software house grew in the early seventies, out of ITT's old UK engineering department, and it

has grown greatly, from 27 programmers at the end of 1973, it now has 370. It has a high opinion of itself: it reckons to be among the best software houses in the country (and the UK was chosen as a major base because of the relative advancement of computer sciences in the UK). "We're so far ahead of the market," says Holberg, "that we've had to develop our own software tools."

Such claims by a software house can scarcely be tested by mere observation or general questions; the success/failure of Unimat will be a crude measure. As a comment, moral among its senior managers appears to be high. They also boast distinguished records; the older men have held down big jobs at such centres as Bell Labs or Ford U.S., while the younger have typically spent years in academic and/or applied research.

## Egghead

Yet perhaps to compensate for any nascent signs of eggheadism, and certainly to ensure that the subsidiary produces profits, great care is taken to emphasise that software is a business. "Everyone here has to comprehend that the aim is to make money," says Dr. George Wells, IDEC's technical manager. "And that means putting money in the front end (development)."

That heavy front-end investment means a long development process—six years in Unimat's case, while the marketing men back in ITT's Brussels headquarters tried to remain patient and understanding, assuring each other that it was necessary if the end product was to be thoroughly bug-free. There is another major reason, too: the software system, once developed, must be mass produced, in all its complexity.

A new piece of jargon has been coined for this new phenomenon; it is a "software system product," which Dr. Geoff Bowden, an IDEC executive, defines as "a large volume

of system software where the complexity of any system is high, where the number of systems to be sold is high and where the lifetime of the system is long."

This is the nub of the matter. The Unimat, like the other systems, is a modern computer product. So it is the software which increasingly presents the challenges, uses large amounts of labour and costs a lot (software costs rise, while hardware costs fall). It is these complexities which can mobilise, motivate and direct their software skills which will tend to take the edge in the marketing of new communication products. These companies will, in turn, tend to be multinationals.

There are other reasons which support this tendency. A six year development period—typical for this product—requires massive funding. That funding can only be recouped by massive marketing. And the products can only be serviced by companies with international servicing networks.

Against these arguments must be set the advantages of the domestic suppliers (who may also be exporters of systems, as in the case of the UK, though on a much smaller scale than the multinationals). These are: their knowledge of their "own" market; their generally preferential treatment by the domestic telecommunications authority; their generally more widespread sales and servicing organisations; and their usually extensive existing customer bases.

But the fact remains that domestic manufacturers, even very large ones like GEC, have found it better to licence than to develop. The business sense of the decision is not in question here (it cannot be adequately judged); but the inevitable consequences are that the licensing companies will tend to be later on the market (at the unlikely best they can only be second), that the experience gained in developing such crucial systems will be retained by others, and that market shares outside (and even inside) the home market will be increasingly difficult to maintain or expand.

## THE VIEW that company pension schemes are the last bastions of "laissez-faire" in the UK has been put forward in recent years by several prominent trade unionists and Labour politicians, perturbed at the complete absence of public accountability of these schemes.

Occasionally, as with the current uncertainties created by the suspensions of the Electricity Supply Industry pension funds investment manager and his deputy, the basis for public concern becomes more general.

There is certainly an incongruity in the present state of accountability of pension funds in general. In accordance with company law, a company has to prepare a set of accounts every year on its operation, going into considerable detail to present its current trading situation and financial health. Both shareholders and the Department of Trade can monitor these accounts to determine whether or not everything is satisfactory.

On the other hand, there is no statutory requirement for that company's pension scheme to present reports and accounts. No government body supervises the financial health of the scheme, or monitors its progress. The scheme has made very definite promises to its members—the employees of the company—on payment due in

retirement or on death in service. Yet there is no central body which checks those promises can be met.

The need for statutory control is made urgent, at least in trade union eyes, by the fact that pension schemes are now one of the largest sources of long-term finance. But no central authority checks the investment strategy of these funds, whose assets are now estimated to exceed £5bn a year.

The case for pension scheme law on similar lines to company law, and particularly life company law, seems strong. The previous Government felt sufficiently concerned about the ability of pension schemes to meet their financial commitments for it to ask the Occupational Pensions Board to investigate the solvency of pension schemes, particularly in an era of inflationary conditions. It is also expected that the

## Company pension funds: the writing is on the wall for 'laissez-faire'

BY ERIC SHORT

Wilson Committee will concentrate on the accountability of pension funds. But is legislation the complete answer? One can look at the situation that has arisen in the U.S. and the effect there of a legislative solution to pension fund problems.

The Employee Retirement Income Security Act of 1974, known as ERISA, was enacted because of unease and complaints over the operation of pension schemes in the U.S. There were endless complaints from individuals as to their loss of pension rights resulting from stringent age and service requirements. Many pension schemes made no attempt to provide adequately for the benefits promised through accepted funding procedures. Self investment back into the parent company was widespread and there were frequent financial abuses with the employment of pension fund money by a company or by a trade union for private purposes.

The original aim of the U.S. Government was to impose Federal standards on private pension schemes in regard to

the specific issues of funding for the benefits and preserving the benefits when employees changed jobs. Such aims are laudable and both are at present under consideration in the UK by the OPE.

There then followed so much lobbying by so many vested interests that the final version of ERISA was a splendid example of the definition of a camel—a horse designed by a committee. Its proposals for imposing financial solvency on pension schemes have proved extremely onerous to employers. And the sheer volume of the reporting requirements, together with overlapping jurisdictions and the resulting bureaucratic tangle, has caused enormous headaches to the U.S. pension industry.

## No provision

The net result is that the larger employers in the U.S. have somehow coped with the requirements, although not very well, simply because they had no alternative. They had to maintain the scheme or face severe

labour problems. But many smaller employers just gave up and stopped making pension provision. Between the enactment of ERISA and the end of 1978 around 25,000 schemes were terminated.

Could such a situation occur in the UK? The signs are that it is not likely. To start with the situation in the U.S. which brought about the formation of ERISA is very different from that in the UK. The fully funded concept of pension provision is widely accepted in the UK.

The monitoring of the financial health of pension schemes has been in the hands of the actuarial profession for decades. The absence of any notable pension fund failures is a silent tribute to the professional reputation of actuaries and the willingness of employers to accept the advice given.

The general consensus of actuarial opinion is that the Government should leave well alone. Actuaries consider that the present system works

extremely well. So far the Government has accepted that view.

Where a company pension scheme is contracted out, all that is necessary for the scheme to show that it can meet the equivalent state pension benefits is a certificate from the actuary stating just that.

By contrast, in the opinion

of some UK actuaries, the actuarial profession in the U.S. "did not come over as well as it should have done" in the considerations of ERISA. Consequently, the actuary in the U.S. has to have Government approval and the bodies controlling the profession have somewhat lost their credibility.

But under the present circumstances in the UK an employer does not have to follow the advice of his actuary. He need not increase his contributions if the actuary's valuation shows the fund is not 100 per cent solvent. There is a strong case for a central body to supervise solvency of pension funds, just as the DoT supervises the solvency of insurance companies. (In such cases, the life company's appointed

actuary is still the lynchpin in solvency investigations.) This should be the case in any proposed pension scheme legislation on solvency.

The fiscal argument against legislative controls is that it increases administration and sends costs soaring, thus provoking the question whether this provides value for money. Many traditional life companies have confirmed that costs have soared through complying with legislation and have questioned whether their policyholders have benefited one iota from the supervision.

If it is putting the security of pension benefits as paramount, then some supervision is inevitable and the price paid can only be acceptable.

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## THE ARTS

## Television

## Promises and disappointments

by CHRIS DUNKLEY

There were two programmes over the weekend each of which sought to tell us something about modern life in a British city. Much the most heavily publicised was *Bloody Kids*, which was made for ITV by Black Lion Films and categorised by TV Times (which devoted its front cover to the work) as a "TV movie". It took 105 minutes to tell a dispiriting and sordid little tale about the results achieved by a couple of schoolboys staging a supposedly mock knife fight outside a football stadium.

The other, called *The Promised Land*, was billed as "a film about Whitechapel". It was written and directed by Dennis Marks for BBC2, lasted 50 minutes, and in that amazingly short time conveyed a vast amount of fact, historical and modern, about London's East End, and also a quite extraordinary depth of feeling. What a shame it is that the first programme will receive — has, indeed, already received — so much more attention than the second.

*Bloody Kids* was disappointing in a number of ways. It was much too long for its little bit of plot which was stretched and teased out like a scrap of borsalino until there were more gaps than material, and even that material was questionable: what security guard would unlock a school's drama prop store and wait outside while an 11-year-old stole satchets of mock blood? Was Leo really wounded or not? Why were the police based in a hospital? And so on.

More seriously disappointing was the treatment of the central themes of juvenile delinquency and urban disintegration. To suggest that television playwrights should remember that we live in abnormally law-abiding times, that coroners' records for the 14th century show manslaughter far ahead of accident as a cause of death, and that (for instance) Oxford University was closed down in 1254 after a massacre of students in a town/gown riot, or that in the 19th century even the police went only in pairs to large parts of London, would be asking too much. Yet given that television writers will not allow more fact to deprive them of a juicy

searc story, one might still hope that from a writer of Stephen Pollakoff's reputation such worn subjects would receive new insights, or subtlety of approach, or enlightening analysis, or humour. Or something. Instead we were given sheer depiction — car theft, disco dancing, hooliganism, window smashing, banal demotic dialogue, all the familiar Pollakoff touches — without any attempt (except for a minimum in the case of Gary Holton's Ken) to introduce meaning or understanding via character or any other means.

The most interesting aspect of the entire production was Stephen Frears' direction and Chris Menges' lighting camerawork which between them managed to make a modern shopping precinct look like a poor studio set. (Unless it actually was a poor studio set). Perhaps that was what they wanted.

*The Promised Land* on the other hand, which sounded as though it might be a worthy but rather tedious piece of work, turned out to be the best sort of programme: idiosyncratic, working outwards from the specific to the general, powerfully and proudly fond in places, yet never misty-eyed about its subjects, which were successive generations of poor immigrants and their dwellings, work, and way of life in the East End of London.

Because the modern mass medium of television happens to attract on to its staff so many of the type of person today's politicians describe as "wet", we have, of course, seen a lot of coverage over the years of this programme's concerns: the refugees from the Central European pogroms, later Asian immigration, difficulties of assimilation, the hostility of the host community, exploitation, and the special problems immigrants have concerning their children, politics, religion and so on. But I cannot recall any other programme so judicious enough to try encompassing all that at once and in addition — and perhaps most important of all — contriving to put across such a vivid and powerful sense of place.

Dennis Marks achieved this by weaving together three cleverly complementary ele-

ments: his own script, playwright Arnold Wesker's detailed love/hate memories of his Whitechapel childhood, and extracts from an entrancingly detailed and emotional guided tour of the area conducted by a man named William Fishman (whose powers of description and declamation will doubtless remind some ambitious producer of Kenneth Griffith). The East End is something of a gift to the cameraman, but Bernard Hedges' work still merits mention.

*The Promised Land* was advertised as "an impressionistic portrait which, since it relied for most of its effect upon sedulously researched detail, was rather ironic particularly in view of the way that *Bloody Kids* did use impressionistic techniques—emergency vehicle sirens, unexplained scenes of panic and mayhem, flashing lights and so on—for its appeal to that widespread gut fear about urban life which seems to affect Pollakoff so deeply.

In the end the most impressive point about *The Promised Land* was that it managed so cleverly to communicate matters which do not lend themselves readily and easily to television: it is one thing to photograph the salt beef restaurant and the halal butcher in close juxtaposition and thereby tell a tale of history repeating itself. It is another thing entirely to bring into the viewer's sitting room the very feel of the Diaspora when no one was there to film it.

What time comes round, far too little attention is given usually to this question of how easy or difficult it was for the producer to deal with his chosen subject. For example, it should be much harder to earn our admiration with programmes about Hollywood and the history and practice of movie making, a subject rich in one of television's natural source materials (film), than with—say—a programme about the Vikings or the history of the Press which have so such advantages.

Yet I must promptly add that last week's BBC2 documentary about Press baron Randolph Hearst, though workmanlike enough really did not call for riotous applause, and the first in the Vikings series almost



Magnus Magnusson

earned a slow handclap for being even more heavy-going than the difficult source material necessitated. Moreover Christian Blackwood's *Omnibus* programme on movie maker Roger Corman does deserve an oration for the use of its — admittedly abundant and doubtless easily acquired — material in a way which grabbed and retained attention from start to finish. Partly it was the content of the clips themselves (Corman's school of exploitation movie-making being better served by extracts than by full length examples) but mainly it was the sheer speed with which Blackwood bounced the whole thing along so that, once aboard, one hardly dared step off.

Christopher Cook's Hearst programme, which opened a new series of the generally admirable *Yesterday's Witness*, suffered from looking — clearly by chance

## St. John's, Smith Square/Radio 3

## Margaret Price

The BBC Lunchtime Concert at St. John's, Smith Square, on Monday was given by soprano Margaret Price, a far too infrequent visitor to London's concert halls and recital rooms. Having wisely kept, during the early years of her career, to a diet of Mozart, Mozart and yet more Mozart, Miss Price, now in full vocal bloom, can sing anything, from Bach to Bellini, Wolf to Wagner, without strain. But she still remains faithful to her favourite composer, and opened this hour-long recital with Mozart's *Masonic Cantata* "Die ihr des nummesslichen Weltalls," which was firmly and expressively declaimed.

A group of Schubert songs began with "Auf der Riesekoppe," the setting of verses by Theodor Körner which give a panoramic view across the border into the poet's own country. The almost instrumental purity of the soprano's

tone became subtly coloured as emotion shaded the text. For "La pastorella," an Italian setting from Goldoni's *Filosofo di campagna*, Miss Price became a gentle, flirtatious shepherdess; for "Der blinde Knabe," the translation of Colley Cibber's sentimental poem about a blind boy who counts his blessings, her voice reverted to a pure, boy-like treble. Only *Die Allmacht* by Pyrrker, Austrian Patriarch of Venice, lay outside her range.

The rest of the advertised programme was French. In "Soupir," the first of Debussy's *Trois Poèmes de Stéphane Mallarmé*, it seemed as if text was to be sacrificed for beauty of line, but in the remaining two songs of the group, phrasing, diction and beautifully poised tone were all combined, especially in *Essentielle*, the song addressed by a fan to its owner. In three songs by Duparc, Miss Price infused her voice with a

passionate and sensuous timbre a whole spectrum away from the uncomplicated joy of the blind boy. Both "Chanson triste" and "Soupir"—a poem by Sully Prudhomme rather inferior to Mallarmé's of the same name—were finely sustained, while Leconte de Lisle's "Phylide" ended on an appropriate note of positive affirmation.

For both the French and German songs, Geoffrey Parsons provided piano accompaniment at once sensitive and firm enough to support the singer at all times. In the encores, Rakhmaninov's setting of Pushkin's haunting poem "Sing not to me, beautiful maiden," and one of the *Tonadillas* of Granados, Mr Parsons helped create instantly the right mood for the singer, placing the songs in their more exotic idioms of Georgia and Spain as Miss Price produced yet further varieties of tone colouring.

ELIZABETH FORBES

## Hampstead

## Threads

by B. A. YOUNG

In *Threads*—whose title is somewhat mysterious—John Byrne continues the story of *The Slab Boys* into the staff dance that comes immediately after. There is to be a third play in due course, I understand. Shall we all be talking about the Byrne Trilogy the way we talk about the *Wesker Trilogy*? He must put something a little more important into his third part for that, I think.

*Threads* is very funny, even if it adds nothing to what we got from *The Slab Boys*. Here they are at the Paisley Town Hall—Alan the university boy, with a dinner-jacket borrowed from his father, Phil, with a white tuxedo that looks as though it were thrown out by a waiter when it got the big iron mark on the right shoulder, Spanky, wearing his suede shoes under his dress trousers, Terry in dark clothes that he thinks make him look like Elvis Presley. There are two girls between them, pretty Bernadette

from the despatch department and scatty Lucille. Add respectable Miss Walkinslaw and hussy old Sadie, and top off the mixture with Mr. Curry, in charge of the proceedings, and the guest-list is complete.

It must sound ungrateful if I say that none of them is given anything significant to do, for the activities Mr. Byrne so generously hands out to them are ceaselessly funny, and probably seem even funnier to people who are more fluent than I in the Glaswegian dialect. But save for a moment towards the end of the evening when poor, doty little Hector sticks a knife through his wrist, and Phil (the one who in the last play failed to get into art college) ascends into the world of Berenstee and Kenneth Clark and emphasises his indifference to what happens to anyone but himself, we are concerned only with staff dance business. There are changes of partners, light fuses blowing, Miss Walkinslaw



Claire Neilson

under the influence, quick quarrels, silly misunderstandings. Mr. Byrne invents these things with fluency and wit, and clothes them in wonderfully good talk.

Robin Lefèvre's direction is immaculate and the playing of the company, particularly of Claire Neilson as Miss Walkinslaw and John Brock as Phil could hardly be better.

## Sadler's Wells

## Bell High by CLEMENT CRISP

In May this year Richard Alston is to become resident choreographer of the Ballet Rambert, and by way of introduction he has created his first dance-piece for the company, *Bell High*, which received its London premiere on Monday. The score is made up of two works by Peter Maxwell Davies for clarinet, "Stedman Dances" and "Hymnos" (the work's title comes from an instruction given to the player), rather arid exercises at an initial hearing which do not, however, inhibit Alston's inventiveness.

The opening of the ballet is a long-titled sequence for Michael Clark, a gifted young dancer recently graduated from the Royal Ballet School, who is joined by Thomas Yang and Michael Ho. The manner is cool; the dance stretches smoothly out more academic in style than we have seen before from Alston. Six girls are next deployed in choreography that insists upon a precise placing

of bodies and what appears a careful judging of dynamics, and the rest is complete when three more men are involved. They are dressed in green coveralls, and there are intriguing hints of reflections from the tilted set that is placed above the stage.

The technical importance of this set becomes apparent when the mood of the ballet changes with the start of the second Maxwell Davies' clarinet piece. Peter Mumford's fine design is revealed as a mirrored panel which reflects the stage surface and also incorporates a geometric pattern in perspective. The dancers now wear white clad, their activities higher and faster, though still retaining a carefully ordered choreographic identity. Their reflected selves provide a fascinating counterpoint to the action—this is a work which should be seen from the stalls rather than the upper part of the theatre. As the piece ends, Michael Clark re-

capitulates his opening solo in company with Lucy Burge and Thomas Yang.

The effect of *Bell High* is of a consciously controlled idiom, precisely judged, of poster and order underpinning the dance. It is, I suppose, a cerebral work, perhaps even clinical, but its pure tone is everywhere strident.

The scheduled programme fell victim to injury, and the promised performance of Christopher Bruce's recent *Sideways* was postponed, to be replaced by his *Night with Womankind*, but the evening also brought a revival of Glen Tetley's *Rag Dances*. The performance lacked something in intensity, though Sally Owen as the woman grieving for her dead love, and Stephen Ward as the deranged man striving to escape from his personal hell, were powerfully good, and Thomas Yang dominated the last contemplative solo of the ballet with great dignity.

## Canada House

## John Hendrickson

Mr. Hendrickson is a Canadian pianist in his early twenties who excited popular and critical notice in the Chopin Competition five years ago, and is now making a swift series of European appearances by way of warm-up for the Rubinstein Competition in Tel Aviv. On Monday he offered short, varied programme at Canada House; it was enough to prove that his great technical security answers to a rigorous musical intelligence.

The *F minor Andante* and Variations of Haydn and Beethoven's Sonata "Les Adieux," op 81a, displayed his individual classical manner. There was a satisfying crunch in it: Hendrickson was blessedly

sparing with the pedal — no Romantically ambiguous sonorities here — and still achieving a faultlessly distinct grading of dynamic levels that gave "Les Adieux" an unwanted richness. Even in the Haydn, which he undertook in a penetrating mezzo voce, phrases were always sculpted with a speaking roundness. The musical imagination was quite palpable — I do not think there was a trace of unconsidered routine to be heard, though he drew on full, practised resources to make the Beethoven *Finale* resoundingly brilliant.

Three characteristically concise and pointed Preludes by the senior Canadian composer Violet Archer — total but enter-

prising, and sharply pianistic — made a ringing dramatic sequence. In Chopin's *Barcarolle* and a *Polonaise*, Hendrickson allowed himself a full rubato scope, to fine idiomatic effect and without prejudice to a solid underlying pulse. I thought his broadening for the peroration of the *Barcarolle*, and for the spread chords in the middle of the *Polonaise*, was gratuitous, but it hardly compromised the power of these imposing readings. Without mere idiosyncrasies, Hendrickson has forged an individual style, chunky, masculine and yet permitting any amount of sensitive detail, uncommonly early in his career.

DAVID MURRAY



Eliane Lublin (Constance) and Charles Burles (Armand)

the musical style of the two works has something in common. Both Mozart and Cherubini at their different dramaturgical levels are monumental, but not frigid. Humanity peeps through like Mozart, Cherubini can suggest ordinary people in an everyday setting without lowering his musical sights.

As with *Fidelio*, the plot is said to be founded on an actual incident during the terror. Again Bouilly discreetly distanced the action, in time if not in space, putting it back to the period of Cardinal Mazarin and the Fronde. Bernard Sobel, the producer of this revival, leaves the references to Mazarin in the text and uses 17th century uniforms for the military, but the rest is *Revolution*—the simple but distinguished sets by Bernard Thomassin (finely lit by Michel Duverger, and costumes of Pierre Cadot) include for the interior a vast, billowing, washed-out tricolore flag as background. The first two acts, played absolutely straight with an effective escape scene, go well. The third more or less collapses.

At this point the singers, having so far managed the spoken dialogue with tolerable skill, are unable to put over the unimpeachable but attired sentiments with enough conviction to stifle good-humoured laughter from the audience. The last-minute entrance of Mikeli, marching through the stalla with good news for the captives, is a Brechtian cliché, and the words are lost. Cherubini did not set the climax to music but left it to spoken dialogue. For the lack of music here is a weakness. It was clearly not due to lack of technique: as

several passages in the earlier acts show, Cherubini was perfectly capable of carrying forward the action in music. No doubt there are things about the old theatrical relationship between speech and music we no longer appreciate.

Mikeli was robustly sung and acted by Jean-Philippe Latot, the backbone of more than one of these Salle Favart productions. The escaping couple were Charles Burles (Armand) and Eliane Lublin (Constance) — when the truth comes out

that Armand is a Count, Mikeli still saves him—not Mr. Burles' fault if the character seems first cousin to Don Ottavio. Miss Lublin's tone goes acid in the French way, in high, quick music but her declamatory singing was strong and firm. As Mikeli's son Antonio, the Corsican tenor Thérèse Raffalli confirmed the good impression he made at Strasbourg this winter. Not for the first time, the velvety baritone of Jean-Marie Fremereu pleased the ear in a small role.

## Salle Favart, Paris

## Le Porteur d'eau by RONALD CRICHTON

Rolf Liebermann, whose eventful term as administrator general of the Paris Opéra is drawing to a close, has always recognised the need for a permanently available second house such as the Salle Favart or Opéra-Comique. As he states in his new book *Actes et entretiens* (Stock-Musique, FFs 25), the Opéra is the natural international house with the world's stars and high seat prices, while the smaller Opéra-Comique is the ideal testing ground for young French singers and home of the native repertoire, to be given at reasonable prices, in the vernacular.

The analogy Liebermann draws between that potential situation and the London division between Covent Garden and the ENO (which he continues to call "Sadler's Wells") works only up to a point, since the ENO's London home is not smaller than Covent Garden and while Britain produces more opera singers than France, we have a much smaller national repertoire. But he is right to insist that the French repertoire is better suited to a smaller theatre than the Opéra. Corman, Nanon and Pelléas, to take three illustrious examples, were all written for the Opéra-Comique.

That excellent medium-sized auditorium (backstage facilities are no doubt cramped and inconvenient—since the building originally sits on the Boulevard des Capucines extension is impracticable) is now largely given over to the opera studia. Liebermann, however, has for short periods rescued the theatre for public use, presenting an intelligently chosen repertoire including

Rameau's *Platée*, Philidor's *Tom Jones*, Gounod's *Médécine malgré lui*, an Offenbach triple bill, Werther, Messager's *Véronique*—most of them have been reviewed here. To the list must be added two French works by Italian composers working in Paris—Rossini's *Le Comte Ory* and, earlier this month, Cherubini's *Le Porteur d'eau* or *Les Deux Journées*.

The formidable musical pedagogue from Florence who became head of the Paris Conservatoire was a fine composer, admired even by Beethoven. He is mainly remembered for his *Médée*, but *Les Deux Journées* (1800), an early example of a "rescue opera" and a close forerunner of *Fidelio*, has greater claim to importance. The libretto was by the same Bouilly who wrote the text forming the basis of Beethoven's opera. The principal character is a Parisian water-carrier who during two crucial days smuggles an innocent couple out of Paris to save them from wrongful imprisonment—and himself brings news of pardon in the nick of time. The present revival uses the alternative title *Le Porteur d'eau*: in Germany the opera is called *Der Wasserträger* and in England (by the Carl Rosa company) *The Water Carrier*.

This opera-comique with abundant spoken dialogue is a high-minded piece, the libretto earning praise in its day from Goethe among others. Now the humanitarian sentiments can no longer conceal cardboard characterisation — Mikeli the water-carrier is an excellent fellow, but his courageous good-heartedness becomes as monotonous as the clemency of Mozart's Titus. Indeed, in spite of the vastly different milieux

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## The Fed looks to the future

IT IS now clear that the first stage of the Carter squeeze against inflation has been effective, though the signs remain rather more obvious in international markets than they do in the U.S. itself. The dollar remains very firm. Domestically, by contrast, inflation figures at the retail level remain high, and credit demand, especially if commitments to corporate borrowers are taken into account, appears strong. However, these are the normal lagged effects of a long period of inflated demand. The financial markets are clearly signalling a downturn.

This does not mean that an effective squeeze is now a foregone conclusion. The most obvious responses so far to the very high level of interest rates is a down-turn in consumer borrowing, and a certain amount of distress in the financial sector — one large bank has been forced to issue one of those reassuring statements which help to arouse more widespread worries.

## Demand

What remains to be seen is whether consumer demand will remain restrained in a few weeks, when the seasonal pattern would suggest an upturn. And whether the Fed is content to let the economy cool down, or whether it will be forced to mount financial rescue operations which would undermine its efforts to restrain credit. When the financial system remains fragile because so many institutions are ill-adapted to the strains of high inflation, it is not surprising that the U.S. citizen has shown an insatiable demand for credit and a growing reluctance to save. There has been a strong constituency for cheap credit, which has helped to maintain buoyant demand and has apparently convinced U.S. consumers for the fact that their incomes have been tending to fall in real terms.

## Stop-go

For the future, however, these problems will have to be addressed. Failing this, it will only be possible to check inflation after the financial reforms by squeezing the corporate sector so hard that would-be borrowers among consumers fear for their jobs. In other words, by systematic imposition of stop-go management. It is to be hoped that the pains of the present stop and growing worries about underlying U.S. performance will prepare opinion for the more fundamental changes which will be needed after the battle has died down.

## Recruits for Whitehall

THE DECISION by a senior civil servant in the Department of Industry to take a job with a leading industrial company is still regarded as an unusual event, likely to provoke questions in the House of Commons about possible conflicts of interest and access to confidential information. Yet in most other countries this kind of transfer is accepted as perfectly normal, a regular interchange between government and the private sector is seen as healthy for both sides.

## Commercial

The fact that these transfers may be becoming somewhat more frequent in the UK partly reflects the development of interventionist policies such as the so-called industrial strategy. Officials, especially in the Department of Industry, have had closer contact with companies and have even participated with them in commercial transactions; thus their suitability for senior posts can be assessed more easily. But the principle of encouraging a two-way flow of talent between government departments and industrial companies is certainly correct.

Over the past twenty years there have been numerous attempts to inject managerial expertise from the private sector into the civil service — sometimes on an ad hoc basis, as with Sir Derek Rayner's current attempts to improve efficiency and accountability, sometimes by means of short-term secondments. The latter have had mixed success; it is not always easy to fit an outsider, who is known to be temporary, into an established career pattern or to find areas where his particular expertise will be relevant. Yet in the right environment, as in the Department of Industry's Industrial Development Unit, which is staffed largely by people seconded from the private sector, the presence of outsiders can be helpful.

Transfers from the private sector into the civil service on a permanent basis present more difficult problems, especially at the senior levels. At the level of principal Civil Service

Department has for some years recruited a number of outsiders. Last year it was planned to appoint two or three people with extensive and relevant industrial experience to the higher rank of under-secretary; in the event the plan was not implemented.

Of course it is questionable how many successful executives in their thirties or forties would want to exchange the prospects of promotion in the private sector for a career in the civil service. But this depends on the nature of the job being offered, the salary and perks attached to it and the opportunities for career development. Much of the civil service is concerned with administering large sums of money and large numbers of people. The skills required are those of a manager. The objectives of efficiency, value for money and tight cost control are similar to those which apply in the private sector. It is wrong that these jobs should be largely confined to those who joined the civil service in their twenties and that the salary and other conditions should be so unique to the civil service that candidates from outside are deterred from applying for them.

## Flexibility

There are other civil service functions, notably that of advising Ministers on policy, which are less likely to appeal to the budding industrialist. The man who is intellectually and temperamentally suited to become permanent secretary of the Treasury is not necessarily the man who will fight his way to the top of ICI or GEC. But even here the differences can be exaggerated: the special qualities of permanent secretaries certainly do not require the existence of a Mandarin caste of intellectuals, cut off from the rest of society. The civil service needs to be as flexible as possible in its policies towards recruitment and career development. Just as companies can benefit from hiring people with experience of government, so Whitehall should seek to remove the obstacles to transfers in the reverse direction.

BRUSSELS, or that substantial part of it involved with the European Community, was yesterday heavy with the deflated gloom of a theatrical company whose big West End production has been cancelled at the last moment. Although next week's European Council has only been postponed rather than removed from this year's political repertoire, the three or four week delay temporarily eliminates the tingling anticipation which was building up around next week's drama.

Uncertainty as to whether the EEC heads of government were bent on producing a Greek tragedy or a version of "All's Well that Ends Well" was what guaranteed the meeting's strong drawing power. At least one participant, Signor Francesco Cossiga, the Italian Prime Minister who was to have presided, feared that the Community was only too ready to show its darkest side and that as a result it would be better if everyone was sent away to try to learn some new lines.

On the surface, there seems little reason to hope that the main theme of the meeting, Britain's demand for a substantial cut in its EEC budget contributions, will be any more successfully handled at the end of April than it might have been next week. The domestic political pressures limiting Mrs. Thatcher's room to compromise are likely to strengthen rather than weaken while the reluctance of Britain's EEC partners to make sufficient concessions to satisfy the British Prime Minister and the British people is unlikely to evaporate.

The British approach to the summit has been based on the assumption that this reluctance, and in the case of France, intransigence, is more apparent than real. Each nation is taking up a predictably tough negotiating position which, it is argued, will yield to compromise when the hour of settlement arrives. Agreement may take more than one summit to achieve and if the dispute goes on to the Venice meeting in June, then the UK may need to withhold VAT and block an agreement on farm price increases in order to push the Community along.

These tactics cannot yet be said to be wrong, but they are certainly questionable. They assume first of all that President Valéry Giscard d'Estaing and Chancellor Helmut Schmidt can be persuaded into making the kind of settlement which neither has so far shown that he wants and when both have to answer to their electors within the next 12 months. They also assume that Belgium, the Netherlands and Denmark will also readily agree to pay more to Brussels so that the British can pay less.

Finally, the British tactics assume that eight countries for whom a customs union and common agricultural policy work as well as any conceivable alternative will eventually acknowledge that when the system does



Italian Prime Minister Francesco Cossiga (left): time for compromise. President Giscard of France with Britain's Mrs. Thatcher: French intransigence and Britain's sense of injustice.



not work so well for one member, then its guiding budgetary principles should be adapted to meet that member's concerns.

All of these assumptions are implicit in Britain's current demands that the UK's net contribution should be cut by between £800-900m not just for the coming year but for as long a period as is necessary to ensure that the third poorest member of the Community is no worse off in budgetary terms than the fourth, which happens to be France.

## Postponement hopes

This too is a negotiating position. If Mrs. Thatcher pulls it off, it will be, in the words of a very senior Community official, a bloody miracle. If Signor Cossiga thought that it was in the realm of possibility he would not have postponed next week's summit. Instead, he appears to be hoping that he can find the time to persuade Mrs. Thatcher to moderate both her demands and her language. He will undoubtedly have to be prepared for squeals of resentment and, quite probably, rebuff. There can be no denying the sense of injustice with which Mrs. Thatcher and most British people regard the fact that this year the Community's third poorest member will be paying more into the EEC's budget than not just France but the "prosperous" Benelux countries and wealthy West Germany.

Unfortunately for Britain the issue will not be decided by 12 impartial citizens of the Community, but by eight dedicated

politicians for whom national interest, rather than reason, evidence and argument is paramount.

The extent to which the eight other EEC members identify their national interests with the Community's general political good health varies enormously and, often, according to the issue at stake. At the one extreme, we have the Benelux countries for whom the Community is the only conceivable vehicle for maximising political influence and economic well-being. At the other, there is France which blesses the EEC for bringing prosperity and support to its farmers and industrialists and dreads it when the Community threatens to bankrupt its sheep farmers or requires France to compromise its political sovereignty.

But the common thread which unites the eight is a willingness to cloak their often selfish concerns in the mantle of Community solidarity. Victories and defeats can be justified, however hypocritically at times, in terms of preserving past achievements. Political horse-trading can be dressed up in the language of community progress.

Most British Ministers and officials who have cut their political and diplomatic teeth outside the EEC have found it difficult to embrace the cant which lubricates the Community machinery. Their scorn for the Community's "theology" as it is called in London matters less when the argument is over fisheries or farm prices or regional aid.

But it has become a much more important factor in the budget row because a big reduction in Britain's expected £1.1bn net payment to Brussels

this year means that at least six other governments (the Italians and the Irish will be excused because they are poorer than the UK) will have to pay more, thereby touching their national interests.

At the same time, however, settling the problem along the line demanded by the British Government could strike at some of the basic precepts of the Community. It was never envisaged that there should be any kind of link as the British want between gross national product and relative contributions to Brussels. How, moreover, to accommodate the UK within an EEC budget ceiling which will be hit because of rising farm spending next year or early the year after. Once it is reached, how to ensure that the UK does not try to take a knife to the one and only genuine common policy, agriculture, because the British pay for 20 per cent of its costs.

Predictably, France has been the leading exponent of this "threat to the Community". Nine which Britain has dismissed as political obfuscation. How can Paris's obscure and sometimes contradictory utterances be taken seriously. It is asked when France is currently violating Community law by excluding imports of British lamb? This is a good point but it is not one which has rattled the other seven partners to Britain's standard because in France's degrees they share French worries.

This can be seen quite clearly from the evolution of the dispute. When Mrs. Thatcher first alerted her Community colleagues to the scale and seriousness of the looming budget problems at the Strasbourg

summit last June, she received high marks both for her forceful exposition and clear statement that her Government unlike its predecessor, was fully committed to making the Community work.

Influenced by a number of former Foreign Office personnel in strategically high places, the Commissioner produced a document for the Dublin summit which suggested how Britain's gross contributions could be reduced by around £350m. If a further reduction was judged to be necessary then Community spending in Britain could be boosted in such areas as the coal industry and transport infrastructure, said the Commission.

This was intended to be grist to the negotiating mill in Dublin but, unfortunately, saw her critics, Mrs. Thatcher failed to negotiate. She undoubtedly produced a four de force but, say the same critics, she failed to realise that substantially more than £350m could have been obtained through different tactics.

It is argued that she was wrong to have constantly stressed that the British wanted "our money back" when the own-resources system, which supplies the cash for the Brussels budget gives the Community a lien on every member's customs duties and levies and up to 1 per cent of its VAT collection. She was equally wrong, it is said, to suggest that there should be a broad balance between payments and receipts from Brussels since the benefits of EEC membership are both tangible and intangible.

The contrary view of Dublin is that Mrs. Thatcher firmly focused the Community's atten-

tion on the British problem and that it took the Community one step further towards a solution which may be sealed at the next summit in June. The British argue that the Community is like a supertanker and that changing its direction is a long and arduous and sometimes bloody process. As a result of Dublin, it is said, the £350m cut in gross contributions is virtually in the pocket. Further progress lay in the instruction to the Commission by the Dublin Council to examine ways of boosting Community expenditure in Britain as a means of further improving the UK's net position.

The Commission has done this and argued that a special budget line can be created under Article 235 of the Treaty of Rome to enable the Community to help fund a variety of social transport and regional infrastructure programmes in Britain and Northern Ireland. On Monday night Mr. Nigel Lawson, the First Secretary to the Treasury, verbally brandished this document in the Commons as the great step forward.

Unfortunately, the document only suggests how the problem may be tackled. It has nothing to say as to how much reduced the British contribution should be, or for how long. The remarkable and worrying thing from the British point of view is that bilateral contacts have made virtually no progress in answering these questions since the Commission first produced its proposals at the beginning of February.

## Strong domestic pressure

Which brings us back to the question of negotiating tactics. There seems little doubt that the substance and tone of the British approach has been dictated from Downing Street. It is recognised throughout the Community that Mrs. Thatcher is under strong domestic pressure, but she has said little at home and abroad to demonstrate flexibility and to enable the Commission and the other eight to identify her target area for a settlement.

Neither has Mrs. Thatcher or her Government moved much to encourage progress across a broader front than the purely budget problem. In essence this means acknowledging France's demands for a package settlement including sheepmeat and agricultural questions and West Germany's keenness for a form of words on energy and perhaps the European Monetary System. None of these other issues will necessarily involve any major British concessions or commitments. But if the UK were to embrace them, the move would demonstrate some understanding and sympathy for a "theology" of community solidarity which has been elevated by others into a guiding principle for the last ten years.

## MEN AND MATTERS

## Looking forward to a quiet day

Since the government had the grace to slow down reverence to the incoming Archbishop, it would have seemed reasonable that other institutions should also be ready to be flexible. It is not a view shared, I fear, by the insurance giants, the Prudential, Eagle Star, and Legal and General.

This unaccommodating trio, unmoved by the certainty that their past year's performance will receive only the barest mention in Budget-swamped newspapers, have stuck to their plans and will announce their results today. The coincidence of the announcements, I am assured from three sides, is indeed pure coincidence.

They claim that all made arrangements independently, changing on March 26 before Bishop and Budget interfered: such is the complexity of these socio-economic affairs that a change of dates could not be contemplated.

"Our schedule is a firm fixture," said a lady at the Legal and General. "If you want to blame anyone you can put it

down to the Archbishop." The spokesman at Legal and General for some reason found it difficult to stop laughing. He was probably relieved, I suspect, that this year he will escape being snowed under with Press demands for explanations of the accounts.

Down at the Pru, the tone was mildly malicious. "Perhaps the others have something to hide," I was told by an official who claimed in this company's defence that the last Wednesday in March was a traditional gathering date for board, district managers and others from the far-flung reaches of the Prudential empire. "Results have always been announced on this particular day. It's a tradition. But I could check since I'm new... I've only been here 10 years."

## Wax surrender

Wounds, as 35 post-war years have shown, tend to heal quickly under the exigencies of commerce. Painful, then, for the Singapore Government to discover the process working in reverse.

The officially sponsored development corporation charged with building up tourism on the resort island of Sentosa has come under pressure from affronted Japanese tour operators claiming their clients have been "embarrassed" by one of the resort's attractions—a wax-work tableau celebrating the surrender of the occupying to Lord Mountbatten in 1945.

The complaints have been taken very much to heart.

Japanese visitors currently outnumber British trippers by three to one. What is more they spend a third as much again.

Faced with the impossible dilemma of soothing Japanese feelings, and at the same time not causing offence to British and local sentiments, the corporation has elected not to remove the exhibit. It has opted instead for a solution which — while hardly a compromise —

has some merit as an attempt to set the balance of history to rights; almost £100,000 has been earmarked for a new wax exhibit illustrating the British surrender to Japanese invaders on February 15, 1942.

## Spy at the pump

For stockbroker William Legge-Bourke, the conventional wisdom about what the Chancellor proposes to do to drink prices today (\$p on beer, £1 to £1.40 on whisky, and 20p on wine) has a significance beyond either his personal consumption, or his job as the partner at Legge-Bourke responsible for the drinks industry.

Legge-Bourke is also a publican—he is proprietor with his wife of an 18th century pub in Crickhowell, South Wales. He admits that his manager's choice of stock for the place, praised in the new Egon Ronay pub guide, is at variance with his Stock Market recommendations. "He has strong ideas about what the customers want," he says. "The pub's in the middle of Bass and Whitbread country. We sell Theakston's, Marston, John Smith... Bass and Whitbread are, as it happens, among Legge-Bourke's recommendations in the City. Does he drink their products? "I like Marston's," he says guardedly.

A man who spends every weekend at the grassroots of his subject, Legge-Bourke foresees "a battle royal" intensified by the Budget, between the main competitors in the drinks trade. "I don't think the market will shrink, but a man can't go out and drown his sorrows if he hasn't got any money. There's going to be a big fight over market shares. It's very interesting to see, at the sharp end of the market, what the breweries are pushing and what they are not pushing. When you get these enormous pressures to buy you ask yourself 'are they losing market share?'"

Clearly the brewers should brief their very smoothest sales-

man for visits to the Legge-Bourke hostelry.

## Backing down

Armed with this week's announcement of a handsome gift from Gulf Oil to the Scottish National Opera, Arts Minister Norman St John Stevas, I hear, plans a comprehensive tour of industry and banks to drum up more private sector patronage for orchestras and theatres.

Gulf's example, he feels, will prove a useful lever for application to reluctant sponsors. At least he starts with plenty of scope since most of the organisations within his ministerial gift are in dire need of funds; not forgetting, of course, that there are fewer than 100 companies in Britain who offer anything more than token support to the arts.

Justing for a spot at the head of the queue for aid stands Anthony Watworth-Jones, administrative director of the London Sinfonietta. "This much-acclaimed 20th century music orchestra is rapidly discovering that during these hard times any available cash tends to go the way of those playing mass-appeal classical programmes."

Last year, with £60,000 to backing from industry and bankers it staged a highly successful Stravinsky Festival. Greatly heartened at the apparent break-through among sponsors and the popularity of the music, Watworth-Jones immediately laid plans for a further festival in 1981.

So far he has rounded up a solitary promise of £10,000 from a merchant bank and a thick pile of "sorry, but..." letters, which leaves him £90,000 short of target and two months away from the time when he will have to consider scrapping the whole affair.

## End of the line

Sign in the window of a Sussex pet shop: "Closing down owing to expiration of lease."

Observer

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## FINANCIAL TIMES SURVEY

Wednesday March 26 1980

## New Zealand

New Zealand's quest to identify its proper role in the modern world is proving particularly difficult for a small nation which has traditionally relied on its European links. Given the will, however, it possesses a wealth of resources to enable it to overcome its problems.

## Future lies in its own hands

By M. H. Fisher

On first impression New Zealand might serve as proof positive that "small is beautiful." In physical size the country is certainly not small, but with a population of around 3m it is to all outward appearances a rather compact, conservative, prosperous and remarkably well integrated society. Yet as soon as he scratches the surface the visitor from Britain is struck by the fact that many of the problems which preoccupy New Zealanders bear a quite remarkable similarity to those which the British have been discussing seemingly forever.

What should be New Zealand's place in the world—or at least if not in the world in the Southern Pacific? What should be the relationship with Australia? This is a question which astonishingly raises problems not dissimilar to those still being debated in relation to Britain's place in Europe.

How can an economy which has found it very difficult to secure growth in the 1970s be set once again on a sustainable

path of expansion? How can secondary industry, which in parts is highly inefficient by international standards, be made more competitive? Underlying all these questions, how can one ensure that the Maori problem does not become racially divisive?

That such questions are being widely asked only now instead of twenty years ago—when answers might have been sought against the background of another decade or so of rapid world economic growth—is due to the failure of Britain to join the EEC in the fifties or gain admission in the first set of negotiations. By the time Britain did enter, the world was out of joint, growth slowed, the oil price rises hit New Zealand hard and inevitably the immediate anxieties—first and foremost the impact on the balance of payments of higher oil costs—overshadowed the longer term.

Many New Zealanders, from Mr. Robert Muldoon, the Prime Minister, downwards, argue strongly that the catalogue of problems should be seen against the brighter prospects which should open up for New Zealand in a few years' time. The country is rich in energy. There are large coal deposits, higher energy prices will permit the economic exploitation of additional hydro-electric resources, and there are large reserves of natural gas and condensate.

## Promising

The future of the pulp, paper and timber industries is highly promising. At present, the annual cut amounts to 10m cubic metres. By the year 2000 this figure should rise to 32m.

But real growth will come only from 1990 onwards. The prospects for agriculture are a lot brighter than many New Zealanders would have believed a few years ago when they were much more anxious about the effect of British membership of the EEC. (That does not mean that they are reconciled to the protectionism displayed by the EEC.)

The efforts to diversify agricultural exports both in terms of product range and markets have been remarkably successful. New Zealand agriculture enjoys the advantage of low energy inputs, being based on grass feed, with no need to add grain or compounds. This year the country actually does not have enough meat available to meet potential demand.

New outlets are being opened up for milk products and cheese in particular is seen as having great growth potential. (One can only wish that more would be done to produce varieties other than "mousetrap," though it must be an encouraging sign that commercial production of "Camembert" is to get under way this autumn.)

Thus there is the tendency to look to the light at the end of the tunnel (once again the UK visitor sits up), but as yet too little willingness to make some of the hard choices which present themselves.

The fundamental dilemma is that New Zealand must import in order to survive and must earn the money to pay for these imports by competing with its exports on world markets. But the main export-oriented industries—farming, forest products, aluminium smelting—can employ but a small proportion of the labour force. The bulk of the population is employed

in secondary manufacturing and services, the former built up behind a wall of protection through the licensing system. "The New Zealand economy as a whole must become internationally competitive. This means a larger component of internationally competitive manufacturing, producing inputs for the export industries at competitive prices, using low-cost, domestic land-based products as raw materials for high-quality, specialised, manufactured exports."

## Rigidities

If this is to be achieved—and it cannot be done overnight—a number of rigidities in the system will have to be tackled. First and foremost is the import licensing system which should give place to straight tariffs. It enables protected industry to operate on a cost-plus basis with the unions basing their wage demands on what they think the New Zealand market will bear in a generally inflationary climate.

Licensing applies not only to imports. Road haulage is subject to the system, so that, for example, in the middle of the current energy crisis a carrier taking a load outside his area is not allowed to take on a return load. It applies, to give another example, to meat processing plants—crucial to the export performance.

The trade union structure—New Zealand boasts 197 trade unions—is ill-adapted to industrial change. Attitudes are very similar to those found in the UK, in some instances "more so." In reply to a question about trade union attitudes to foreign investment, I was told by a very senior man in the movement that it had to guard against the

danger that foreigners using cheap New Zealand resources and labour might "flood the world with cheap goods."

Another problem, particularly important in the context of the future of the free trade area arrangement with Australia and its possible extension is the stranglehold which the trade unions—on both sides—have established over trans-Tasman Sea freight. It costs more to ship a tonne of steel from Auckland to Sydney than to ship it from Auckland to London and back to Singapore.

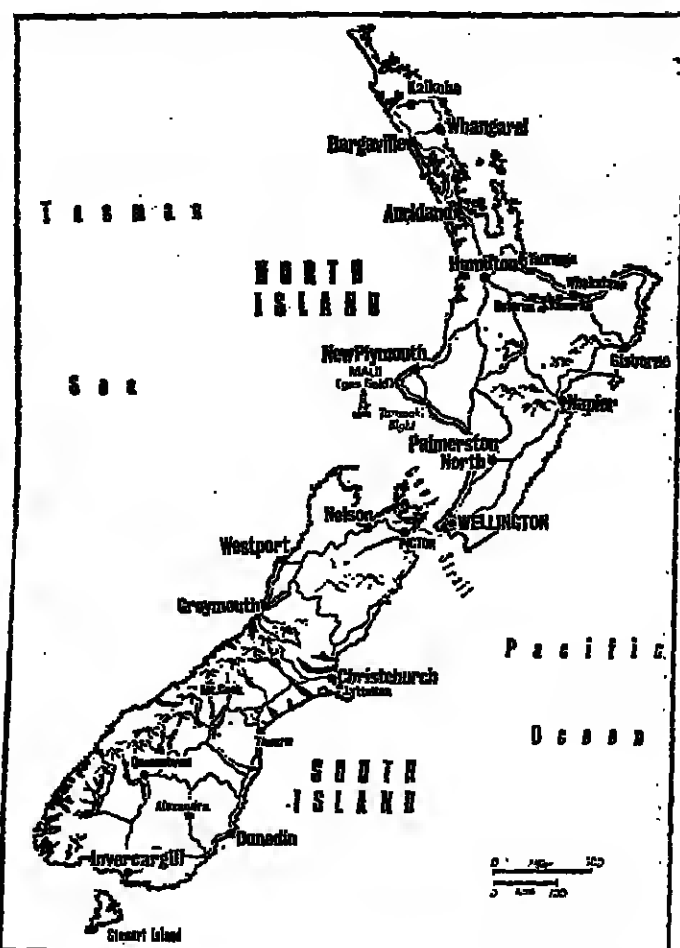
Even the continuation of productivity growth in farming is questioned by some. Land prices have been shooting up and there are those who ask themselves why a farmer making a reasonable income and sitting on a fast appreciating asset should bother to work even harder. Having met a number of farmers I do not rate this danger as very great for the present.

That the Government is aware of the need for action there can be no doubt. Only last month it announced a plan to restructure the textile industry which is bound to cause some pain. But Mr. Muldoon is essentially a cautious man. He is very conscious of the employment implications of any action taken to make vast areas of industry more competitive, not least because of the impact on young Maoris seeking their first job at a time of high unemployment. There is the threat of real tension here.

Faced with the question of what to do about closer links with Australia he chose to ask the civil servants to look at the options rather than giving a clear political lead. The pre-

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dictable result was the greatest inter-departmental battle seen in Wellington for many a day.

Yet the Prime Minister would argue that change cannot be rammed down New Zealanders' throats, that change must not endanger the social cohesion of the country. It is an argument which has considerable force. The judgment of just how fast one can move is a fine one. It is complicated by the fact that some long-cherished assumptions are being challenged by forces both inside and outside the country.

## Welfare

The slowing down of growth in the seventies coupled with the traditions of the welfare state have meant that expenditure on social services and benefits now amounts to 23 per cent of Gross Domestic Product compared with just over 13 per cent in the 1950s and just over 16 per cent in the early 70s.

New Zealanders who do not—in common with others—regard a rise in the "social wage"

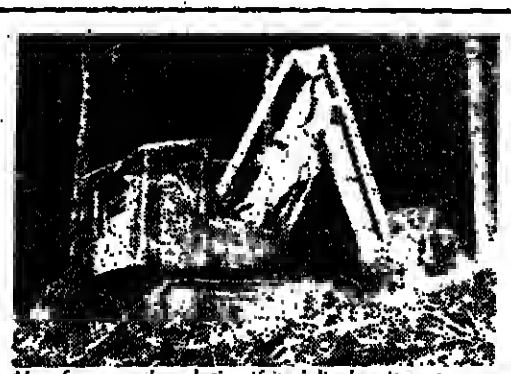
as equivalent to a rise in personal disposable incomes have reacted to the squeeze by voting with their feet. Emigration of skilled workers, particularly to Australia, has shot up, with the result that high unemployment is coupled with severe shortages of skilled labour.

But when all that has been said—and in which developed country would it not be possible today to draw up a similar list of problems?—the encouraging fact is that the difficulties are being discussed by an ever-widening circle of people, that the process of adaptation is under way. There are New Zealand companies which are only too anxious to get a crack at the Australian market. The leading company in the electrical white goods sector is one. A company in the small town of Palmerston North is exporting plastic tags for animals worldwide.

There is widespread realisation that change must come if the prospects for the late eighties and nineties are to be translated into reality. The balance of payments does remain a constraint but the deficit has been reduced since the mid-seventies. The exchange rate adjustment last year (and export incentives) have made exporting more profitable.

The natural resources are there, but New Zealand will need foreign capital to exploit them. It will have to go abroad not only for money but for the skilled manpower needed to develop its potential and will have to arrest the drain of manpower abroad. It will have to accept that whatever the strength of historical ties with the UK its future must lie in much closer links with Australia and the whole Pacific area.

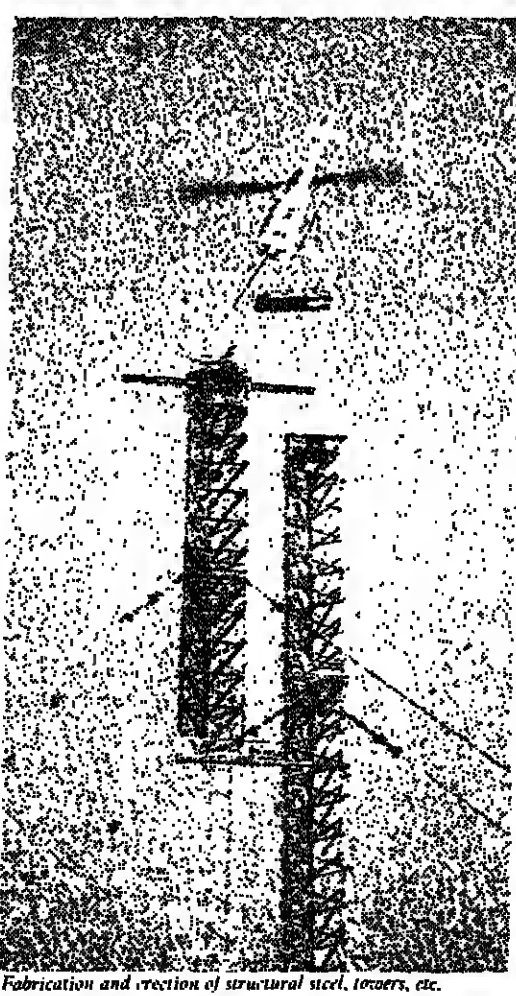
Contrary to what many New Zealanders were arguing when the trade ties with Britain were first threatened, their salvation does lie in their own hands. More and more of them have recognised this in principle. How it can best be achieved in practice is the topic of debate in the country right now.



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## NEW ZEALAND II

## Economy awaits the return of sunnier days

NEW ZEALAND, like Britain, has been slipping from the ranks of the richer nations. The comparison with the far but still dear mother country is too close for comfort—several years of stagnation or falling per capita income; rising unemployment; falling investment; huge budget deficits; high inflation.

Both nations have the same real or imagined saviour—energy. Maui gas and South Island hydropower are as significant for New Zealand as is North Sea oil for the UK.

The similarity should not be allowed to go too far, however. That would be unfair to New Zealand. For all its faults, its economy still has a major sector where it excels. Its farmers are as good as any and better than most in the world in converting grass into meat, wool and dairy produce.

New Zealand has another advantage. Economic malaise has not been accompanied by a hawking of serious class and social tensions. Indeed the cohesion of this small, self-conscious and conservative society may be making economic adjustment more difficult.

The New Zealand economy at present resembles a small animal curled up tight in a ball, snuggling into itself to keep out the cold. The country—and its creditors—await the spring sunshine in the form of massive resource projects which will dramatically raise investment, cut imports, increase exports and pay some of the hills accumulated since 1974—the Indian summer of the post-war New Zealand economy.

There is not much doubt that the season will change. But the later it does so the shorter and paler the ensuing summer.

The nation's economic performance since 1974 has been poor by any standard. The figures for Gross Domestic Product (GDP) are depressing enough.

In the March year just ending, GDP is estimated to have grown by 1.5 per cent. But all the forecasts suggest that a decline of similar size is likely in the year about to begin, keeping New Zealand in the one step forward one step backward pattern that it has been showing since 1973.

The GDP figures are only part of the tale of woe. Slow or zero growth might have been acceptable for a mature economy adjusting to adverse external circumstances. But so far New Zealand has done very little in the way of adjusting to changed circumstances. It has been sitting tight waiting for something to turn up.

The strains have mostly been borne by the balance of payments current account. That has been in deficit by amounts ranging from a high of NZ\$1.4bn in 1975 to a low of NZ\$550m in the year the March 1979. For the year just ending it is estimated at around NZ\$750m. These are big figures by any standard, amounting to between 3.5 per cent and 14 per cent of GDP. They have resulted in a rise in government debt—now the main source of balance of payments deficit funding—from only NZ\$465m at March 1974 to NZ\$3.7bn five years later. The March 1980 figure is not yet available but is sure to be well over NZ\$4bn. It is rapidly approaching 25 per cent of GDP.

The rise in term debt has not been matched in any way by an increase in liquid assets in the form of foreign exchange reserves. At September these were only NZ\$910m, or 17 per cent (just two months) of annual imports of goods and services.

**Ratio**  
The ratio of the current deficit to GDP even in the most favourable recent year (1978/79) was nearly half as big again as the 2.5 per cent that the planning council thinks is an acceptable and sustainable level. Even rapidly growing developing nations usually estimate that a 4 per cent current deficit to GDP ratio is about the maximum that can be prudently sustained over time.

What is potentially most alarming about New Zealand's debt is that it has been accompanied by a continuing fall in fixed capital formation. The components vary from year to year between public and private, building and equipment. But overall the trend is downward.

The country has so far had

## REAL GDP GROWTH AND BALANCE OF PAYMENTS DEFICITS

Year to March	Average annual real GDP growth %	Average balance of payments current account deficit as per cent of GDP
1960-69	4	-11
1970-74	4	-0
1975	4	-14
1976	1	-9
1977	0	-6
1978	-3	-4
1979	2	-3
1980*	1	-3
1975-80*	1	-7

\*NZIER estimate.

little difficulty in financing its external deficit. There is reason to believe, however, that it has been fortunate (in the short term) in having been able to avoid crisis measures or submit to doses of nasty international Monetary Fund (IMF) medicine.

There are two reasons for this. First, the smallness of the economy has meant that by international standards the borrowing requirement is not very large in absolute terms. Secondly, as a White Anglo-Saxon developed country, it has so far escaped the close examination that might be applied to developing countries with similar external positions.

New Zealand's international standing has also enabled it to borrow a large part of its needs from international bond markets at fixed rates. At a time when LIBOR-based borrowings are costing close to 20 per cent, that is fortunate. However, borrowing costs are now such that there is an evident danger of the country being sucked into a debt-servicing vortex that could mortgage for years ahead many of the benefits of forthcoming energy developments.

One of the few improvements that the economy has seen since 1975 is that exports in volume terms have grown slightly faster than imports, staunching the 1973-75 outflow when imports hoomed, exports

slumped and the current deficit hit an amazing 14 per cent of GDP. After three years in the red, merchandise trade moved back into the black in 1976-77 and recently the surplus has been running at an annual rate of about NZ\$600m.

But the deficit on investment income has been rising alarmingly—from NZ\$125m in 1972-73 to NZ\$250m in 1975-76 and to over NZ\$500m last year; it could reach NZ\$700m in the current year. The majority of these payments now are interest on debt rather than, as in the not too distant past, local earnings of foreign companies.

The services deficit has also been rising rapidly because of escalating freight costs and general inflation and is now running at an annual rate of over NZ\$500m. Interest on Government debt alone now totals some 6 per cent of export receipts. Interest cost is now a very significant item in the current account and becoming ever more so as rates rise while export volume remains close to static.

## Confident

The Government remains very confident that it will have no difficulty in financing the big capital-intensive energy and resource-processing projects in the pipeline, which could need NZ\$2bn or more over the next five years. In themselves the projects will doubtless be very bankable. But given the existing levels of debt and the unlikelyhood that even after excluding the big capital projects, the current account deficit will be reduced in the foreseeable future, and given the current less promiscuous attitude towards international credit being shown by big banks, New Zealand may find that it is asked to present some evidence that it is taking steps to put its house in order rather than simply waiting for the returns on the energy projects to start flowing.

New Zealand has been unfortunate. It saw its terms of trade collapse from a peak of 113 in 1973 to 72 in 1976. The index recovered to 89 by mid-1979 but has since slipped back

a couple of points. At the same time New Zealand has faced increasing barriers to its traditional lamb and dairy trade with the UK, a very severe problem for such a narrowly-based export economy.

It must be noted, however, that the terms of trade deterioration has been no worse than that faced by most non-oil primary exporters, or developing oil-dependent nations such as South Korea or the Philippines. Secondly, though export prices for its farm products have sometimes been disappointing as a result either of EEC restrictions or dumping, New Zealand has had no problem in disposing of its output.

The fundamental problem has not been markets but faltering production. Instead of concentrating attention on export production to narrow the balance of payments gap, the focus of the Government's economic policy has been, it seems, to maintain demand, manufacturing output and thus employment at the expense of the balance of payments.

To the average New Zealander this policy may appear to have failed. Unemployment, which had been almost unknown since the war, jumped from nowhere to 22,000 in 1978 and has since continued to climb to 27,000, excluding some 25,000 persons doing special relief work, either for the Government or subsidised by it.

Unemployment would have gone significantly higher without net emigration—30,000 last year, mostly to Australia—largely offsetting natural labour force growth. The unemployment surge, now nearly stabilised, was a consequence of the Government's attempt in 1977 to bring its own deficit and that on the balance of payments down to manageable levels.

However, despite increased unemployment real personal incomes have not fallen to the extent that might have done, suggests they should have done.

Between 1973 and 1979 per capita GDP (on a constant price basis) was virtually static. Meanwhile terms of trade deterioration are estimated to have

EXPORTS OF MANUFACTURED GOODS			
	NZ\$m feb 1977 1979	Annual compound growth rate 1972-79	
Food	9.4	27.3	16.4
Beverages	0.7	1.6	12.5
Tobacco	0.7	3.0	23.1
Textiles	16.4	71.0	23.3
Clothing	2.0	21.9	40.8
Furniture	1.3	15.4	42.4
Footwear	0.1	3.3	60.9
Paper and board	2.2	9.7	22.8
Printing and publishing	2.2	9.6	23.4
Leather	2.9	56.9	53.0
Rubber	1.4	5.1	20.3
Fertiliser	0.01	1.1	95.7
Chemicals	7.3	34.8	25.0
Concrete	0.7	2.9	22.5
Metal products	5.8	48.7	25.5
Machinery except electrical	14.7	76.0	26.5
Electrical machinery	5.7	31.1	27.4

Note: Some of these products are included as exports under other sectors. \* Excludes frozen vegetables.

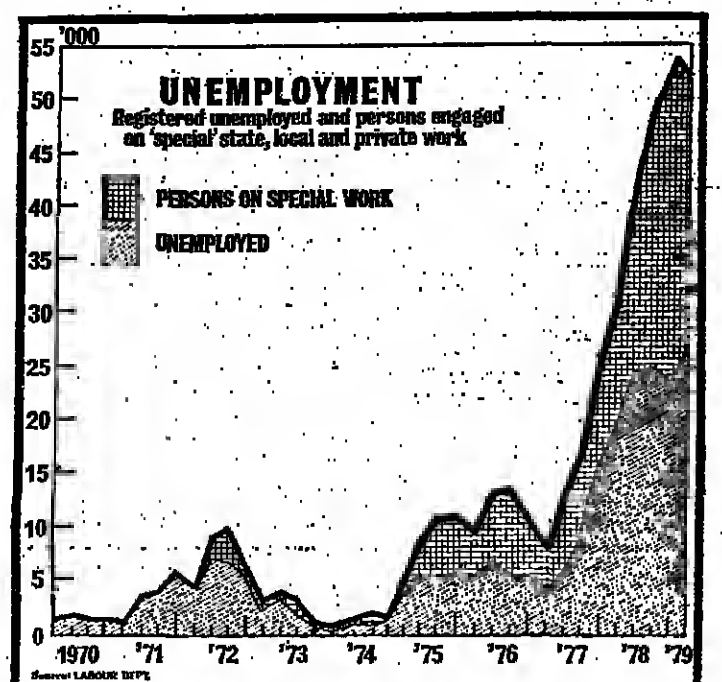
EXPORTS OF MANUFACTURED GOODS			
	NZ\$m feb 1977 1979	Annual compound growth rate 1972-79	
Transport equipment	3.4	81.9	37.7
Other manufacturing	5.4	32.9	29.5
Non-metallic mineral products	2.7	11.5	23.5
Basic metals: Iron and steel	4.2	34.1	34.8
Non-ferrous	14.5	154.7	40.2
Fuel products	8.1	40.2	25.7
Processed fruit and vegetables*	4.0	17.4	23.1
Other non-pastoral processed	1.9	17.4	37.5
Processed fish products	2.3	1.1	-11.1
Wood pulp	11.1	86.3	24.0
Newsprint	16.5	55.5	18.9
Other paper products	4.4	34.0	33.9
Processed forest products*	6.7	22.4	18.8
Total manufactured exports	159.7	959.5	29.1

\* Excludes roundwood.

## BASIC STATISTICS

Area	103,736 sq miles
Population	3.1m
GDP (1978)	NZ\$ 17.3bn
Per capita	NZ\$ 5,535
Currency	\$=NZ\$ 2.295

Trade (1979):	
Imports	NZ\$ 4.5bn
Exports	NZ\$ 4.9bn
Imports from UK	NZ\$ 314m
Exports to UK	NZ\$ 415m



cut effective income by about 6 per cent. However real disposable incomes per head of wage and salary earners actually slightly increased during this period, despite some year-to-year fluctuations. At the same time Government consumption and transfer spending has been keeping ahead of inflation.

What has been happening overall is that consumption has been absorbing an ever increasing percentage of GDP at the expense of investment. Real wages and transfer payments have kept ahead at the expense of farm income and profits.

The economy is now stuck in a stationary cycle in which the two main variables are the terms of trade—up last year, probably down this year—and the Government deficit, which is clearly linked to the election cycle.

In preparation for the 1978 election the 1978-79 budget deficit more than doubled to NZ\$1.4bn, or 9 per cent of GDP, and helped generate a 2.5 per cent GDP growth. The 1979-80 budget cut back the targeted deficit to NZ\$1.1bn at a time when an improvement in export prices was providing modest domestic stimulus.

No drastic measures are being contemplated to lift the country out of its deep rut of near zero-growth and chronic current account deficit. Mr. Muldoon told the Financial Times that "the rate of economic activity won't be permitted to drop." The world, he said, had to live with deficits because of the price of oil and therefore cutting back demand was "no solution" to the economic problems New Zealand faced.

**Populist**  
What that solution may be is not easy to see in the context of political possibilities and social expectations. Mr. Muldoon, despite his Right-wing image, is a populist rather than a free marketeer. He is sceptical of those economists, officials and some fellow Ministers who think that letting rip market forces would rationalise the economy and release new productive forces. For example, he sees "no merit" in removing import control through licensing.

The Labour Party is even more strongly wedded to such controls. It attributes to them the growth of the industrial base and the maintenance of full employment within a context of substantial immigration and the extension of social welfare services which occurred in the post-war period.

In retrospect that was a golden age. Admittedly, benefits were achieved at the cost of gradual loss of its original place near the top of the world's per capita income league. But that price was acceptable. It is now all too clear that the prosperity was based largely on a high and steady 3 per cent a year increase in agricultural production and productivity which lasted up to about 1970. Terms of trade were satisfactory, so the farmers earned to earn to foreign currency to support the import-dependent manufacturing and service sectors.

It is debatable to what extent the farm output boom was due to technical advances such as aerial top dressing which are not easily repeated and to what extent due to high investment encouraged by firm prices and government policy. But agricultural growth came to a halt almost at the same time the oil crisis hit, exposing the import dependence of the other sectors and the very low levels of productivity being achieved throughout much of import substituting manufacturing.

The political necessity to maintain employment and real balance of payments problems,

Given the years of mollycoddling at all levels and the resistance of social and economic institutions to change, there is no painless way out of the now vicious cycle of low growth, balance of payments problems,

Philip Bowring

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مكتبة النخيل



## NEW ZEALAND III

# Signs of less rigid voting patterns

THE GOVERNING National Party of New Zealand has been in office for 24 of the last 30 years. The opposition Labour Party, which built most of the original edifice of the welfare state during its period in office from 1935 to 1949, has managed to scramble back into power only twice since then, in 1957 under Sir Walter Nash, and in 1972 under Mr. Norman Kirk. And only on the latter occasion did it have a convincing majority in the small unicameral Parliament.

The National Party, then, has clearly been the normal party of government, but it would be wrong to assume that what has been true of the recent past will remain true for the immediate future.

As in other advanced societies party affiliations in the electorate generally have been weakening; there is widespread disillusionment with politicians, leading to greater volatility of opinion and voting behaviour.

These factors have led to the growth of third parties as the recipients of protest votes, and to widespread expectations that the party in office will change more frequently.

## Visible

In circumstances such as these, political leadership is of the essence in electoral contests, and this fact, which is true in most Western countries, is given additional emphasis in New Zealand by special local factors. The country is a small one with fewer than 3m voters, and is a "village society" in which the spokespeople for political, social and economic organisations of all kinds are eminently visible, and in which the ladders to such positions of pre-eminence as these are very short. Thus Mr. David Lange, an Auckland lawyer who was elected deputy leader of the opposition Labour Party last November, only entered Parliament at the 1975 election, an occasion which also saw the election of Mr. Jim McLay, another Auckland lawyer who became Minister of Justice in the National Government a mere three years later.

In a context of such swift and clear visibility, coupled with declining party sentiment, the contest for office inevitably

hinges on leadership capacity. Most observers, whether inside the National Party or outside, are convinced that the National Party's return to office in 1975 was engineered solely by the figure of Mr. Robert Muldoon, then leader of the opposition, now Prime Minister and Minister of Finance.

It would not be unjust to say that he is not a loved or revered figure among the populace at large. But he is profoundly feared—and he is feared because he is a political fighter who has made the art of what he calls "counter-punching" his principal weapon. Who betrays anyone who has attacked or might be thought to have attacked either himself or any of his Government's policies in public, because the Prime Minister will reply, often with a personal attack on the individual concerned, and, if appropriate, behind the safety curtain of Parliamentary privilege.

The public watches these encounters with a kind of fascination that walks the tight-rope between admiration and contempt. Whatever else he might say about him the public made him, at the 1975 election, the figure in New Zealand politics, and it is a position he has managed to maintain to this day. His personality has become a central issue in New Zealand politics, and has accelerated the trend towards personality in political leadership as the vital element in party politics.

This process has made it difficult, if not impossible, for the leader of the Opposition, Mr. Bill Rowling, to establish the Labour Party as a credible alternative government. He is a shy and retiring man, slim in stature, with a weak speaking voice and a diffident manner that does not lend itself well to either public platform or television studio. By all accounts a good committee man and skilled administrator, he has not succeeded in establishing himself as a man of sufficient personal energy successfully to counter the sheer dynamism of Mr. Muldoon's aggressive political style.

Behind this unequal contest in the arena of public image building there do lie significant differences in policy

between the two parties. They do not, however, have the differences that might be inferred from party labels. Thus the National Party, for all that many of its members and supporters think of themselves as the Conservatives of New Zealand, has actually been a statist party in office, nurturing public corporations, expanding social welfare provisions (it was National Governments which introduced both the progressive Accident Compensation Scheme, and the new high levels of retirement pensions), and employing a wide range of State subsidies to support both industrial enterprises and primary producers.

## Freedoms

By returns the Labour Party, whose roots lie in the trade union movement, is barely recognisable as a Socialist party in the European mould. It eschews rhetoric of class antagonism, has no policies for the nationalisation of industry or land, and in recent years has come to emphasise increasingly the importance of individual liberties and freedoms.

Working class representation in both the Parliamentary Party and the party in the constituencies has declined almost to nothing, and Labour can now perhaps best be thought of as a party of liberal reform offering what it sees as superior technocratic managerialism in office. So far it has not successfully impressed on the electorate any alternative strategy for dealing with the economic problems of inflation, wage stabilisation, unemployment or the deficit on the external account.

One policy difference between the parties is now, however, beginning to show in the field of economic restructuring. The National Government has begun over the past year to promote a programme of economic development designed to exploit the country's rich reserves of energy.

The National Development Act which went through Parliament at the end of 1979 created a "fast track" for investment in commercial projects thought by the Minister for National Development to be crucial for the economic future of the

country. A sequence of decisions involving heavy investment in the exploitation of natural gas reserves have been under way since the middle of last winter, and the Government is now actively seeking foreign investment in industrial projects that will utilise the country's substantial resources of electricity, forestry and fishing.

In opposition to the Government's vision of the country's future economic well-being, the Labour Party is beginning to show signs of developing an alternative strategy for growth which lays emphasis not on foreign investment in capital-intensive projects but on the utilisation of what it clearly thinks of as the country's natural assets of creative talent—small-scale and high skill-intensive industries spread throughout the towns and communities, using the resources of the primary sector, and designed to appeal to a wide range of potential export markets.

Mr. David Lange has made this image of the future a centre-point of numerous recent public statements, but whether the party can come up with sufficient examples of what it has in mind to convince an electorate that is increasingly concerned with its economic future remains to be seen.

If the normal cycle of the electoral calendar is adhered to the next general election will occur in November 1981. For all his pre-eminence in the public mind Mr. Muldoon has never attracted the voting support of a majority of the electorate, and as time goes by (and in the absence of some polarising political crisis) is less and less likely to do so. The outcome therefore is likely to hang on the ability of the Labour Party with its current leadership to unify opposition to the government under its own banner. This is what Mr. Norman Kirk achieved in 1972. Some leader of corresponding stature could almost certainly do it again. But any reasonably objective observer would have to wonder seriously, whether Mr. Bill Rowling was that man.

Keith Orenden

University of Canterbury, Christchurch, New Zealand

# White conscience troubled by Maori problems

TU TANGATA — which is variously translated as "Our stance as a people" or "Stand Tall" is the official catchphrase representing the New Zealand Government's development strategy for the country's indigenous Maori people. It reflects a recognition by the Establishment that "Maori" — Maori culture and Maori values — is on the offensive, after decades of indifference and neglect which threatened to reduce it merely to a "concert culture."

At the same time the "Pakeha" (a New Zealander of European origin) is passing through a crisis of identity, commonly ascribed to Britain's entry into the Common Market and a belated realisation that New Zealand's umbilical cord with the mother country has thereby been cut.

The implications of these twin developments — the first can be seen partly as a consequence of the second — are still being digested by both majority and minority communities. Within the two groups there are sharp differences of view over what form relations between them should take in the future, as well as to what extent the Maoris should develop their own linguistic, cultural and political identity. Many Pakehas are uneasy about the implied disturbance to hitherto harmonious race relations of the new Maori self-assertion.

Some Maoris fear that by cutting themselves off from mainstream New Zealand life their people will find themselves confined to second-class status at home and isolation abroad. Some aspects of Maori nationalism—for example the growth of Maori "gangs"—have alarmed Maori and Pakeha alike. What is generally agreed, however, is that old assumptions about "one country, one people" can no longer be taken for granted.

At the end of last year the New Zealand Planning Council (NZPC), which normally confines itself to advising the Government on economic development, produced a publication entitled "He Matapuna (a source)" — some Maori Perspectives. While NZPC chairman Sir Frank Holmes believes that there is strength in diversity, he also says that he sees "signs of real problems" for race relations in New Zealand as a result of an imbalance in the rate of achievement between Maoris



Maori girl at Tikitere (Hell's Gate), Rotorua

and Pakehas.

The Pakeha dominance in decision-making is understandable given that the Maori makes up less than 10 per cent of the total population. In addition intermarriage since the World War II has resulted in there being few, if any, full-blooded Maoris left. For census purposes a Maori is so defined if he or she has 50 per cent or more Maori blood. By this definition there are 270,000 Maoris, with a further 50,000 who claim significant Maori ancestry. As there is no proof required by the authorities, on the whole a Maori is a Maori when he or she says so. At a time of rising nationalism, more and more New Zealanders are laying claims to their Maori roots, at the same time attempting to analyse the defects in the existing Pakeha-dominated cultural norm.

The existing New Zealand educational system is one aspect of society which many observers feel is failing the Maori. More than 75 per cent of Maoris leave school with no recognised academic qualifications. This is in turn reflected in the juvenile crime statistics. By their seventeenth birthday 40 per cent of the boys and nearly 17 per cent of the girls will have appeared before the children's court at least once; Maoris make up more than 40 per cent of those in penal institutions.

The Secretary of Maori Affairs, Mr. Kara Puketapu, identifies a major cause of both developments as the rapid movement of Maoris from rural to urban areas over the past forty years—some 70 per cent of Maoris now live in towns. As a result the present generation finds itself far from its tribal roots and traditional cultural values. This rupture is frequently accompanied by low economic and social expectations in a predominantly Pakeha environment.

This problem is confirmed by Dr. Peter Sharples, Assistant Race Relations Conciliator in Auckland, which has the largest Polynesian population in New Zealand. "On a surface level our race relations are the best in the world—in terms of who you live next door to, who you play rugby with, who you marry. But if you choose different indices—educational non-achievers, the unemployed, people in prison and those suffering from mental illness, Maoris are over-represented."

The catalyst for many people's anxieties about the possibility of serious racial tension was the re-emergence of Maori gangs in 1978 and their popularity not just among the unemployed teenagers but among men in their late twenties and early thirties. But although the gangs have names like "Black Power" and "The Stormtroopers" they are, according to Dr. Sharples, "Maori up to their eyeballs." Both the Race Relations Office (now part of the Human Rights Commission) and the Department of Maori Affairs have been working closely with the gangs to channel their energies into community projects and to encourage their identification with Maoritanga.

The Department of Maori Affairs has spent NZ\$120,000 on a scheme to send young city Maoris from all over New Zealand back to their tribal areas. Prime Minister Robert Muldoon takes a personal interest in the gangs and spent a well-publicised evening drinking with them in their own territory, a social worker who watched this event commented: "What Muldoon's involvement has done is that it's stopped the Conservative (National Party) Government being really hard-tied. The PM doesn't take a high profile but is always interested and tolerant."

Efforts to contain gang violence have been assisted by the lack of obvious political commitment on the part of young Maoris—in contrast to their radical counterparts in the U.S. or Europe. According to their elders many young Maoris are willing to be turned back towards their roots in an essentially conservative traditional tribal society. However, they are not expected to return to the land on a permanent basis and efforts are now being directed towards the creation of urban Marae.

This tolerance and understanding on the part of the Pakeha Establishment seems to have paid off. Many gang members have become involved in community projects funded by the Labour Department. The Department of Maori Affairs encourages dialogue with the gangs and tries to persuade young Maoris to take part in educational projects and training schemes. But not everyone approves of what is interpreted by some as a "kid-gloves approach."

Another sensitive issue on which there appears to be many different views is the extent to which there is tension between the Maoris and the Pacific Island community. Many Pakehas point to a number of incidents in Auckland between rival Maori and Pacific Island gangs as evidence that any racial strains to be found in New Zealand do not necessarily involve the Pakehas. But Dr. Peter Sharples disagrees: "This [Maori-Pacific Island confrontation] is a great myth. There is occasional tension between ethnic groups in any urban environment. But the real test is to be found in the suburbs and rural areas. Here we find tension is minimal and co-operation between Maori and Pacific Islander almost always excellent."

Kathryn Davies

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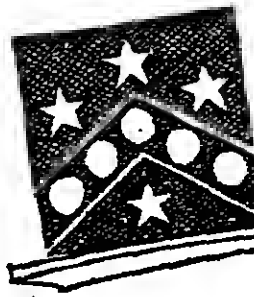


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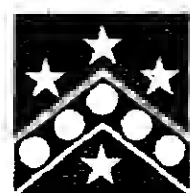
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MAY 21 1980

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NEW ZEALAND fears the introduction of an EEC Common Agricultural Policy covering lamb and mutton imports. The matter how lenient this might be initially — because it believes it will only be a matter of time before the regulations are amended and tightened to reduce lamb imports, push up prices and upset the balance of lamb sales in the UK and other Common Market countries.

This would have disastrous consequences for New Zealand's meat industry and economy. New Zealand also believes it would have disastrous long-term consequences for the consumer — who is mainly but not entirely the British housewife — and for the EEC tax payer.

Inevitably the price of all lamb and particularly NZ lamb would be priced off the normal British family meat. NZ EEC observers and meat industry officials.

The country has now lived under the threat and uncertainty of Common Market restrictions for butter and lamb for over a decade. The dairy industry has had to cope with ever-increasing restrictions and problems — particularly for butter. It has also seen the effect of the community's CAP policy for beef.

Meat industry officials are quick to point out that the EEC

beef regulations were originally intended to be only "temporary." In fact over the past seven years the result of the regulations has been to put more than 1m tonnes of beef into storage and to create a stockpile of hundreds of thousands of tonnes — as well as imposing a heavy financial burden on the EEC. At the same time former beef suppliers have been shut out of the market.

The dairy industry has also suffered from a succession of reduced quotas and restrictions. Lamb producers are convinced they would face similar increasing restrictions and price increases on lamb once any initial regulations were imposed.

## Arguments

At every opportunity over the past four years, first the Meat Board and latterly Government officials have reiterated basic facts and arguments explaining the situation of the meat industry and its century-old role as a supplier of large quantities of lamb to the EEC countries and particularly to Britain.

They stress that the EEC produces less than two-thirds of its sheep meat requirements and only in two countries — France and Britain — does the sheep flock total more than 10m. Except in Britain, France and

Ireland, annual consumption of lamb and mutton does not exceed more than two kilos per head of population. In fact the only two real lamb-consuming countries are Britain and Ireland.

The major problem in considering a common sheep meat policy is the huge difference between lamb prices in France and Britain. In France it is an expensive luxury meat but in Britain it is a staple low-priced meat eaten by the bulk of the population.

Any policy which tried to strike a balance between the two price levels would mean a big jump in lamb prices in Britain, where more than half the Community's lamb and mutton is consumed. The Meat Board has estimated that if the original proposals for an EEC lamb policy had been introduced there would have been a jump of at least 20 per cent in the British retail price. This is already carrying a 20 per cent import duty applied to New Zealand lamb shipments to the UK.

This levy is ultimately paid by the NZ meat producer and adds considerably to his already increasing costs — costs which have made a drastic difference to the profitability of the meat-producing farmer over the past decade. Lately there

have been suggestions that a quota could be applied to NZ lamb exports to the EEC at around the 200,000-tonne level, which is the average needed by the British butcher each year. New Zealand is also nervous about this proposal.

The Minister of Overseas Trade, Mr. Brian Talboys, has explained that New Zealand's experience with "voluntary" restraints and quotas in the American beef market has shown that these create immense problems, restrict the country's ability to trade commercially, and in the long run react on the consumer.

New Zealand appreciates the political and social need to maintain existing sheep farming in the Common Market countries. Most EEC sheep farming is carried out on poor quality land and is officially listed by the EEC as "disadvantaged" areas. The need to ensure that these farmers, particularly in France, continue to make a living is recognised. But New Zealand does not believe that jeopardising the whole future of the lamb and mutton trade in Britain and the other EEC countries by establishing a price level which makes it a luxury meat is the best or most suitable way to do this.

A comparison of sheep farming in New Zealand and France highlights the different nature and structure of the industry and the incompatibility of bringing the two in line in some artificially contrived pricing system. More than 90 per cent of French sheep farmers have less than 100 ewes. More than half have less than 20 breeding ewes. The average NZ sheep farm owner has 2,295 sheep per man. New Zealand believes the best way — and the one which would cause less disruption — to maintain the European sheep farmer would be by direct financial support.

In the long run this would almost certainly prove to be a more economical way of dealing with the problem and would leave the regular consumer of lamb a reasonably priced commodity. It has frequently been said in New Zealand that previous EEC regulations and policies appear to concentrate entirely on the needs or benefits of the producer while ignoring the long-term disadvantages to the consumer.

The dairy producers in New Zealand fail to understand the logic of a system which viewed from 12,000 miles away appears to deny the European housewife the opportunity to buy reasonably priced butter while at the same time preventing an efficient industry in New Zealand from producing it. Dairy Board officials frequently point out that the EEC policy is forcing Europeans to eat margarine in preference to butter because of the price differential. They believe the EEC policy is destroying its own market for its own EEC-produced dairy products. Some New Zealand observers are confident that the sheer cost of intervention and the EEC CAP policy on butter will together force a change.

Some NZ optimists are confident the EEC will get its dairy production problems under control by 1985. Consumer pressure will force these changes, they say. When NZ dairy far-

mers read that the EEC subsidy per cow in Britain is the equivalent of £2220 — double the return they receive from a milk-cow for a whole year — they are bemused. They cannot help comparing their lot with that of the European dairy farmer. In the EEC prices are based on the cost structure of a five-cow-per-man farm. In New Zealand a one-man farm has 104 cows over which to spread production costs.

The NZ dairy farmer, many of whom are of Irish descent, have been hurt at recent pressure from Irish farmers and producers to push NZ butter entirely out of the British market. It has been pointed out here that Ireland has a self-interest in pushing NZ produce out of the UK but dairy industry leaders do not believe that Ireland's dairy problems would be solved even if NZ butter imports were further restricted. The problems of the Irish dairy industry, which is only 80 per cent as big as New Zealand's, are EEC problems, they say, and the result of EEC policies.

## Stability

The Dairy Board would like to see some stability introduced into the EEC reconstruction levels. Efforts by New Zealand to see other markets for dairy products have been affected by the EEC reconstruction policy which some New Zealanders declare is only a polite term for "dumping." If the reconstruction level were to be adjusted in some minor ways relative to the value of the U.S. dollar, New Zealand believes the resulting stability would help to develop dairy markets outside Europe. The NZ dairy farmer has seen a number of changes introduced to agreements and gradually worsening conditions governing his trade with the EEC over the past few years.

It is the uncertainty as to what restrictions and limitations may be imposed in the future which creates as much concern as the actual restrictions themselves. The best news NZ dairy farmers have heard from the EEC for some time was the reduction in late February of dairy export subsidies, the very large amounts paid by the Community to get rid of its excess dairy production. These produce exceptionally low world butter prices, which New Zealand regards as unfair and unrealistic. The cuts in the subsidies, first introduced late last year, have helped bring world butter prices more in line with actual production costs.

The subsidy policy which has enabled the Russian housewife to buy European butter more cheaply than her West European counterpart has long puzzled the New Zealand dairy farmer. The reduction in subsidies will help improve his returns during 1980 and possibly assist the Dairy Board in developing markets outside Europe. But continued access to the British market, which provides a third of New Zealand's butter export earnings, will remain vital both for the industry and the country.

Dai Hayward

## Neighbourly role in the Pacific

NEW ZEALAND is a very small nation by any standards except those of its neighbours. It is a giant among the micro-states of the Pacific and it is toward these States that New Zealand has looked to describe a role for itself, to find a group in which it is near the top of the pecking order. Of the member countries of the South Pacific Forum, the grouping of independent island States which includes Australia, New Zealand and Papua New Guinea (PNG), only Australia is bigger — though PNG's population is fast approaching that of New Zealand.

The friendly neighbour role, providing money, technical help and a link with a wider world for the Pacific Islands, is useful to the islands and for New Zealand fulfils a need. The "special relationship" with the Pacific also has a domestic function. It is part of New Zealand's often difficult search for roots. The White nation's cultural identity with Britain is still so marked as to amaze the outsider. But it is gradually beginning to wane at the same time as Maori Polynesian consciousness is reviving. Thus the relationship with Polynesia and Melanesia is an important part in the process by which the White majority of New Zealanders absorbs some Pacific culture into its bloodstream, and finds its identity as well as its geography in the Pacific.

For the foreseeable future cultural links will be closest with Australia, a tie which may be reinforced by closer economic co-operation. But Australia is a continent bordering two major oceans and it is in close proximity to populous, unstable but dynamic South-East Asia. New Zealand is a small place in a vast ocean, a long way from anywhere. The consequences of this re-orientation are not so clear. In the early part of this century New Zealand had ambitions of having its own Pacific empire. Clearly, it could then lord it over the little Pacific islands. But it tended to forget that when the chips were down in the world wars — that its own existence depended on the strength of Britain vis-à-vis European rivals in the Pacific. London in turn would not allow any New Zealand expansionary visions to interfere its relations with other European powers.

**Rivalries** In the post-colonial era it remains a big factor in Pacific affairs. But, as in colonial times, none of the countries of the region is in much position to influence or deter big powers. At present, big power rivalries have not seriously extended to the region. For the moment the South Pacific remains an ANZUS lake — but a very lightly defended one. The U.S. military presence in the region is slight, the Australian one small, and New Zealand's barely visible. With U.S. forces stretched around the world, New Zealand and its island friends may need to look to additional patrons such as Japan if the search for ocean resources or strategic footholds brings big power rivalry closer to the distant shores.

NZ's trading patterns have not evolved away from Europe and towards Japan and the U.S. as quickly as those of Australia. The trend is going on and will continue unabated, though not probably fast enough to restore dynamism to New Zealand's exports. Trade links should also develop with ASEAN nations. But New Zealanders' consciousness of south-east Asia is still small despite the cultural ties

which exist with Malaysia and Singapore.

ASEAN is friendly but a bit remote — a situation which allows New Zealand to pursue a rather idiosyncratic policy on Indochina, and also avert the criticism of protectionism levelled against Australia, which, by comparison, is positively liberal towards imported manufactures.

The countries most concerned about NZ's trade barriers are the little South Pacific neighbours which see entry — preferably on a preferential basis — to Australia and New Zealand as the key to diversifying their narrow, weak and aid-dependent economies. Talks are now going on for a trade pact among Forum members which would be aimed to give developing members free access to the NZ and Australian markets.

## Exaggerated

New Zealand warns against the islands expecting too much from such an agreement. The islands' main problem at present is production not market access. However, assured markets could encourage new investment. A trade agreement is likely before the end of this year but some islands are disappointed by the two developed countries which want extensive lists of exceptions and special rules to limit free trade. With labour costs in the islands quite high, and transport costs very high the concern of NZ manufacturers about a flood of imports from Forum nations in industries such as textiles seems quite exaggerated.

More trade less aid is certainly something all the islands would like, in theory at least. They face a dilemma. Several of them have very little land on which to accommodate rapidly growing populations. Traditionally they have exported labour. Their economies are often highly dependent on remittances. But like Ireland in another era, they are suffering from the loss of their best and brightest overseas.

Meanwhile the islands' migration to New Zealand has complicated the latter's racial situation. In the long run, this may be a desirable trend. To adjust faster to its Pacific position and throwing into relief the ambiguities of Maori-White relations.

Only people from the Cook Islands and in "free association" with NZ, have unrestricted entry. As a result there are as many people from the Cooks in New Zealand as at home — 20,000. Niueans number 4,000 at home and 7,000 in New Zealand. The biggest impact, however, has been made by the Western Samoans, of whom there are nearly 30,000 in New Zealand compared with 160,000 at home.

Crackdowns on illegal Samoan and other "overstayers" has caused some resentments and accusations of racial discrimination. Entry of Samoans, Fijians, Tongans and Tuvaluans is now governed by short term (11-month) work permits. Few islanders qualify for permanent entry because of their lack of skills and the slackness of labour demand for other than lowly paid and menial work.

However, even if migration from the islands remains a trickle, the rapid natural growth of migrant island-derived residents will ensure they constitute a growing proportion of the population. This has consequences for New Zealand domestically. And, willy nilly it increases the bonds

between New Zealand and the islands.

The fairly liberal official attitude towards the islanders has not been matched by a welcome to migrants from Asia in general or ASEAN in particular. In the days when immigration was significant, overwhelming preference was given to those of British origin. Many outward-looking New Zealanders now see this as a mistake. It has increased the difficulty of making the break with the UK, and has deprived the nation of new links elsewhere which would eventually help to develop trade, and give NZ a more cosmopolitan, less provincial air.

If energy stimulates economic recovery there may again be scope to increase and broaden immigration. Links with Asia, especially Malaysia, have, however, been greatly enhanced by the large numbers of students taking advantage of NZ's higher education facilities. (This could increase following the sharp increase in student fees in the UK.) Other than the Pacific countries, most of New Zealand's official development assistance goes to ASEAN nations.

For the islands the aid is very important. But in the

CONTINUED ON NEXT PAGE

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# Conflicting attitudes on Australia

NEW ZEALAND'S relationship with its big, white and fellow English-speaking neighbour is nothing like as close as the ties of geography, history and culture might suggest. Foreigners tend to mention them in the same breath, eliding them into a kind of Benelux union of the South Seas. But in economic terms at least they are still only of relatively minor importance to each other.

Both, but particularly New Zealand, now face the question of whether both economies and world politics suggest they should move closer together. At least in the economic sphere, attitudes in New Zealand towards the relationship with Australia display views of the direction the New Zealand economy should be headed.

On the one hand are an influential group of liberal-orientated bureaucrats and academics supported by some national politicians who see a move to free trade with Australia as being an essential part of the open economy they want to see and which they regard as necessary if the nation is to climb out of the zero growth rut into which it has fallen.

They want to see free trade between the two countries as soon as possible, leading to even closer integration in the future. It is perhaps a measure of the protection accorded to much of the New Zealand economy that Australia should be viewed as such a centre of liberal trade policies and market forces.

Opposed to this is a more traditional view, which is deeply embedded in Labour Party thinking — but with many sympathisers — in the ruling party, including the Prime Minister — and which is against any sweeping changes towards the more open economy that would be implied by free trade with Australia. They are fearful of the impact on employment, sceptical of such apparently simple economists' cures for NZ's problems, and nervous that big business would benefit at the expense of the small man.

A third, but very much minority view, is that a close relationship with Australia would be a trap, turning New Zealand into a bigger version of the high-cost, protected system that it has now. According to this argument, New Zealand

should adapt its economy and industry by reference to a wider world, particularly an Asian world, rather than get bogged down in a greater Australasia concept.

This view has intellectual merit, but politically looks a non-starter. Any kind of trade liberalization moves will be difficult to achieve and will need political impetus. The idea of closer links with Australia may be able to generate political momentum that wider free trade ideas could not.

## Declaration

The issue is an important one for several reasons. Two years ago, in the so-called Nareen Declaration, Australian Prime Minister Malcolm Fraser and New Zealand Deputy Prime Minister Brian Talboys committed themselves to the need for closer co-operation. They set in motion a series of studies, thoughts and meetings which were due to lead to a Fraser/Muldoon summit in March or April this year. This meeting could decide whether the two countries will agree merely to tinker with their relationship, or whether they commit them-

selves in principle to some larger steps which might eventually entail some sacrifices for both.

The Nareen follow-up has coincided with a number of other developments. ● It has finally become clear to both sides that the existing New Zealand Australia Free Trade Agreement (NAFTA) is at a dead end. Valuable though it may have been, in its present form it is too restrictive to bring any significant additional benefits.

● The growing international tensions in the wake of the Soviet invasion of Afghanistan have reminded both countries of how small they are and how tenuous their communications lines and defence links with their friends and trading partners. This has strengthened their feelings of kinship and heightened a desire to buddle together.

● Mutual concern at the apparent lack of will of GATT and other forums to show the same concern to break down barriers to agricultural trade as they do about industrial trade. At the time of Nareen, and

for long after, both countries were facing worrying economic stagnation and thus saw benefit in mutual help. This particular impetus may have waned for the time being, however. Despite the problems afflicting much of the rest of the world Australia's new mineral boom has restored some of its self-confidence, and NZ thinks it may have found salvation in gas and hydro-electricity.

One problem in putting momentum into NZ-Australia relations is that the topic is of so much less importance to Australia, which has four times as many people and an economy six times the size of its neighbour. Australians tend to assume rather patronisingly that NZ would be better off linked closer to Australia. But the topic does not inspire enthusiasm in Canberra which tends to be simply bored with the kind of arguing engendered by NAFTA.

In some ways there is more interest at the level of the New South Wales State Government than at the Federal level. NSW accounts for a large part of NZ's trade with Australia, particularly in the manufactures which would be most affected by a freeing of trade. Trans-Tasman Sea transport costs are high, but so too are internal costs in both Australia and NZ. So it can make as much sense to ship from Auckland to Sydney and Dunedin to Melbourne.

For Australia as a whole, trade with NZ is of relatively minor importance. None the less it is the largest single market for Australia's manufactured exports, taking 20 per cent of the total. Australia is in turn NZ's main outlet for manufactured exports taking 35 per cent.

However, the potential market growth for the two nations under free trade is different. For Australia, 20 per cent market growth is an opportunity. The five hundred per cent growth opportunity NZ could face is a revolution. Few people enjoy revolutions — no matter how much they stand to benefit.

Closer political integration between Australia and NZ is a non-starter. It will remain that way unless conditions for both countries deteriorate very badly. Defence and foreign policy co-operation may be strengthened by recent world

developments but in practice both nations are resigned to reliance on an American umbrella. So it is almost exclusively in the economic field that opportunities for closer ties exist.

NAFTA is the natural starting point for discussion of future relations. But this may be a pity. Even among the more vigorous proponents of closer links, there is often an assumption that what is needed is a bigger and better NAFTA. But NAFTA's problems are fundamental and conceptual.

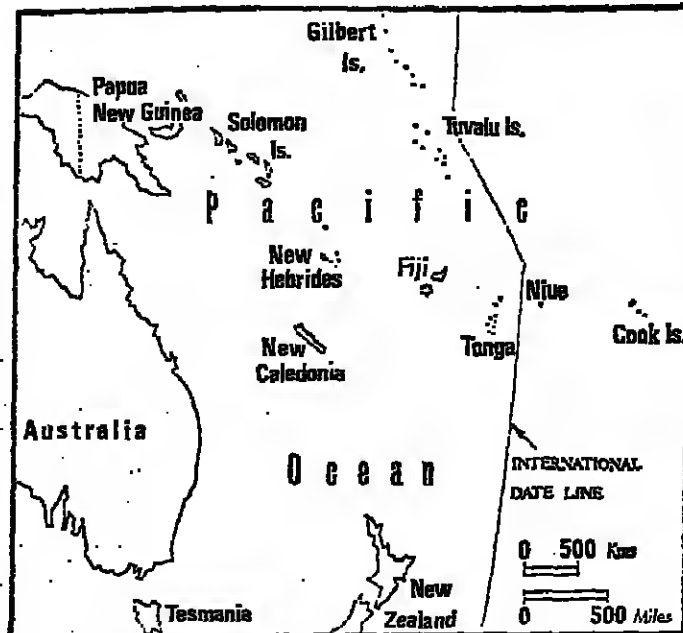
The name itself is a misnomer. The pact is essentially a formula for encouraging only free trade in goods that the other either does not produce at all or in insufficient quantity for its own market. Its philosophy is that of the mercantilist not the liberal free trader. Together with a related mutual preference agreement, which normally provides a 15 per cent preference margin, NAFTA provides access to and preference in a wider market for both nations, but only in non-competitive products. The name of the game is complementarity, not competition.

NAFTA was initiated in 1966. Since then trade between the two countries has grown rapidly — two-way trade now amounts to NZ\$ 1.6bn, a seven-fold growth in 12 years. But it is less clear how much of the growth is attributable to NAFTA — and of attributable portion how much has been created by a freer environment and how much diverted from other nations' trade with the two countries.

## Schedules

About 75 per cent of the bilateral trade is conducted under NAFTA schedules. But a substantial part consist of items such as softwood pulp, in which Australia is deficient, and alumina — shipped to New Zealand for smelting and then shipped back to Australia.

NAFTA has two main components. The central one is the so-called Schedule A, which provides for gradual but complete phasing out of tariffs on items on the schedule, of which there are now some 1,800 accounts for 65 per cent of bilateral trade. The second is Article 3.7, which provides for tariff-free exchange of products at industry or company level



on the basis of complementarity — a kind of barter system. The main snag with Schedule A are that no significant products are getting on to it any longer, and that many items that are on are remain subject to New Zealand's export licensing system. Australia also has quantitative controls on New Zealand textiles.

The trouble with 3.7 is that it is arranged on a case-by-case, year-by-year basis. There is no permanence in the concept and items can only get to be traded on this basis if industries on both sides are agreeable. This need for mutual agreement is typical of the NAFTA concept and explains why it is now at a standstill.

The attitude of the New Zealand Manufacturers Federation has been especially encouraging considering the past opposition of this body towards freer trade — including NAFTA itself in earlier days. The purely defensive import — substituting industries still dominate in New Zealand. But there are a growing number which look eagerly at the prospects of the bigger Australian market, or which have ambitions to compete in a wider world but find themselves restrained by the high cost of locally manufactured components.

Australian manufacturers have been pushing the idea of moving beyond the free trade concept to a customs union, under which there would be harmonising of external tariffs. A customs union would be unacceptable to NZ as it would essentially enlarge the size of the protected market for Australian producers of intermediate and capital goods which are not made in NZ. The result

would be that NZ would have to pay higher prices than at present and trade would be diverted away from third countries.

Australia does, however, have a legitimate concern that a free trade agreement with NZ should not be used as a backdoor for goods from third countries entering NZ with little or no duty as producer goods, undergoing only limited processing and then being exported duty-free to Australia. Australia would like to see the local content requirement for free trade raised from its current 50 per cent.

## Harmonisation

Australia and NZ have very different tariff structures, reflecting very different economies. It may be that freer trade will only be possible if also accompanied by some degree of external tariff harmonisation. Students of free trade areas say that the European Free Trade Area was a success primarily because most members started out with similar external tariffs. If so, Australia and NZ have a hard time ahead.

But at least they are two countries sharing a common language and heritage. They already have completely free movement of people. (Not even passports are required.) That is a fairly remarkable achievement and contrasts vividly with the restraints on trade. The free movement of people is a result of kinship, not economics. The economic arguments for free movement of goods are powerful. But they have little emotive appeal.

Philip Bowring

## Pacific

CONTINUED FROM PREVIOUS PAGE

longer run they will be looking to New Zealand not just as an outlier for some of the new products they hope to make but also to help them protect and exploit their biggest resource — the 200-mile economic zone. Just how extensive these ocean resources are and how much money can be extracted from them remains to be seen.

So far none of the countries, New Zealand included, has achieved much more than some fairly token payments from Japanese, Korean and Russian ships for fishing in their waters. Controls on catch are also very difficult to enforce. The areas are so vast that formal patrolling is next to impossible.

In the long run the Pacific Forum countries' only way of getting the best out of their resource will be through the closest possible co-operation.

They must ensure that the foreign fishermen do not play off one country against another — easy enough when many of the most valuable species are migratory — and monitor and control the catch on a regional basis. What other resources found in the ocean, on or under the seabed, remains to be seen.

## Relaxed

New Zealand, like its neighbours, will be hoping for substantial additions to their revenues. But they may need to beware of striking it too rich and attracting the large and the powerful into what is at present a very relaxed region.

For the moment there are only two issues of substance in international relations. First is the attempt by the Soviet Union to find a foothold in the area. Its fishing fleets,

cruise ships and "research" vessels make extensive use of South Pacific ports and it has fishing pacts and joint ventures with New Zealand. Soviet blandishments towards the islands have, however, been largely ignored. Fiji, for instance, has rebuffed Soviet desire to establish an embassy in Suva. Fiji prefers to be covered out of Canberra. But more Soviet initiatives are likely both because of the fish and of the heightening of international tensions elsewhere.

The other issue is the role of France. Criticism of French nuclear testing, at one time volubly led by New Zealand, has waned as the tests have gone underground. But it is still a simmering subject. Of more concern now for New Zealand may be events in New Caledonia. The nickel-rich French island has a potentially problematic racial mix: 35 per

cent European, 40 per cent Melanesian and 25 per cent asserted origin. Confrontation could develop between Melanesians wanting independence and others wedded to the tie with Paris.

New Zealand believes that independence in some form is desirable and inevitable. Mr. Muldoon, no knee-jerk liberal, recently stated: "I have no doubt that France will have further difficulties in this area and that ultimately at least New Caledonia and French Polynesia will move to full independence." For now, New Zealand is concerned that French attitudes should not lead to a deterioration in white/non-white relations in the South Pacific, or draw in non-Pacific countries as the Melanesians look for support for their cause, whether against Paris or local colons.

Philip Bowring

# Can Britain afford to lose a business worth £360 million?

The question of restrictions on New Zealand Lamb imports has arisen again.

Not only would restrictions have severe repercussions on New Zealand, they'd also take their toll on Britain. So in the midst of the debate, we'd like to point out a few relevant facts.

## WHAT THE BRITISH HOUSEWIFE COULD LOSE.

In recent years, some 50% of all lamb consumed in the UK has come from New Zealand.

Last year, sales of New Zealand Lamb made it one of Britain's biggest food brands, the British public spending a total of £360 million on it. (NZMPB estimate based on UK national expenditure figures.)

Our marketing ensures adequate supplies of New Zealand Lamb when supplies of the home

product are reduced. In fact, the National Federation of Meat Traders has said that without New Zealand Lamb imports, lamb consumption would decline and possibly never recover.

## WHAT THE BRITISH RETAILER COULD LOSE.

New Zealand Lamb accounts for about 10% (£150 million) of the British butcher's red meat turnover. (The man who supplies 2 out of every 3 families in the UK.)

Of the supermarket red meat trade, 12% (£110 million) is in New Zealand Lamb.

In both cases, New Zealand Lamb accounts for about half their lamb business.

## WHAT BRITISH INDUSTRY COULD LOSE.

Out of the 22 companies who import New Zealand Lamb, 13 are

British-owned. In fact, some of the largest British-owned importers have substantial investments in New Zealand meat processing plants.

British shipping lines have now completed a major 10-year containerisation programme, providing specialised facilities for shipment and handling of the trade.

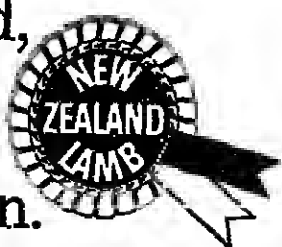
The total investment so far: £374 million.

The total revenue to British shipowners last year: £51 million.

## THE FINAL LOSS.

The "invisible" revenue associated with New Zealand trade has brought an annual £500 million turnover to the EEC. And, as a direct result of the lamb trade, a turnover of £360 million in Britain.

NEW ZEALAND MEAT PRODUCERS' BOARD, CHANCERY HOUSE, 53-64 CHANCERY LANE, LONDON WC2.





## NEW ZEALAND VI

## Resolute approach to energy problems

NEW ZEALAND has an abundance of energy sources, such as hydro-electric and geothermal power, coal and natural gas, as well as solar wind and biomass potential. At the same time the country is less than 20 per cent self-sufficient in liquid fuels. Oil imports make up some 57 per cent of New Zealand's energy needs and since 1973 successive OPEC price increases have had a devastating effect on the country's terms of trade, sharply reducing its buying power abroad.

In 1973 two out of every 15 lambs, beef and sheep carcasses went to pay for New Zealand's imports of liquid fuel. By the end of 1979 this had risen to four out of every five carcasses, or alternatively accounted for the entire annual earnings of the country's dairy sector.

Until 1973 there had been a rapid growth in the use of oil, particularly in the transport sector which currently accounts for almost three quarters of New Zealand's oil requirements and is virtually dependent on liquid fuels. Since 1974 the quantity of petroleum and petroleum products imported has declined but the cost has risen steeply—from NZ\$84m in 1973 to around NZ\$800m for 1979.

In addition, the unpredictability of supplies has demonstrated New Zealand's vulnerability to developments beyond its control and the need to reduce substantially its dependence on imported oil. Critics of the Government allege that it has been slow to rise to the challenge. Until comparatively recently there has been a lack of co-ordination among Government departments in energy policy-making. Decisions tended to be made on an ad hoc basis rather than by long-term planning and some costly mistakes were made—most notably in respect of the over-estimate in the demand for electricity. As a result New Zealand has a large surplus of hydro power and is presently seeking power-intensive industries to mop up the surplus.

There has also been confusion over the Government's pricing policy for energy and some active consumer resistance in the latest round of electricity price rises. However, the Government argues that some surpluses in hydro power were inevitable and that decisions taken recently and those which are imminent will provide most of the answers to New Zealand's energy problems.

At the heart of New Zealand's new energy strategy is the development of Maui, its largest known gas/condensate field off the Taranaki coast of North Island. On April 3, 1973 agreement was reached between the Government and the consortium which had been prospecting for gas in the field since 1968—Shell BP Todd Oil Services—to develop Maui on a joint venture basis.

The Government acquired a 50 per cent interest in the new venture for NZ\$30m by purchasing the entire share capital of the Offshore Mining Company, in which the three consortium companies had shares and which later became a subsidiary of Petrocorp (Petroleum Corporation of New Zealand). It was agreed that the primary purposes of the venture would be the sale of Maui gas to the Government over a 30-year period (under the terms of the contract, the buyer is the Queen acting on behalf of the Government of New Zealand) and the recovery and sale of condensate, of value as a refinery feedstock for motor spirits, associated with gas production.

### Envisaged

A White Paper on the uses of Maui gas concluded in October, 1979, that "while electricity generation may not be the most efficient use of Maui gas, it represents the most economic use in New Zealand in the foreseeable future." In conjunction with the Maui development four new power stations were envisaged, generating 4,050 MW of electricity at a capital cost of NZ\$79m (1973-74 values), all of which would be gas-fired.

But the estimate of domestic demand for electricity proved wildly over-optimistic. Plans for two of the power stations—Auckland Thermal No. 1 and Auckland Thermal No. 2—were abandoned altogether, after having been the subject of a lengthy legal battle by environmental groups. Of the two others the new Plymouth thermal power station is operating below capacity and the Hunnily station, scheduled to open in January, 1981, is also unlikely to prove economic. At the same time the full impact of the OPEC price and supply decisions had not been fully understood.

Other planning miscalculations, including a delay in constructing a second liquefied petroleum gas (LPG) plant,

have meant that up to now Maui gas production facilities have not been fully utilised.

The Government's energy programme for the 1980s is therefore designed to realise the full potential of the Maui field, as well as to reduce New Zealand's heavy dependence on imported oil. Current reserves of natural gas in the Maui field are estimated at 5,440 petajoules (PJ) with estimates of condensate at 1,195 PJ. (The only significant onshore gas/condensate accumulation at Kaitiaki contains a reserve of 300 PJ of gas and 150 PJ of condensate.)

In the short term the Government hopes to find a use for the Maui field by taking over part of the daily gas-based market in industry and commerce currently supplied by Kaitiaki. But in the medium term—over the next five to seven years—a much more significant change will occur. Maui gas is to be allocated in such a way as to meet New Zealand's pressing needs for indigenous forms of liquid fuel. Capital investment will be based on an assumption that Maui will provide more than 80 per cent of substitutes for imported oil.

A chemical methanol plant using 9 per cent of Maui gas or up to 30 PJ per annum of gas reserves is expected to come on stream by 1984 at an estimated cost of NZ\$ 150m to NZ\$250m (at 1979 values). The Government has also accepted a recommendation by the Liquid Fuels Trust Board that a synthetic fuels plant should be set up using 16 per cent of Maui gas or between 50 and 60 PJ/y which would convert methanol directly to high quality motor spirit by means of the Mobil process.

Half of the output of the chemical methanol plant will be earmarked for export. The balance, reserved for domestic use to the medium to long term, is expected to be used for the manufacture of petrochemical derivatives, as well as the use of pure methanol in gasolines (the M15 process) which, it is claimed, could cut the country's oil import bill by NZ\$ 60m per annum.

It could also be used as an additional feed for the Mobil plant as well as an alternative industrial fuel. The Liquid Fuels Trust Board is currently conducting inquiries into a proposal that all future additions

to the New Zealand car fleet should be able to use M15 by the time the methanol plant comes on stream in four years' time.

The Mobil process for converting natural gas into synthetic liquid fuels is as yet commercially untried. The Government has chosen it in preference to the Fischer-Tropsch technology developed by the South African Sasol Company, after a number of studies by American and West German companies.

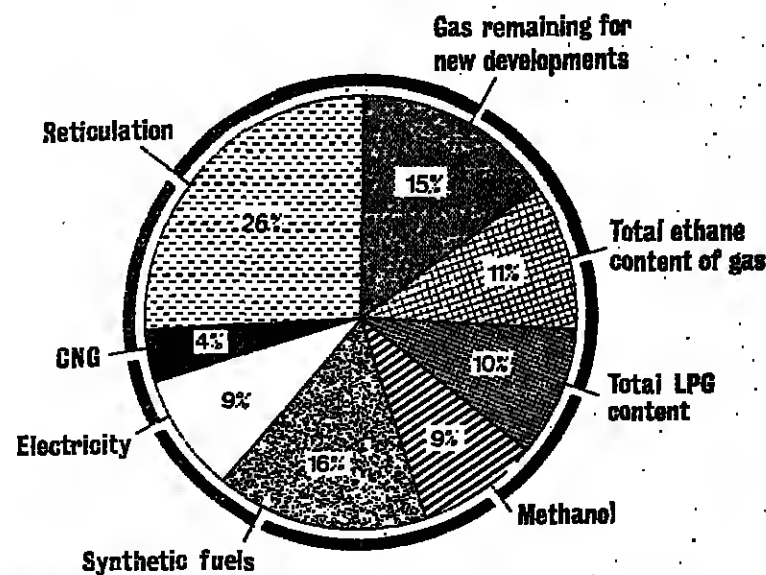
### Significantly

The decision in favour of Mobil was on the grounds that for a given feed rate of natural gas the process has a significantly higher yield of liquid products than the Fischer-Tropsch option and has better overall thermal efficiency. It also has a significantly lower investment cost. However, the Mobil process is more limited in its application than Fischer-Tropsch and does not provide valuable by-products such as industrial chemicals.

Negotiations between the Government and Mobil are currently under way, although no firm decision is expected until 1981. According to the Ministry of Energy there is the

### Allocation of Maui Gas

Source: LIQUID FUELS TRUST BOARD



possibility that the agreement would provide for the participation of other oil companies.

These developments involve substantial capital investment, most of which will have to be raised abroad. The Government is confident, however, that there will be a good return. Prime Minister Robert Muldoon told New Zealanders in November: "To exploit (these) energy resources will need vast sums of capital, probably NZ\$40m to NZ\$50m, and most of it will be borrowed abroad. The industries that we will be building are essentially export industries, which will more than suffice to service borrowings with a large additional income to New Zealand on top of that. On liquid fuels, for example, by 1987 we will be more than half self-sufficient from Maui gas in terms of synthetic motor spirit."

Total investment in the synthetic fuels project is independently estimated as NZ\$2.5bn but by 1987 potential savings in imported petroleum could exceed NZ\$500m.

Another important use for Maui gas is in the production of liquid petroleum gas (LPG), which is extracted from the

condensate. Maui Development, which acts as agents for the joint ventures in Maui, is constructing a plant to extract LPG from condensate to come on stream by 1981. A consortium of six organisations, including Petrocorp, have formed a distribution company, Liquigas, to distribute LPG to bulk depots throughout the country. In the short term, however, late planning decisions mean that at least some LPG demands will have to be met by imports from Australia.

At the same time New Zealand is having to accommodate the realisation that its requirements for electricity have fallen off—partly because demand was overestimated, partly because the recession in the wake of the oil crisis cut down consumption and partly because a falling population means that domestic use of electricity has reached a plateau and is unlikely to rise further.

In practical terms this means that plans for additional hydro power stations are being drastically slowed down. The Government is committed to the Clyde scheme in South Island but although the current stage has been completed, progress is

deliberately being retarded and the project is not expected to come on stream until the early 1990s. The Ministry of Energy believes that until the overall energy picture is clearer, the skilled engineering team which has gained experience in the 1970s should not be disbanded.

In the case of geothermal power, however, there is limited engineering expertise available. It is comparatively expensive and could, the Ministry believes, be put to better use elsewhere. As to the accusation that the dams which provide electricity are spilling over while domestic consumers are suffering from price rises, Energy Minister Bill Birch says that "this is a hiccup in the system. Unless you've got the complete co-operation of God you can't control it." The Government is looking for companies to absorb the spare capacity electricity and is offering certain industrial developments a concessional price.

These benefits will be available to companies which locate in the South Island and install new plant which uses more than 25 GWh of electricity per annum. Uses could include aluminium and iron smelting or the production of silicone carbide or ultrafine metal powders. Another large aluminium smelter is expected to get Government approval shortly, as will a third pitline to the existing Comalco smelter. Meantime the Maui gas field will continue to provide 9 per cent of its capacity as electricity for on-going commitments.

New Zealand also has substantial reserves of coal, including vast reserves of lignite—some 30n tonnes, equal to five million gas fields (57,000 PJ). However, research has shown that mining it could cause problems as lignite reserves in South Island are in multiple seams. The lignite also lies under some of New Zealand's richest farmland, which poses obvious problems. Feasibility studies are continuing with a view to converting some of the lignite reserves into liquid fuel.

Research is also being carried out into the future use of renewable energy forms—biomass, sun and wind—and a small amount of biomass is being produced commercially. The search for an economic method of exploiting New

Zealand's renewable energy sources is likely to be stepped up as the life of the Maui field shortens.

In its three most recent budgets the Muldoon Government has taken steps to encourage the use of indigenous fuels, although the price of electricity has been raised to pay for the capital cost of power station construction. In his most recent budget (1979), Mr Muldoon told Parliament he intended to establish price relatives among imported fuels and between imported and domestically produced energy sources, as well as to encourage conservation. Incentives have been given for vehicle conversion to LPG and compressed natural gas (CNG).

### Conservation

Other measures have included loans for gas connections and appliances, interest-free loans for home insulation and solar water heating and a conservation grant for small businesses. In addition, New Zealanders have been "encouraged" to save on petrol by the introduction of "car-less" days and "petrol-less weekends" with the aim of saving ten per cent of transport fuel.

The effectiveness of the scheme which requires every non-essential car user to use alternative means of transport on one day a week is open to dispute, but there is no sign that the Government intends to end the experiment.

A controversial measure introduced in Parliament last October was the National Development Bill, which became law in December after vehement protests by environmentalist groups which alleged that it would permit the Government to sanction major developments without adequate debate. The Act gives the Minister of National Development (who is also the Minister of Energy) the power to declare a project to be of "national importance" thus not subject to the usual planning procedures. In effect this opens the way for overseas participation in New Zealand's energy projects, for example in South Island where the Government wishes to encourage aluminium and ferro-silicon smelters involving a large amount of capital investment.

Kathryn Davies

## Banking system must quit its protective cocoon

NEW ZEALAND is one of the few countries—if not the only one—where interest rates are below the current inflation rate. This phenomenon, and the increasing need for New Zealand banks to co-ordinate their borrowing and lending activities to bring them more into line with international operations, will force what some bankers describe as "the most dramatic changes to the New Zealand banking and financial sectors over the past five years."

Until a few years ago the New Zealand banking system was totally insulated from banking developments in the rest of the world. Today, especially with the flow of foreign lending investment and finance into the country, it is no longer possible for the banks to maintain this isolation—even if they wanted to.

Discussing the move towards greater internationalisation, one leading banker noted that 10 years ago it was unlikely that anyone in New Zealand banking would have known the U.S. Prime Rate. Today that rate is reported daily and every trading bank watches it carefully from hour to hour.

Even so, interest rates have not yet fully responded to the local high inflation rate. For a time the margin was not unduly great but in the last six months, with the inflation rate rising steadily to 16.1 per cent and a possible 20 per cent forecast, interest rates are now extremely low in relation to inflation.

The last year in which funds deposited with a trading bank earned an interest rate which provided a profitable margin over the inflation rate was 1968. Inflation was then running at 4.3 per cent while interest rates were 4.5 per cent.

For the four years 1970/73 interest rates were controlled at 5 per cent while inflation fluctuated between 6.5 and 10.5 per cent—dropping back to 9.1 per cent in 1973. In the next two years interest rates were controlled but were allowed to move up to 6.5 per cent, but by that time inflation was more than double that figure at 14.7 per cent. Since then trading bank interest rates have moved up to around 11.5 or 12 per cent (for large depositors).

One result of this isolated situation has been a big demand for loans. It paid companies or speculators to borrow as much as possible because sheer inflation rates gave them a profit on their borrowings. Profits were accentuated because overdraft interest charges

are tax-deductible. The situation has become more realistic over the past two or three years but inflation has still outstripped interest rates.

New Zealand does not have a banking base rate; only one trading bank operates anything similar. This restricts the ability of the banks to adjust lending rates quickly in line with deposits and with overseas levels and requirements. Some banking experts believe that the system will be forced to adopt a base rate this year.

This will be part of a trend which is forcing the banks to evolve along the lines and methods already adopted by overseas banks.

### Borrowing

New Zealand is seeking to attract very considerable foreign investment, particularly to develop energy projects. One estimate is that NZ\$3.5bn will be needed within the next four or five years. Before the end of this decade another NZ\$20bn will be needed to process increased timber and forestry production. Outside the energy development programme New Zealand is already borrowing hundreds of millions of dollars to cover the gap.

Many, including the conservation lobby, argue that New Zealand itself should provide the major amount of the investment in energy and thus reap the long-term rewards. Laudable as this view may be, it is unrealistic. For example, 70 per cent of trading bank deposits are now lodged on short-term loans of less than one year. Unless there is a major reform of the tax structure—something which many economists and businessmen are advocating—and a reduction in the rate of inflation it is extremely unlikely that the public or business sector will be able to provide more than a token amount of the funds needed for the energy programme.

The large proportion of short-term bank deposits also inhibits the trading banks from advancing the long-term loans required in the setting up of the multi-million dollar energy development projects. They are unhappy at being by-passed by development major energy projects. Several prominent bankers have recently declared their keenness to be involved in raising loans or organising consortiums of overseas banks prepared to put up the finance. They stress the expertise and

experiences of New Zealand banks in raising funds abroad, and point to the high reputation of NZ banks in the international banking community. Some leading bankers have publicly accused project developers who have gone directly to overseas financiers of having an inferiority complex regarding their own banking system. Bankers say domestic banks could raise the necessary finance just as easily and in some cases much more cheaply.

In February 1979, changes in fiscal policy allowed the trading banks freedom to set their own foreign exchange rates—apart from the New Zealand rate to the U.S. dollar—within limits fixed by the Reserve Bank.

This allowed individual banks to compete in foreign exchange dealings in a way previously denied to them. The 1979 budget continued this relaxation by introducing a flexible exchange rate policy which the Government said was to protect the profitability of exporters. It also allowed foreign currency to be traded in exchange for NZ dollars irrespective of the ultimate purpose or source of the funds.

Until the budget foreign exchange facilities were restricted to trade transactions—they were not available for capital development. Nor did the forward exchange facilities reflect differences in interest levels.

Now NZ companies can take out cover for capital items and protect themselves against potential loss from a declining currency when borrowing in foreign currency. Over the past five years the NZ dollar has declined substantially against leading world currencies. It has fallen 45 per cent against the German mark, 41 per cent against the Japanese yen and 26 per cent against the U.S. dollar.

A new method of fixing the NZ exchange rate by way of a sliding monthly exchange rate, introduced in the 1979 budget, has also protected finance and business sectors from the possible repercussions of sudden devaluation.

Each month the value of the NZ dollar is adjusted to take into account the comparative rate of inflation between NZ and its main trading partners. Last June NZ devalued by 5 per cent. Since then there has been a steady devaluation in the value of the NZ dollar by just under half of 1 per cent each month. Including the June devaluation, total devaluation over the past eight months has been 9.3 per cent. This system has taken the uncertainty out of international trading.

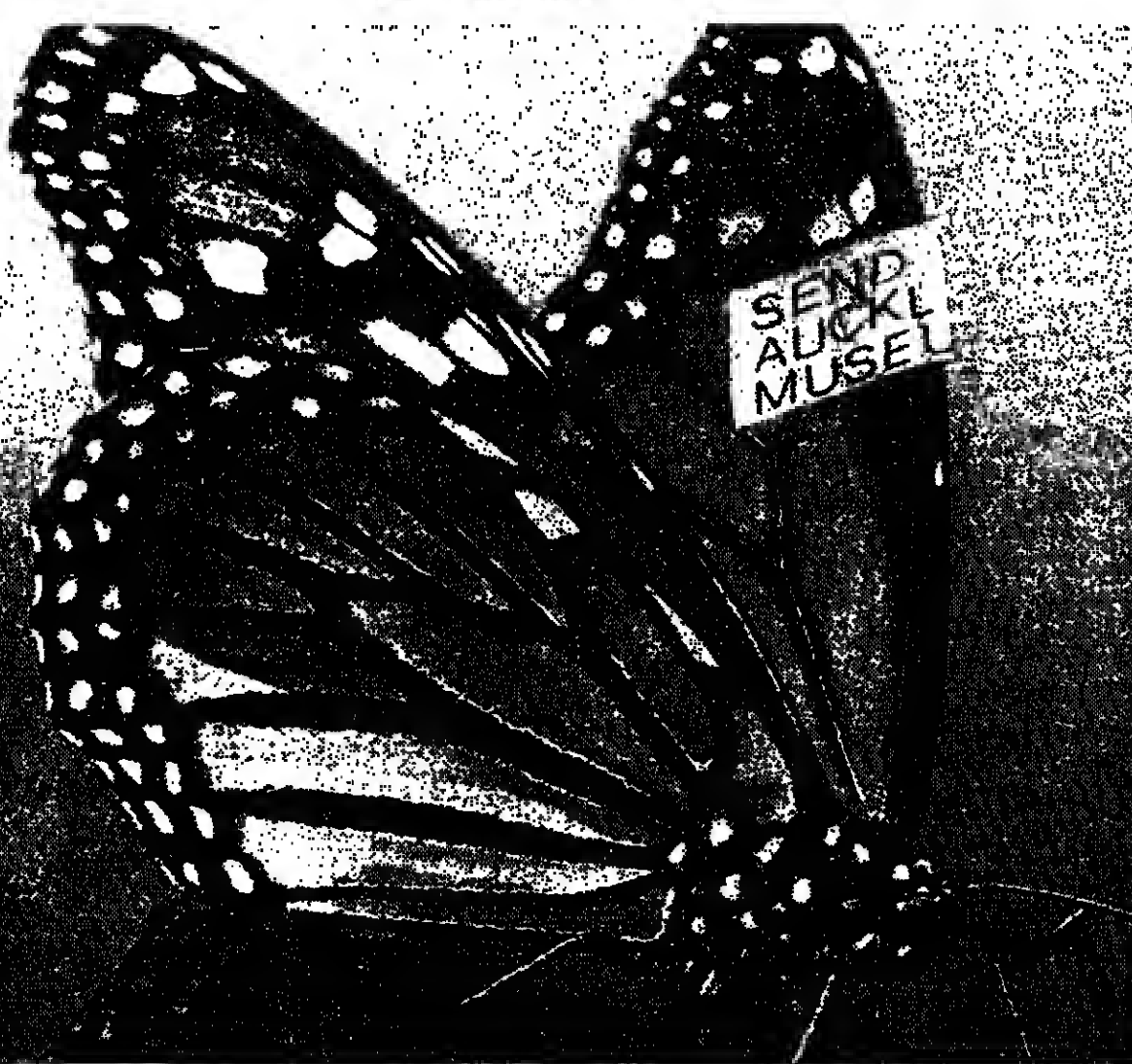
NZ bankers are still reeling in the freedom introduced to the system in 1976, when many of the controls and regulations which had governed banking practice for almost 40 years were eased and lifted.

Indeed the NZ Bankers Association said in mid-March that the greatest development over the past 12 months was still the developing confidence and experience coming from the banks' application of the freedoms introduced in 1976.

Part from this continued expansion of banking practice—which had been taken for granted in overseas banks for many years—the biggest development on the banking scene in 1979 was the introduction of credit cards. Intense competition and rivalry has developed to promote the use of each bank's credit card. Huge promotional and advertising campaigns have been launched in the struggle for supremacy.

Dai Hayward

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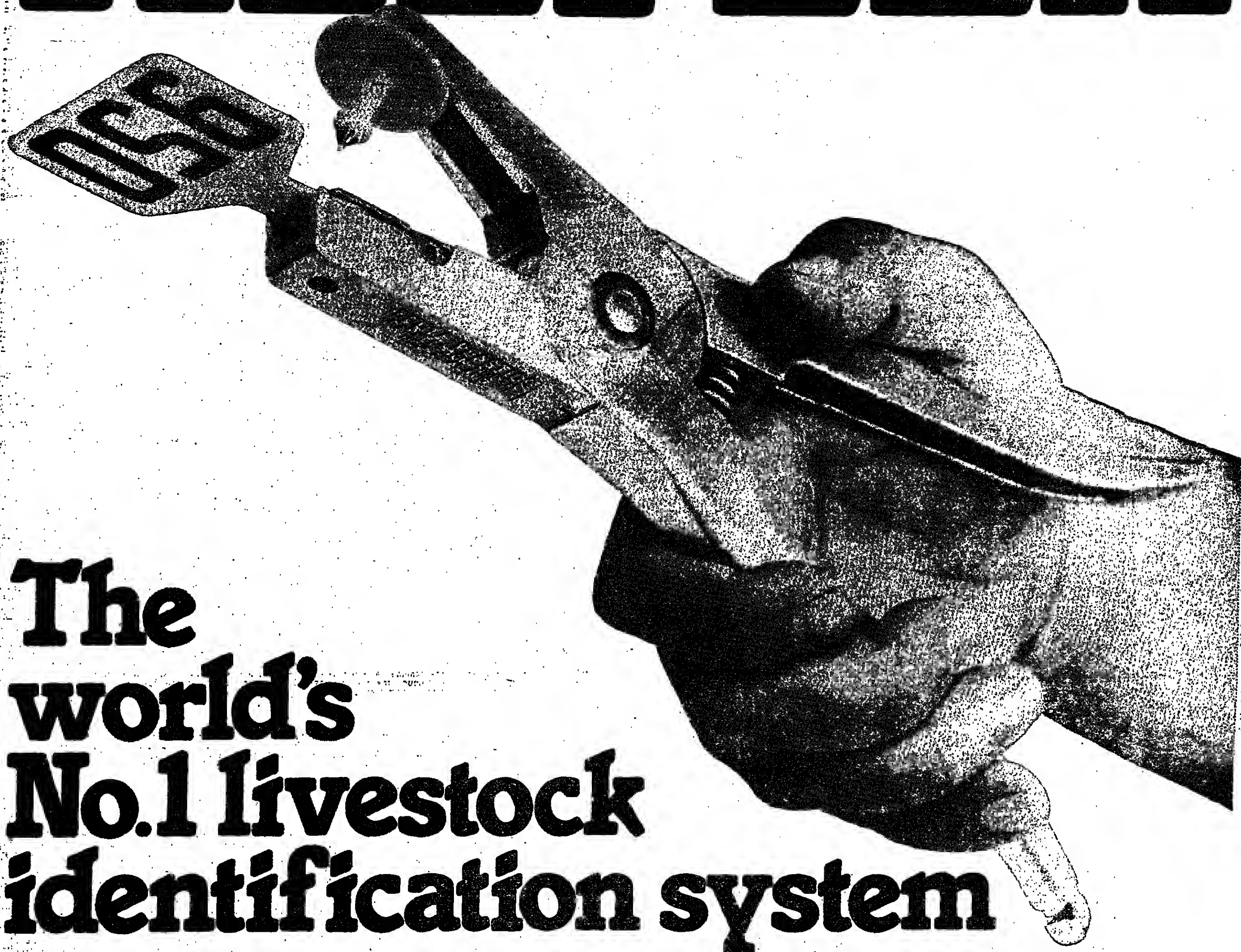
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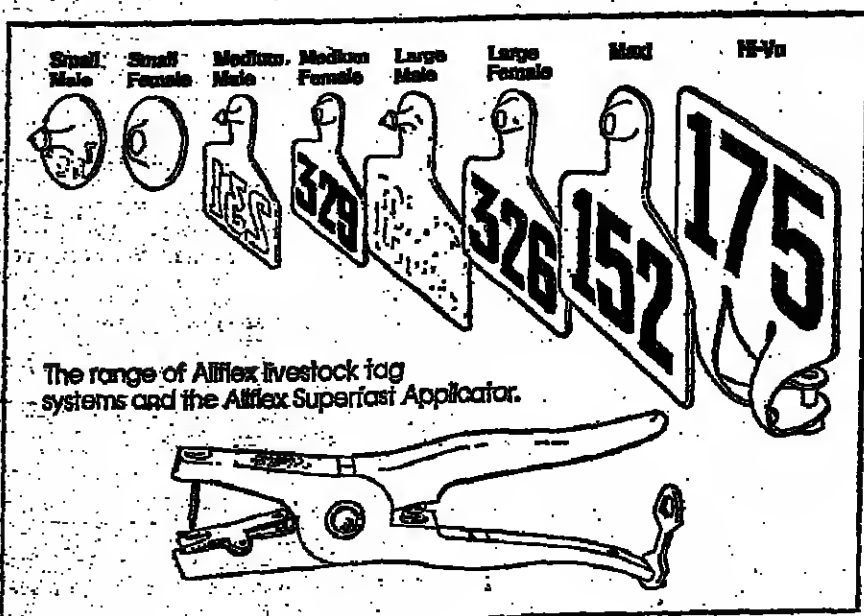


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The Allflex Tagging System is manufactured by Delta Plastics Limited, a company based in the North Island city of Palmerston North. Delta Plastics is the world leader in livestock identification systems and has experienced phenomenal growth since its foundation in 1964.

Despite intense competition and the need to continually invest in new production methods and ideas, Delta Plastics has built up a regular export network encompassing more than 30 countries.

The Allflex Superfast Tagging System consists of a precision-tooled applicator which applies ear tags in one quick, clean movement. The ear tags are available in three shapes, five sizes and eight colours, to fit on the ear of most animals. Allflex tags are ready stamped from 1-1,000 or can be personalised with brands, symbols, codes or names.



Besides the normal farming applications of sheep, cattle, pigs, goats and deer identification, research workers in many parts of the world have adopted Allflex tags so they can trace the movements of seals, sharks, alligators, reindeer, grizzly bears and even pelicans.

This unique product with seemingly inexhaustible demand and aggressive marketing has resulted in almost 90% of sales being exported. Present factory capacity is in excess of 100 million tags a year. In recognition of its achievement, the Company was awarded the 1979 Governor General's Award for Exporting, the highest honour a New Zealand exporting company can receive.



with the Diamond Shamrock Company of Cleveland, Ohio, which uses the Allflex system to apply insecticide-impregnated tags to cattle.

With patents registered in 15 countries and 20 world-wide Agents, the Company now sees its expansion into Eastern Europe and South American markets as imminent.

The growth of Delta Plastics and the need to continue aggressive marketing policies has prompted the formation of New Zealand's newest public company - Allflex Holdings Limited. Allflex Holdings Limited has acquired all the shares in Delta Plastics and becomes the parent company of Delta and its subsidiaries.



## Agents

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Allflex Tag Co, Culver City, California, U.S.A.  
Allflex Tag Co Pty Ltd, Collingwood, Victoria, Australia.  
Agro-Pro AB, Stockholm, Sweden.  
L. S. Brouwers B.V., Leeuwarden, Holland.  
Alfred Cox (Surg) Ltd, Coulsdon, Surrey, England.  
Foschi Srl, Bologna, Italy.  
Fujita Pharmaceutical Co, Hachioji City, Japan.  
Hauptner-Instruments GMBH, Zurich, Switzerland.  
G. C. Hanford Mfg Co, Brockville, Ontario, Canada.  
G. C. Hanford Mfg Co, Syracuse, New York, U.S.A.  
Kane Veterinary Supplies, Edmonton, Canada.  
Lister GMBH, Ludenschied, West Germany.  
Milchin Bros Ltd, Tel Aviv, Israel.  
Mullinahone Co-Operative Ltd, Co. Tipperary, Ireland.  
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# Industry both a burden and hope

TAKE AWAY the manufacturing sector of the economy and New Zealand's population would be very much smaller. But income per head would perhaps be very substantially higher than at present.

For more than three decades the nation deliberately fostered the development of its manufacturing sector at the expense of others. This forced feeding produced a succession of accomplishments: the reduction of pre-war unemployment, assistance to the war effort, and the basis for two post-war decades of rapid immigration. The expansion of manufacturing thus met various political and social goals—the apparent reduction in external dependence, the broadening of the economic base to make it less vulnerable to farm export price changes, the strengthening of the position of the towns vis-à-vis the farming communities, and the broadening and deepening of national life by directly and indirectly increasing the diversity as well as the number of employment opportunities. The policy was a huge success in its own terms. Manufacturing now accounts for about 25 per cent of Gross Domestic

Product (GDP) and a roughly equivalent proportion of employment. NZ makes, assembles or packages a quite surprisingly large range of products, sometimes with a multiplicity of brands within one product group.

However, the policy also proved a very costly one and currently being paid for partly by the NZ consumer and partly by the international lenders who are currently footing the bill to sustain imports, manufacturing activity and employment at existing levels. Manufacturing industry in general now a heavy burden on the economy. But is also an area of great hope for the future. In the pipeline or in prospect are a series of capital-intensive, export-oriented, resource-based industries which should give a badly needed fillip both in the trade figures and manufacturing output.

But at the same time there is an ever more desperate need to restructure—and in many instances eliminate—some of the older industries which grew up under the forced feeding programme of the 1950s and 1960s. These were gener-

ally fairly labour-intensive, import-substituting in intention but often totally dependent on availability of imported components. They were high-cost for a variety of reasons, the most obvious being the tiny market and the proliferation of brands.

## Realities

The old policy towards industry worked so long as the agricultural sector was growing and the terms of trade sufficiently buoyant to support it. But that comfortable era came to an abrupt end in 1974, exposing the weakness of NZ's system in general and of the manufacturing sector in particular. Since then manufacturing output has been virtually static, demonstrating for all to see that it had no momentum of its own and had simply been dragged along by the other sectors.

Adjustment of industry to economic realities, however, will not be easy. The weakest industries tend to be the more labour-intensive ones and often centred in metropolitan areas possessing political clout. But the state of the manufacturing

sector is not quite as depressing as might be suggested by the remarkable double layer of protection accorded to most local manufacturers—high tariffs and most effective all import quotas and licensing.

First, a significant proportion—about 50 per cent—of value added in manufacturing is accounted for by products which are recorded as agricultural exports. The processing and packaging of meat, the making of butter and cheese are generally regarded as quite efficient. They are not significantly subsidised. They enable NZ products to be internationally competitive but without a drain on the income of the farmer producing the sheep, milk or beef cattle.

Secondly, there is a group of raw material processing industries, notably pulp and paper, and aluminium smelting which are necessarily export-oriented. If pulp and paper producers such as Tasman and NZ Forest Products did not run reasonably efficient operations, the softwood logs which are their raw material would simply be shipped out unprocessed or perhaps as sawn timber or wood

chips to Japan, South Korea and Australia.

There is also a small but growing group of miscellaneous industries which one way or another have found that exporting is possible and profitable. Some small companies have developed unique products and processes and found little niches in specialised markets.

Individually they may not be very significant, but if New Zealand can develop more of them, making use of entrepreneurial skills and relying on technical innovation rather than volume financing, the sum of such industries could become a significant factor in such a small economy, along the lines of the Israeli and Danish economies.

A few manufacturers have even found that they can be competitive overseas, at least in Australia, in high-volume manufacture.

Conspicuous has been household appliance manufacturer Fisher and Paykel, whose small inexpensive models found a high market in Australia, taking advantage of the Article 3:7 swap arrangements under NAFTA, until Australian manufacturers prevailed on Canberra to put a lid on the imports. The company had combined a good standard of technology with New Zealand's relatively cheap labour and access to cheaper components from Japan and Korea than available to Australian manufacturers, who had to have more expensive locally-made components.

Manufactures now account for 25 per cent of total exports and last year passed the NZ\$1bn a year mark. But they still only represent 10 per cent of gross manufacturing output and are dominated by those raw material based industries which were export-oriented from the beginning—pulp and paper and aluminium smelting.

The most problematic industry is textiles and garments. It has a turnover of NZ\$800m annually and employs some 36,000 people, or 12 per cent of total manufacturing employment. But it provides the population with a rather narrow range of every expensive and often out-of-fashion clothes.

## Survive

A Government advisory body, the Industries Development Commission (IDC), recently undertook a thorough review of the whole industry and made some pro-

posals for gradual rationalisation. These involve elimination of a few activities altogether—it was found that because of small volume NZ was sometimes paying more for inputs than it would have to pay for the finished article from sources such as Hong Kong. Other sectors would be helped to modernise and restructure. The eventual aim would be gradually to eliminate licensing and eventually rely on a protective tariff ranging from 15 per cent on yarn to 30 per cent on fabrics and 40 per cent on garments.

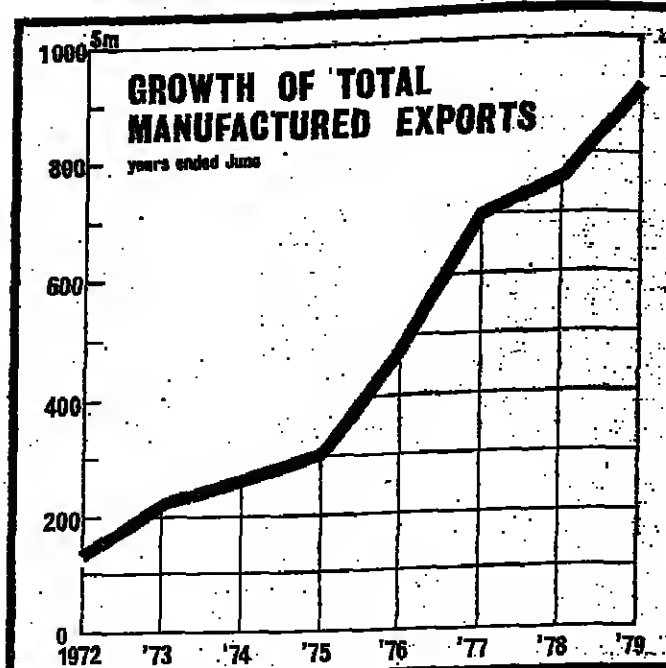
It will be a test whether the Government will push on with IDC's fairly mild recommendations and whether it is prepared to use the IDC on a continuing basis to achieve the gradual restructuring of many other ultra-high cost industries so that they could eventually survive with output licensing and tariffs of less than 100 per cent. So far, three other industries have been referred to it—wine, plastic and packaging.

The Government does not equate rationalisation with liberalisation. But rational use of national resources demands major changes in industry.

In industries such as motors, it may only be possible to bring this about in the context of liberalisation, at least of trade with Australia. NZ assemblies a vast number of car models and makes some of the components. Though a decree of NAFTA allows some complementary arrangements with Australia, they are too restrictive to have had much impact. Self-sufficiency is all very well, but there must be doubts that it is all worthwhile when manufacturers find themselves making products almost against their own will, because of import bans, knowing that their products are high-cost and possibly of mediocre quality.

Quite apart from small producer runs, NZ manufacturers have suffered from the workers' animosity to shift work, which has increased the cost of capital-intensive processes. Sometimes the impression is given that NZ could compete, at least with Australia, if it wanted but prefers to muddle along in genteel poverty rather than accept higher factories and less congenial work patterns.

None the less, the NZ Manufacturers Federation is confident that its members can by 1984 raise exports to 16 per cent of total manufactured output from a current 10 per cent. That would be quite an achievement because only slow growth



is expected during that period in the key pulp and paper industry which accounts for about 20 per cent of manufactured output. It implies an annual growth of 13.5 per cent, higher than achieved in recent years.

The Federation forecast was made before there was full awareness of the opportunities in energy-based and processing industries. Beginning from around 1984, output and export of manufactures should enter a boom phase as several major capital-intensive projects now on the drawing board become operational.

In the first place are the natural gas-based hydrocarbon liquefaction and conversion projects aimed at giving New Zealand 50 per cent self-sufficiency in liquid fuels. There is also expansion planned in refining. The precise mix of gas utilisation and import replacement has yet to be determined but in any event will entail massive investment.

Next are the energy-intensive industries which will be built to use the excess hydro-electric power coming on stream, mostly in South Island. This could amount to 5,000 GWH, compared with New Zealand's current total electricity demand of 22,000 GWH and should allow at a minimum a 3-4 per cent aluminium smelter, either as an addition to the present Comalco plant or for another company, or possibly both.

Depending on how much of the energy is used for aluminium, there is the possibility too of ferro-silicon production, and, more remotely, nickel smelting using ore from New Caledonia. Some of the energy may be retained for use by relatively small but energy-

intensive industries that New Zealand would like to encourage.

None of the processing industries has local sources of raw material. But the ready availability of the power has been an attraction particularly at a time when Australia is almost overloaded with smelting projects based on coal-fired electricity.

The latter part of this decade should also see a surge in pulp and paper production. Who will produce it, where and for what markets is not yet determined. What is known for sure is that from that date vast new softwood forests will begin to reach maturity and there is every reason to suppose that they will be exported primarily in processed form, ensuring a new surge for this most successful of New Zealand's resource-based industries. Though output will be almost static up to 1990, it will double to 17.5m cubic metres by the year 2000 and double again by 2015.

The fourth big capital-intensive project is steel. New Zealand Steel, which combines private and Government capital, is likely to be given the go-ahead for a NZ\$500m project for a fourfold increase in capacity from its present 125,000 tonnes. Normally, ambitious steelmaking plans by very small countries need to be treated with scepticism. But New Zealand has perfected a process for the direct reduction of local iron sands which are currently being exported mostly untreated to Japan. It is envisaged that the new plant would export up to 40 per cent of its production.

Philip Bowring

## Wooing foreign investors

IN THE past New Zealand has taken a cautious attitude towards foreign investment, tending to regard it as something necessary but not very desirable. But faced both with several successive years of static or declining investment and recognising the potential for various energy and resource-related investments the Government is now taking a much more forceful role towards promotion of investment in general and foreign investment in particular. In his Budget last June the Prime Minister announced the setting up of a special Investment Unit within the Department of Trade and Industry to help investors find their way through the numerous permit and licensing procedures. Critics say it would have been better to have attacked the problem at root and dig out some of the bureaucratic mazes. But the combination of the investment promotion carried out by the Overseas Investment Commission and the work of the new unit now give potential investors a genuine feeling of being welcome.

It is probably to some extent true that in the past the rather paternalistic approach of the Wellington bureaucracy in determining what are desirable investments has been misinterpreted by potential foreign investors as a coolness in foreigners, rather than being the prevailing local attitude.

Any investment in which foreign equity ownership is 25 per cent or more requires official approval from the Overseas Investment Commission, but this is normally a formality, at least with new projects.

Considerations applying to companies with foreign equity include:

- Withholding tax of 15 per cent on remitted interest, dividends and royalties.
- No limit on local borrowing where NZ ownership is over 50 per cent.
- For foreign-controlled companies, permission to borrow \$300,000. Thereafter up to 15 per cent of previous year's total turnover with an additional allowance for export sales. Com-

panies with between 50 per cent and 75 per cent foreign ownership can also borrow a further NZ\$4 for every NZ\$6 raised abroad.

• Initial two-year renewable work permits for foreign managerial and skilled staff. Possibility of permanent entry.

• Effective free remittance of earnings and repatriation of approved capital.

Criteria for approving foreign investment are very flexible. Consideration is given to the extent of local ownership in natural resource ventures and in a few specific industries including individual newspapers, brewing and road transport. But otherwise non-discriminatory and basically economic criteria are generally followed in considering the merit of investment proposals.

Incentives applying to production, export and investment generally include the following:

- Export incentives amounting to 14 per cent of value added. They are assessed according to category of product on the basis of a scale ranging from 1.4 per

cent to 11.9 per cent of FOB value.

• First-year depreciation of 23 per cent on plant and machinery. In addition, deduction of up to 20 per cent of assessable income in spending on plant and machinery used for export production.

• Special regional allowances ranging from 5 per cent to 20 per cent of assessable income for investments in priority regions—meaning anywhere other than Auckland and Wellington.

• Import of otherwise licensed raw materials and components when used in manufacture of goods for export and where it can be shown that higher price or lower quality of locally made equivalent would make export impossible.

• Exemption from sales tax of machinery used in export production. (It should be noted, however, that many items of machinery remain subject to import licensing, whether or not the product is for export.)

P.B.

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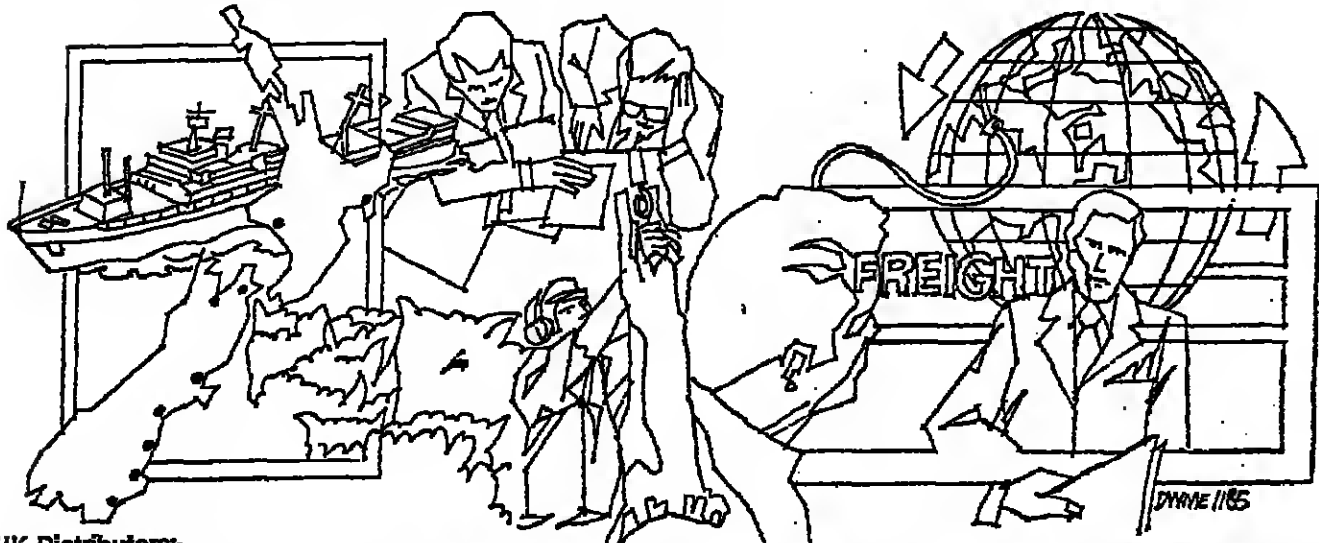
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## Cautious moves on the way to court the tourist

ACCORDING TO Tourism Minister Warren Cooper, New Zealand "can't afford to be pessimistic" about the industry's prospects for growth in the 1980s, despite some ominous clouds on the horizon. Growth targets are therefore ambitious: a doubling of the number of overseas arrivals from the current 400,000 to about 800,000 by 1988, boosting Reserve Bank travel receipts from the 1979 figure of NZ\$166m to an estimated NZ\$340m over the same period.

A more flexible response to projected foreign investment in hotels and transport for tourists is said to be generating "reasonable interest," particularly on the part of Japanese and Middle East interests. Export incentives extended to inward-bound tourist operators for the first time in the 1979 budget "reflects the Government's recognition of tourism as a major earner of overseas exchange."

These optimistic indicators assume, however, that depressed economic conditions in tourists' countries of origin, combined with ever-increasing air fares, do not have an effect similar to the recession in the industry in 1978 when the numbers of tourist arrivals grew only marginally and foreign receipts actually fell. There is little the Government can do to avert the consequences of Air New Zealand's escalating fuel costs. The national airline's fuel bill rose from NZ\$ 53m in 1978 to around NZ\$ 115m last year. The airline is expected to lose more than NZ\$ 10m this year, although much of this is as a result of the grounding of the DC-10s in June. A 16 per cent increase in Air New Zealand's domestic fares granted in February is said to make them on a cost-per-kilometre basis some of the most expensive in the world—though this conclusion is disputed by the airline's management.

In addition, Air New Zealand is still suffering from the effects of Australia's ICAP policy which has excluded it from lucrative low-fare traffic between Australia and the west coast of the U.S. At its peak this U.S. holiday package traffic had brought in an extra 30,000 passengers. New Zealand is still angry about ICAP. Mr. Warren Cooper says "Australia and New Zealand should have complementary multi-destination agreements rather than making it difficult for each other."

Mr. Cooper is to meet Australian Federal and State Tourist Ministers later this year in the hope of reviving the flagging



Fishing the Kawarau River in the popular Queenstown holiday resort area in South Island

Australian market, although Australians still make up the largest number of overseas visitors. Particular attention is being paid to the Japanese market, which generated the fastest rate of growth in the past year (19 per cent) and is expected to take off when the direct New Zealand-Japan air link is established later this year. Japanese investors have also expressed interest in hotel developments, where the Government is offering an opportunity for 100 per cent foreign ownership, as well as Government assistance in marketing. But, says Mr. Cooper, "other countries have been more flexible in the past" and so far nothing has been finalised.

What New Zealand has to offer the tourist is an abundance of beautiful scenery and opportunities to sample the outdoor life in a pollution-free environment. This in turn engenders arguments within the country over just how far tourism should be encouraged if its effects on conservation and social harmony are to be minimised.

The dilemma seems reflected in Government policy which, while encouraging tourism, takes a more neutral stance on such controversial matters as the introduction of casinos, the relaxation of the New Zealand five-day working week to permit Saturday trading in the major centres and a more generous attitude towards licensed restaurants.

come more sophisticated, however, even if it is still geared more to the wealthy package group than to the individual travelling independently. On South Island scenic flights and jet boats provide the visitor with spectacular scenery, while Rotorua on North Island provides a glimpse of Maori culture and a look at volcanic peaks and geothermal springs.

The ski industry is being developed to encourage winter tourism. There are currently 25 ski fields, of which 11 are commercially organised. NZ\$5m has been invested in a new ski field in North Island at Turua and there are plans for another field near the popular South Island resort of Otago.

There is some scepticism within the tourist industry about the commitment by the Government to provide the necessary increase in hotel accommodation to meet projected demand. In a report by the Tourism Advisory Council in November, 1978, it was estimated that 2,075 new hotel rooms would be required up to 1983 and a further 2,925 in the period 1987-88.

Government policy is designed to remove State involvement

from the industry as far as possible, although the Development Finance Corporation is assisting the financing of new hotels where private capital is not forthcoming. There seems little prospect, however, that the TAC targets will be fulfilled and so far there is little sense of urgency and only a modest programme for hotel rooms in view.

It is probable that the Government is moving cautiously because of memories of the fall in tourist traffic which temporarily half-closed one new prestigious hotel and severely curtailed the profitability of others. The Government, however, is sanctioning a further 700-800 rooms in North Island.

If the Government is holding its breath and keeping its fingers crossed for the health of the tourist industry, it is also adopting a cautiously optimistic attitude. Mr. Cooper says confidently: "People have a migratory disease. Even if travel costs treble over a 10-year period more people will continue to travel." The Government hopes that many of them will come to New Zealand.

Kathryn Davies

## Profitable Premium Beer Marketing Opportunity

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Lion Breweries Ltd./New Zealand Breweries  
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## NEW ZEALAND IX

Farm exports last year earned New Zealand NZ\$3.85bn, 75 per cent of all exports. Meat led with NZ\$1.3bn, followed by wool (NZ\$850m) and dairying (NZ\$633m). Earnings could be increased to NZ\$5bn, according to a Government study. Dai Hayward reports.

## Britain the big meat buyer

THIS SPRING there will be more than 100m sheep and lambs grazing in New Zealand—a country no larger than Britain and with only half a million hectares (1.25m acres) of first-class cropping land.

Intensive beef, sheep and lamb production makes New Zealand the world's highest exporter of red meat, and the third largest meat exporter. People in almost a hundred countries will eat more than 300,000 tonnes of NZ lamb and 80,000 tonnes of mutton this year.

The sheep flock is spread over 22,000 farms. The average farm covers 520 hectares (1,290 acres) each, carrying 2,500 sheep and 180 beef cattle, but nearly half are single-owner farms, worked and operated by the farmer and his family. Usually the only outside help is at shearing time when mobile shearing gangs move in.

Since the introduction in 1953 of the refrigerated cargo ship, which enabled New Zealand to supply London's Smithfield and the markets of Europe with good quality

frozen meat, its meat industry has been geared to export.

This means the meat producers—and because meat provides more than 40 per cent of total export earnings, the economy too—are heavily affected by changes in world meat prices.

Plunging wholesale prices at Smithfield in 1979 sent the New Zealand meat industry from what Meat Board chairman Mr. Charles Hilgendorf describes as "a near boom year to a near bust year." From the middle of the year Smithfield prices, which set the pattern for world prices for New Zealand lamb except in the U.S., were 7p a lb lower than 1978 prices. When the effects of UK and New Zealand inflation are added the New Zealand sheep farmer was much worse off financially selling meat to British butchers in 1979 than he was in 1978.

### Favoured

Naturally many favoured every effort to develop new markets. Although the Meat Board has worked hard to find new markets since it was first

advised to do so by British Cabinet Ministers two decades ago, it has no intention of abandoning the British market. Indeed, it could not do so entirely because no other market in the world can possibly absorb the quantity of lamb eaten by the British. The Meat Board and the industry have worked hard to achieve a balance of supply to demand.

The industry is committed to providing always sufficient supplies to meet British demand but without flooding the UK market to the detriment of some producers. New Zealand sheep flocks are increasing and will certainly rise above their present record level, so new markets will have to be found for the extra lamb coming off the farms every year.

The biggest breakthrough for the Meat Board last year was a contract to supply 200,000 tonnes of lamb to Iran over the next four years. This deal will be worth more than NZ\$400m. New Zealand had to supply 45,000 tonnes this season and already Iran has exercised its right to increase the initial order to 57,000 tonnes. Special Iranian



The New Zealand-designed milking turntable on a farm at Palmerston, South Island.

butchers had to be flown to New Zealand to kill the lambs in conformity with Moslem religious law and a Moslem religious leader had to tour NZ freezing works to determine in which direction the butchers had to stand to face Mecca.

But Iran is only one of the new markets established by the Meat Board after years of long negotiation and promotion. This year NZ will ship 345,000 tonnes of lamb overseas.

The British market needs around 200,000 tonnes a year. Although New Zealand is not directly involved in the Franco-British lamb war, the French section in shutting out British lamb reduced the price received by the New Zealand farmer. Since Britain joined the EEC all New Zealand lamb entering the UK has to pay a 20 per cent EEC levy. Although the meat industry thinks this is too high it has learnt to live with it. In 1979 the tariff was equal to a loss to the New Zealand farmer of 5m export lambs a year.

Some cynics in the meat industry have suggested New Zealand would be better off giv-

ing half of these lambs away for nothing to an underdeveloped country which could become a permanent and worthwhile customer in the future.

The meat farming and processing industries are geared to sending lamb for slaughter at between three and six months. All sheep live outdoors so lambs must be born in early or late spring and raised during the grass-growing months before going to the giant meat processing plants in middle or late summer. These works operate full out from December to March.

This season the sheep farmers will pay NZ\$340m as the cost of killing and processing export meat. This is more than half of the total overseas earnings received from sales of lamb throughout the world last year. The problem of cost escalation is the most serious facing the meat industry, but the meat producer is largely at the mercy of overseas market conditions over which he has no control but which affect the standard of his own livelihood and the economy of his country.

## Fresh markets for dairy produce

MAN AND nature have combined in New Zealand to create the most efficient dairy industry, in terms of cost and production, in the world. It is doubtful if farmers of any country will ever match New Zealand in efficient production of milk and milk-based products.

The average New Zealand dairy farmer looks after and milks 104 cows, with the help only of a wife, a schoolboy son or possibly a part-time labourer. Younger farmers, anxious to secure as quickly as possible a handle up to 180 cows on their one-man farm.

He copes single-handed with large milking herds by the use of modern labour-saving methods such as the NZ-designed rotary milking shed. In this the cow steps on to a raised revolving platform, while the farmer stands on the floor and attaches milking cups to each cow, which is then milked by the machine as it revolves slowly round the shed. When milking is finished the cups automatically drop away and the cow steps off.

The New Zealand dairy farmer gets no Government subsidies or special financial payments apart from the fertiliser subsidy available to every farmer in New Zealand. Despite the uncertainties of international dairy trade and despite the problems of gaining access to markets, restricted by political barriers, New Zealand will sell all the dairy produce it produces this year.

Even the problems created for New Zealand by the EEC's restitution scheme—which in the eyes of the New Zealand dairy leaders is only a polite term for dumping—have not stopped the NZ Dairy Board finding world markets for all the butter, cheese and other products coming out of the country's modern dairy factories and milk processing plants.

It has kept ahead of the problems caused by stockpiles, EEC intervention rules and what it often regards as unfair competition from EEC suppliers by continually turning milk into new products and finding new markets for them. Product development has been

come vitally important over the past decade. Dairy factories which once produced almost nothing but butter and Cheddar cheese produce 120 different product lines including various types of skim-milk powder.

The big growth area in the past two years has been Central America. New Zealand is confident that given political stability sales will continue to grow rapidly. The biggest single market is Peru but the fastest developing sales are in Nicaragua, Guatemala, Venezuela, and El Salvador.

The growth in sales to South America results from better marketing, better representation and improved shipping services. New Zealand capitalised on the rising standard of living, particularly in Venezuela, and has now virtually ousted French competition.

Its dairy industry is vital to New Zealand's economy, with exports last year worth NZ\$ 633.1m. Butter provided more than a third of dairy exports, with milk powders providing NZ\$ 173.4m. The dairy industry is so important to New Zealand that world dairy officials often do not realise that New Zealand exports only 13 per cent of total world milk production.

Those heading NZ's dairy export sales drive and search for new markets have to be patient, long-suffering and optimistic men. For more than a decade New Zealand has been trying to persuade Japan to accept New Zealand cheese and ice cream. Japan has a 25 per cent duty on cheese imports, but despite this barrier New Zealand will supply 30,000 of the 100,000 tonnes of cheese eaten by the Japanese this year. The NZ Dairy Board, however, is quick to point out that New Zealand has not really broken into the cheese-eating habits of the Japanese.

Cheese consumption in Japan is less than one kilo per head. In France it is about 25 kilos and in New Zealand nine kilos. New Zealand is also critical of high Japanese levies and duties which keep up Japanese retail prices of dairy produce and thus reduce consumer demand to justify restrictions on imports.

If Japan would admit New Zealand milk powder for ice-cream manufacture New Zealand would be able to export more than 100,000 tonnes of butter to the UK and Europe expires this year but the NZ Dairy Board and dairy industry are quite confident that New Zealand butter will still have a place on the British market.

Zealand is confident Japanese officials would be staggered at the size of consumer demand. New Zealand is no wmaaking a wide range of cheeses both for export and home consumption. Three years ago it made hardly any gouda. This year it will ship 7,000 tonnes to the U.S. and Australia. In five years domestic cheese production has doubled, thanks to an intensive and a sophisticated marketing campaign.

The most exciting development in the New Zealand dairy industry today is a product called solac. This is a high-protein product similar to the white of an egg which is produced from whey. It is acid-soluble and is used for energising soft drinks as well as in the catering industry and in the manufacture of baby goods.

### Converted

It was developed largely by the New Zealand Dairy Research Institute and although it is very expensive the Dairy Board is so convinced of potential world demand it has converted three processing plants specially for solac production. To make only four pounds of solac requires one gallon of whey. Already there is a big demand for solac in the U.S., Japan and Europe. In the U.S. the biggest use is for whippings and toppings but in Europe it is for baby food.

This year New Zealand factories will produce 5,000 tonnes of solac.

In NZ as in the world dairy industry butter is the major problem. The existing agreement providing access for 115,000 tonnes of butter to the UK and Europe expires this year but the NZ Dairy Board and dairy industry are quite confident that New Zealand butter will still have a place on the British market.

The Dublin statement on the future of butter exports guaranteed New Zealand continuing access and the NZ Dairy Board recently commented: "World business is built on the expectations that reputable political undertakings will be maintained. So it is quite unthinkable that the Dublin declaration guaranteeing continued access for New Zealand butter to the EEC will not be met."

## Timber exports to increase fourfold

A BIG increase in planting fast-growing timber will give New Zealand a billion-dollar export industry by the year 2000. By comparison, earnings from forestry product exports last year, including paper and pulp, were NZ\$296m.

So the latter-day descendants of the forests which once provided the masts and spars for Nelson's warships will again become a major factor in New Zealand's economy and ultimately help in solving its energy problem. But the giant kauri trees of Nelson's time have gone, replaced by man-made forests of exotics which will yield a fourfold increase in production and exports over the rest of this century.

Production which at present is 8.6m cubic metres a year, will be four times that by the year 2000 and more than 36m cubic metres by the year 2015.

### Task force

While the trees are growing New Zealand is making determined efforts to develop processing industries and markets for the timber. A special task force headed by a Government forestry expert is planning development and seeking new export markets.

A major effort is being made to persuade the Japanese to build their houses from radiata pine. This is already the major house-building timber in New Zealand and is rapidly becoming so in Australia. But the Japanese are showing reluctance to accept it, and as part of the

campaign to overcome this forestry seminar in Tokyo last year to demonstrate how radiata pine can be used in house building.

Radiata pine is not a native of New Zealand, where most of the virgin forests were hardwood. When radiata was first introduced as a shelter timber for farms few could have realised the extent to which it would thrive in its adopted environment and become a major factor in NZ's industrial development and forestry industry. In its native home, in small areas of the American west coast, it is not a very impressive tree, but it thrived in the NZ climate, soil and growing conditions to become a fast-growing good quality timber tree, reaching maturity in just over 21 years.

During the 1930 depression the Government of the day set up a planting programme to provide work for the unemployed. As a result 750,000 acres (300,000 hectares) of planted exotic forests were established in just 12 years. These include the world's largest man-made forest at Kaingara, which became the basis for New Zealand's thriving pulp and paper industry. The State still owns more than 50 per cent of the exotic forests.

New Zealand is the only country in the world to carry out intensive pruning and thinning of tens of millions of radiata pine saplings to produce good quality uniform sized trees. New Zealand radiata

pine is the most researched and documented plantation timber in the world. Nowhere else has forestry disease been so effectively controlled by aerial spraying which does not affect wildlife.

The pulp and paper industry set up to utilise the large number of trees coming to maturity was established by New Zealand Forest Products (NZFP)—still New Zealand's leading forestry company—in 1953. Its plant at Kiriwita, covering 340 acres (233 hectares), is not only one of New Zealand's biggest industrial complexes but a fine example of an integrated forestry unit. It incorporates the whole gamut of timber growing and processing from huge nurseries producing millions of seedlings through planting and forest management to logging, sawmills, plywood mills, waste paper plant and pulp and paper manufacture. NZFP produces about 22 per cent of all New Zealand's forest products.

### Production

Pulp production at Kiriwita alone is 450,000 tonnes a year. Together with production from several other mills including those of Tasman Pulp and Paper pulp production is now more than 1m tonnes a year. New Zealand produces about 300,000 tonnes of newsprint and 355,000 tonnes of other types of paper and paper board. Exports go to 26 countries.

The paper and pulp industry has a history of industrial unrest which has severely cur-

tailed production in several years. This year a complete shut-down at Kiriwita caused by a strike already in its tenth week in mid-March severely affected production and exports, a setback from which the country will not recover in 1980.

But important although pulp and paper production is—and will be for the next two decades—it is the use of timber to produce a substitute liquid fuel vehicle, which could be the most important development in the forest industry.

A pilot plant for the production of ethanol from wood waste, to be used as a fuel for the transport industry, was established last year. A mixture of up to 25 per cent ethanol with petrol can be used in the existing internal combustion engines and this could be a major factor in cutting New Zealand's heavy dependence on imported oil.

The ethanol plant will utilise the large quantities of waste which are left over by many of the existing forest processing industries. Between 200 and 250 litres of ethanol can be produced from a tonne of wood. The cost of producing the product is less than the retail price of petrol in New Zealand today. At present the tops of trees felled—tops which are removed before the trunks are taken to the mill—are burnt in a timber growing area alone the discarded tree tops would provide 500,000 tonnes of waste for ethanol production. The pilot plant is concentrat-



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## Wool supplier to the world

NEW ZEALAND will produce a record wool clip of 842,000 bales this season, an increase of 5 per cent on the 821,000 of last season. Demand has remained high and prices well above those of last season. By February more than 1m bales had been sold at an average price of 270 cents a kilo compared with 218 cents.

The sheep flock is also a record, with 63m breeding ewes being carried through the coming winter, an increase of 7m over the period since 1976. Not only are there more sheep; the average fleece is much heavier than last year, when it weighed 5.16 kilos. This year it is averaging 5.4 kilos. The damp spring weather and good grass growing season have encouraged farmers to keep their lambs on the farms until they are older and the fleece longer. Plenty of feed also means a heavier clip.

The wool clip has been flowing steadily on to the market, with the Wool Board intervening only occasionally to maintain prices. In January it bought only 2 per cent of the 26,000 bales sold.

In the first seven months of the current season—ending July—854,000 bales were sold through the auction ring, earning NZ\$243m compared with NZ\$243m last year.

The big news in the wool industry today is the emergence of China as a dominant buyer; it has the potential to become New Zealand's best wool customer within 10 years. New Zealand has established a solid relationship with China and positioned itself strategically to take advantage of the industrialisation and modernisation of the textile industry planned

by the Chinese Government.

In the past three years Chinese purchases of New Zealand wool have rocketed. In the 1977-78 season they were 32,000 bales; last season they doubled to 75,000 bales and this season look likely to reach 100,000 bales.

New Zealand is now supplying more than 60 per cent of Chinese raw wool imports and most of this is turned into yarn in the newly developed factories producing knitting wool. The Chinese climate is an ally. The winters are cold and Chinese families traditionally wear warm padded clothing. Now Chinese housewives are being encouraged to knit more of their families warm clothing by the production of new and more varied hand-knitting wools.

New Zealand has sent a team of technical experts to China for talks with industrial planners and officials. The Chinese are particularly interested in modern techniques of moth- and flame-proofing of yarns or woven materials. New Zealand wool is ideally positioned to develop wool textile exports aimed at the middle and lower price market. Although China has more wool production is lower. It also wants to expand its wool textile exports so it must buy imported wool for home consumption and for the export manufacturing industry.

The increased sales to China two seasons ago, helped New Zealand get rid of its stockpile of unsold wool from previous years. The 1972-73 season was the first for many years in which it was able to sell all of that

season's clip and reduce the stockpile, which melted away with astonishing rapidity. At the end of the 1977-78 season in July there were 200,000 bales of wool unsold. Next season this had shrunk to 60,000 bales and at the start of 1980 was only 25,000 bales—many of which have since been sold. Although the virtual disappearance of the stockpile is a relief in many ways it also means there is no longer a buffer in cushion widely fluctuating demands.

### Identical

Another big buyer this season has been the Soviet Union with sales in the first half of the season well ahead of last year. At the end of December the Soviet Union and the UK had bought almost identical quantities of wool—14,768 and 14,761 tonnes. It seems likely that the Soviet Union this year will become New Zealand's best customer, pushing Britain—for many years New Zealand's biggest wool buyer—into second place. Although New Zealand soundly condemned Soviet intervention in Afghanistan and cut the Soviet's fishing quota in half in retaliation, it did not place any ban on wool sales.

New Zealand's wool is mainly sold through auction, where it is subject to restraints introduced to protect individual farmers—who also have the protection of the Wool Board, which can step in when prices fall below the minimum level. Growers have the option of sending their wool to auction where prices can fluctuate from month to month or they can sell privately to a buyer at the farm

gate. Farmers are only too happy to have the benefit and protection of the auction system when the market is weak but when prices are high many prefer to sell at the farm gate.

At least a quarter of New Zealand's wool is now being sold privately and the Wool Board and the industry are worried that private selling will undermine the whole auction system. To encourage more wool into the auction ring extensive changes will be introduced to the system this year. These are intended to make the auctions more flexible and reduce the time a farmer has to wait for his wool to be sold and receive his money.

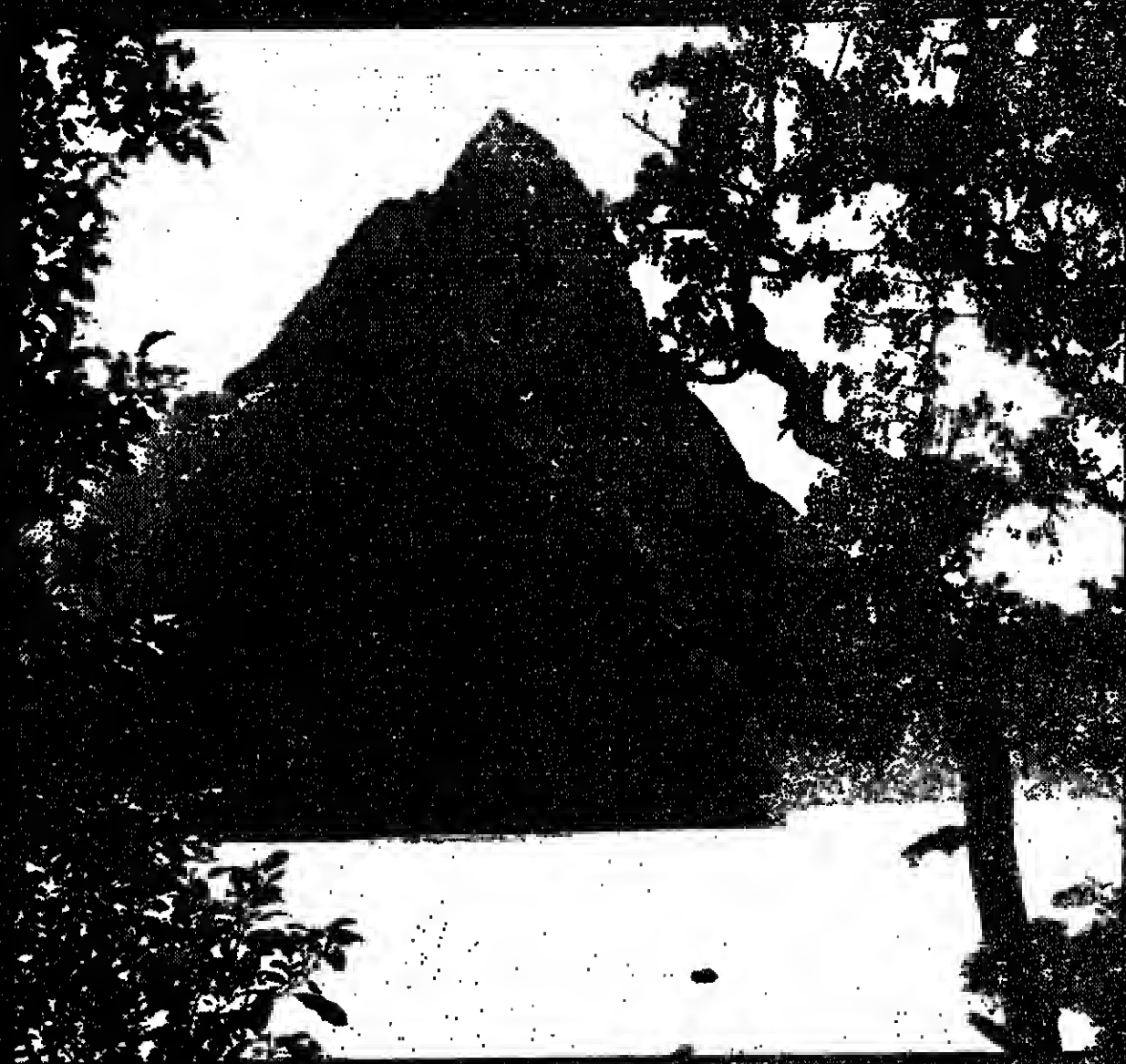
One change is the introduction of the sample system. Buyers will not see the whole consignment or bale, which might be stored miles away, but will assess its value and bid on a sample.

Apart from the problem of rising costs common to both the dairy and meat industries in New Zealand, the wool industry is healthy, with favourable prospects both to the two bales can into the space industry as a whole.

One successful effort to counter rising costs has been a 7 per cent cut in freight rates on wool shipments to Europe. This was achieved by the introduction of new dense dumping presses which compact the volume of wool so that almost two bales can go into the space formerly needed for one. The new presses mean that a six-metre container will be able to carry 80 bales instead of the previous maximum 56.



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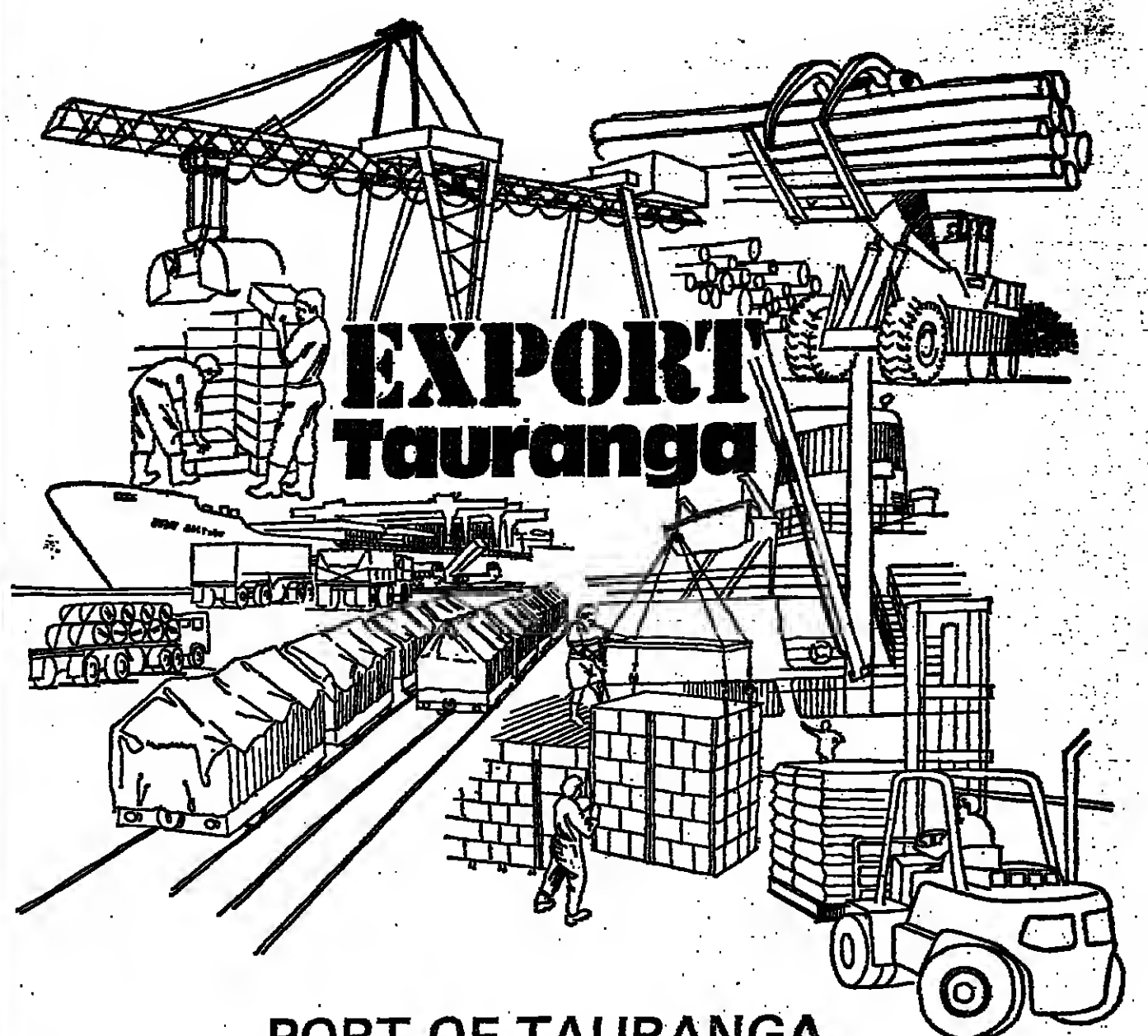
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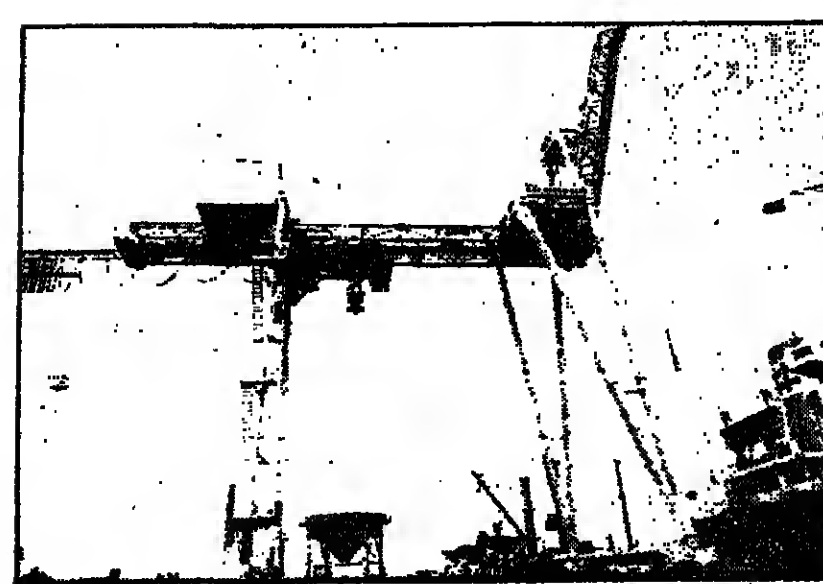
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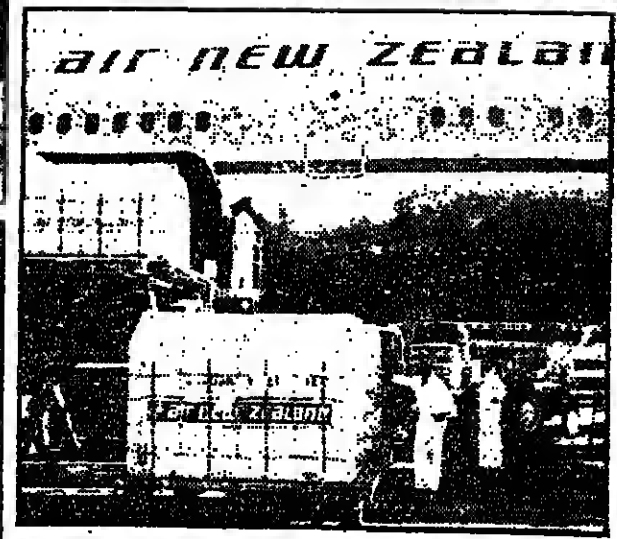
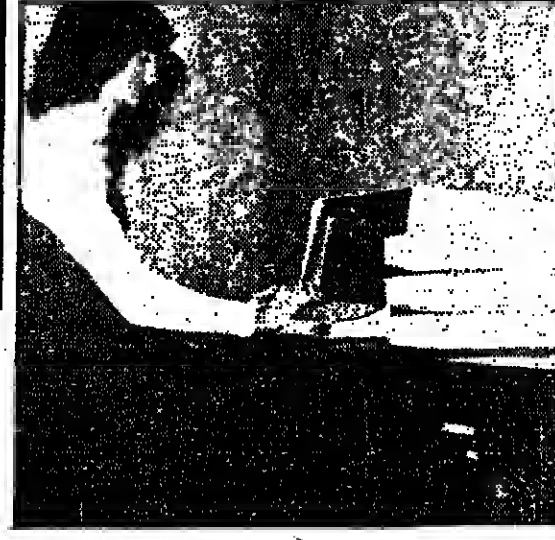
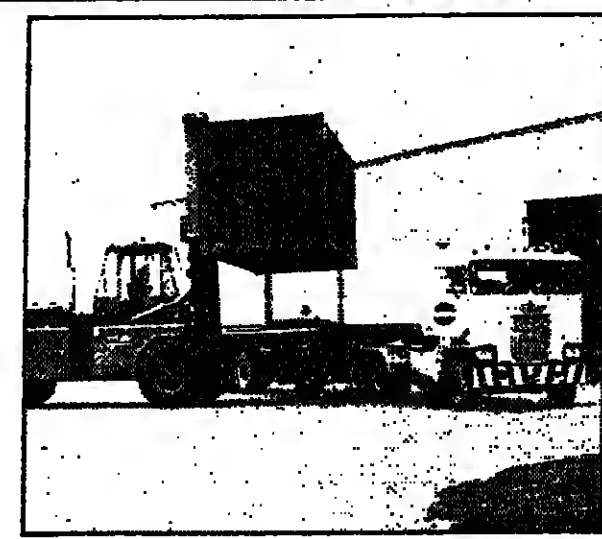
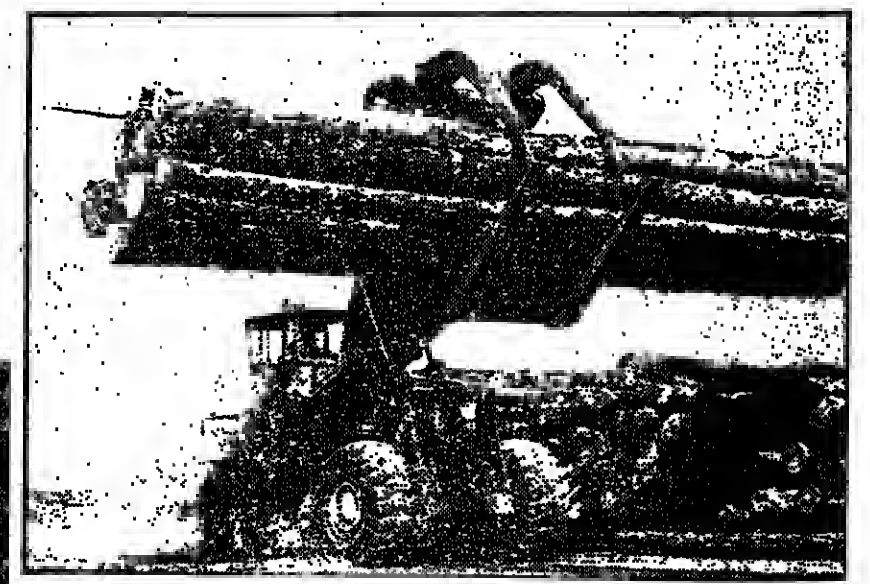
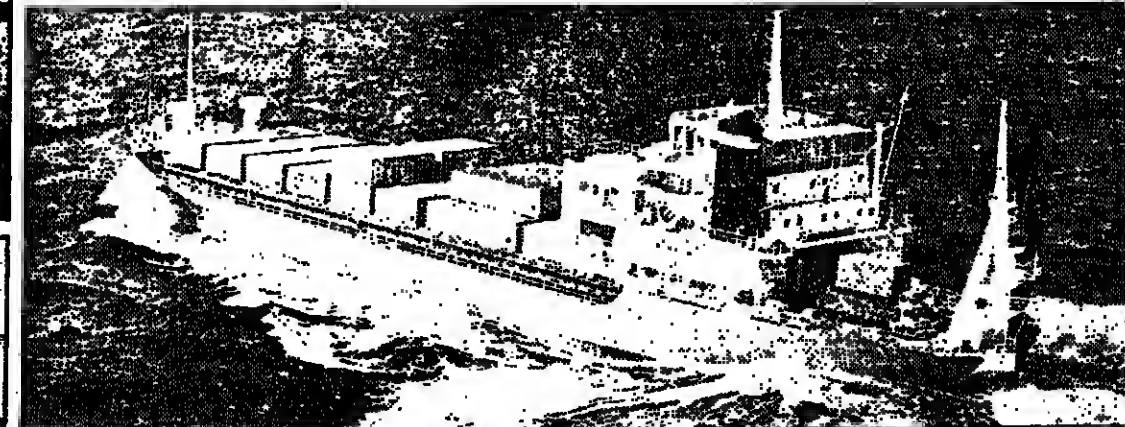


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مكنا من الذمیل



# America's troublesome isthmus

THE ASSASSINATION on Monday of Mr. Oscar Romero, Archbishop of San Salvador, has made the already critical situation in the small and heavily populated Central American republic of El Salvador very much more dangerous. His killing will make the civil war in the country all the more bitter and serve to further polarise attitudes between Right and Left throughout Central America's troublesome isthmus to which Washington is looking with increasing apprehension.

Archbishop Romero was gunned down in all probability by one or other of the Right-wing extremist groups which have for decades had a powerful influence in El Salvador. Once a committed conservative, he had gradually changed his political outlook and for the past few years had been looked on as a thorn in the side of the Fourteen Families, the closely-knit oligarchy which runs the country.

He had been bitterly critical of the political and human rights situation in El Salvador and the gulf between these Fourteen Families and the mass of the population in this crowded coffee and cotton-growing republic. He attacked the police state methods of his namesake, General Carlos Humberto Romero, the conservative officer who was president from 1977 till he was toppled in a palace coup last October. He was not a great deal kinder to General Romero's successors, two colonels who seized power, proclaimed a reformist programme and yet were unable to put it into effect.

But nor did the Archbishop approve of the Left-wing terrorist groups which made money and political points by a campaign of kidnapping and assassination which rivalled that of the Right. Slight and at times diffident, he was politically awkward for extremists to deal



Archbishop Romero

with. His Sunday sermons from the pulpit of his ugly concrete cathedral in San Salvador's main square brought him huge congregations and were consistently embarrassing for the Salvadoran establishment.

But because he was fundamentally a man of peace — it would not be too much to say the Thomas à Becket of Central America — his killing bodes ill for his country and its region. It is another twist in the already violent and convoluted scene which has witnessed the emergence of one revolutionary government less than a year ago in neighbouring Nicaragua.

Four of the Central American countries are at present in turmoil. The strategic importance of the area and fear of Cuban, and ultimately Soviet, activity there have meant that very few other topics besides the Middle East, Iran and Afghanistan are given higher priority in the U.S. State Department.

For decades there have been political and social tensions in

El Salvador, Nicaragua, Honduras and Guatemala. In each country the social structure consists of a small oligarchy and a large and usually indigent minority. Movement for change has been put down ruthlessly. In 1932 General Martinez stifled a peasant rising in El Salvador by killing an estimated 20,000 people. In all four countries a precarious "stability" was maintained by dictatorships such as the Somozas in Nicaragua and a succession of military men in the other countries.

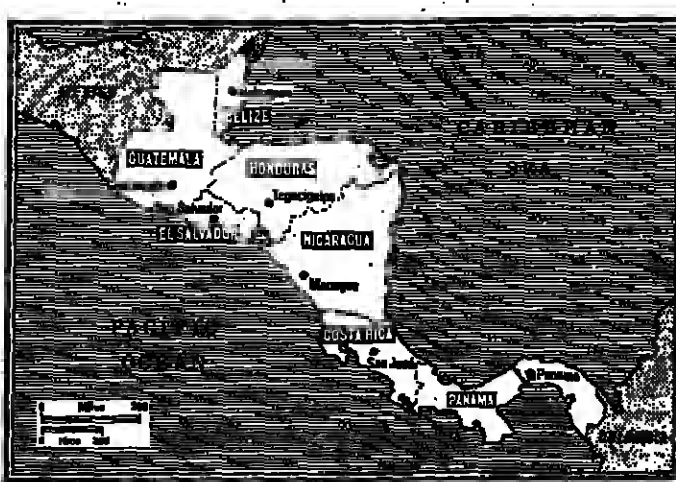
These autocratic systems could count on U.S. support as a matter of routine. In exceptional circumstances when they faced real challenge, such as in the 1950s when President Arévalo and Colonel Arbenz embraced reformism in Guatemala, U.S. resources were directly committed to their overthrow.

The U.S. position was summed up in an exchange in 1949 between President Roosevelt and Secretary of State Cordell Hull. The President asked whether General Anastasio Somoza Debatte, then angling for a visit to Washington, was not "a son of a bitch." Mr. Hull replied: "Sure he is, but he's our son of a bitch."

This situation was not greatly altered by the advent of Fidel Castro to power in 1959. Somoza and the others were keen collaborators in plans to oust him and the Bay of Pigs operation was launched from Nicaragua and Guatemala against Cuba in 1961.

Pressure for social change continued to be strong, however, and was given a boost by President Carter's determination to give some teeth to his human rights policies. He realised that his ability to exert leverage on the USSR over its disregard of human rights was limited if he disregarded the situation in the U.S. "backyard."

The new U.S. attitude was



summed up last year by Mr. Viron Vaky, then Assistant Secretary of State for Inter-American Affairs. He said: "Change is inevitable. Defence of the status quo cannot prevent change nor contain instability for a long time... The real issue is not how to preserve stability in the face of revolution, but how to create stability out of revolution."

As the Somoza dynasty was toppled in mid-1979 the State Department finally decided not to take an uncooperative attitude to the Sandinistas who displaced them. This approach seems to have prevailed against arguments from hardliners in Congress and the Pentagon who felt that the new Nicaraguan Government was determined to rush headlong into the arms of President Castro and President Brezhnev.

General Policarpo Paz, the ruler of Honduras, has been encouraged in his plans to hold elections next month and some pressure has been exerted on General Romeo Lucas in Guatemala to allow effective political dissent. Last month in El Salvador itself the U.S. openly warned right-wing extremists in the army not to stage a coup against the two ruling colonels

up against the adamant attitude of Central American hardliners. Accustomed to decades of fraud at election time, the Salvadoran establishment has been thoroughly scared by the departure of General Somoza and the arrival of the Sandinistas in Nicaragua. Many have taken their money out of the country and others have fought hard against the U.S.-backed reformism of the present junta led by Cols. Mejano and Gutiérrez. This resistance to change has weakened the left-of-centre and moderate forces, such as the Social Democrats and the Christian Democrats, which Washington was hoping would come to the fore.

Pessimists will see in the assassination of the Archbishop a further proof that El Salvador is inevitably doomed to a long drawn out and violent struggle between the Far Left and the Far Right.

And if violence has become increasingly common in El Salvador, it has been a feature of life in Guatemala for decades. The daily toll of death by political violence in Guatemala is put at between 10 and 20 people. Occasionally there are massacres such as the killing of more than 100 peasants at Panzós in 1978 or the action by police who stormed the Spanish embassy in Guatemala City a few weeks ago with the loss of 39 lives. But mostly the violence consists of the daily murders and kidnappings of individuals in the towns and cities.

According to Amnesty International some 20,000 people, mainly peasants, urban workers and students, were killed between 1966 and 1974.

In Honduras where the military has ruled since 1972, elections are to be held on April 20. But the poll may not be very clean for the military is working hand in glove with the conservative National Party and has banned the Christian Democrats for the highly legalistic reason that their registration papers were not in order by the requisite date. The Christian Democrats are not strong but are well organised in the countryside. Doubtless, that is the reason for their exclusion. The U.S. has made its displeasure known at the military action but has not pushed the issue too far for fear of provoking the soldiers to go back on their decision to hold elections at all.

So far, the isthmus has not developed into a battleground between the U.S. and the Soviets but if the right-wing governments by some miscalculation were ever tempted to make a strike against the Sandinista government in



A nun kneels in prayer near the bullet-ridden body of the archbishop at the Divine Providence Hospital Chapel in San Salvador.

Nicaragua it would be unlikely that the Cubans, despite the Castro Government's problems, would stand idly by. And if a major conflagration began, Costa Rica, the only effective parliamentary regime in the region, would be lucky to escape involvement. Panama and its canal could also be in jeopardy.

For the moment, these developments are only a Washington nightmare. But they are a sufficiently real threat for the U.S. to want to redouble its efforts to get some effective political and social stability in Central America. Archbishop Romero's murder demonstrates that it will be a long and thankless job.

## Letters to the Editor

### Monetary punditry

From Dr. J. Collings.

Sir,—The nonsense views on the relationship between the public sector borrowing requirement and monetary conditions attacked by Anthony Harris (London March 20) mark a new departure in simplistic thinking on this subject. Until now such thinking has generally involved the assumption that the behavioural relationship between the PSBR and monetary growth is the same as the accounting identity: change in sterling M3 = PSBR + private bank borrowing in sterling — public debt sales to non-bank private sector — overseas finance to public sector and banks — change in bank non-deposit liabilities.

This equation does not adequately describe the relationship between changes in the PSBR and monetary growth, many economists have pointed to the absence of a significant relationship between past changes in sterling M3 and the PSBR considered in isolation. It is ironic that the lack of such a relationship is now being interpreted in some quarters as meaning that PSBR changes have no effect on monetary conditions. What it actually shows is that sensible conclusions on whether fiscal policy is consistent with monetary policy cannot be reached by looking solely at the anticipated size of the PSBR. Changes in either the size or composition of the PSBR, whether due to fiscal policy changes or to external factors, will be associated with changes in other determinants of monetary demand. Unfortunately, wider appreciation of these complexities will make punditry on monetary matters a great deal more difficult.

Dr. John Collings,  
The University of Aston,  
Management Centre,  
158, Corporation Street,  
Birmingham.

### Tradition in education

From the Principal,  
Northern College

Sir,—Gossip columns are fun but they should be more firmly based on the truth than Men and Matters manages on March 21. The attack on the Northern College from the Sheffield Chamber of Commerce goes back to the foundation of the college 18 months ago. It was based on a misunderstanding of the aims and management of the college and this should by now have been corrected.

You report Mr. Iveson of the Sheffield Chamber as saying that the council of management of the college consists only of Labour Councillors and trade unionists. This is not true. It includes the heads of the Sheffield and Hull University adult education departments, the Dean of Social Studies at Sheffield Polytechnic, the district secretary of Association and the four academic advisers to the college—Lord Asa Briggs, Professor David Donnison, Professor Royden

Harrison and Professor Raymond Williams. The college diploma on the liberal and gateway studies course and on the other two-year college courses is being accepted by Universities as a qualification for higher education—sometimes into the second year of a degree course. The college was recently inspected by four of Her Majesty's Inspectors and given a clean bill of health.

We have been successfully anding students with paid educational leave from the employers to fill the third of our places in the college which is reserved for short courses. Only a half of the students in the college are on courses of trade union studies. We certainly do not teach one dogma but aim to open students' minds to a wide range of opinions and philosophies. We think that that is what the liberal tradition in adult education is about.

Michael Barratt Brown,  
Wentworth Castle,  
Stainborough,  
Barnsley, Yorks.

### Equalising pensions

From Mr. R. Bowker-Jones

Sir,—I would like to expand the idea of financing equalisation of public and private sector pension "increases" by rebate on employer National Insurance contributions (which include a 3.5 per cent payroll tax).

In current terms, take a firm with 2,000 employees and average pay of £5,000. The payroll is thus £10m and the 1980-81 employer contracted out contributions in fact total some £1m (£500 per head). Assume, further, 500 pensioners at average pension of £750 pa. A 20 per cent pension increase would increase the pension roll by £75,000 pa (assuming no deaths). That is 7.5 per cent of the total employer NI contributions. The relevant rebate through the employer to the pension scheme would be activated in conjunction with the relevant returns to the authorities at the end of the tax year.

Clearly, in national terms, the cost of that would be shifted to, say, income tax on relevant incomes if not covered by, say, gradual return to the numbers/cost in upper echelons in public administration not so many years ago. Equally clearly, the principle might be applied only to pension increases above, say, 5 per cent minimum. The difficulty, on the face of it, which might be caused for insured (as distinct from self-managed) pension schemes is surely no ground for blackmail, any more than the dovetailing involved in the principle in general should be unduly difficult for the Inland Revenue/DESS to arrange or costly to administer. R. M. Bowker-Jones,  
164, Palace Park,  
East Sheen, SW14.

### Sour grapes by some

From Mr. P. Platt

Sir,—Forgive my cynicism, but those who attack the principle of index-linked pensions in the public sector are those who do not or will not receive them. Why then shouldn't this attitude of sour grapes be applied to all those who in other ways receive tax benefits at the taxpayer's expense? And so far as income tax benefits are con-

cerned, it should be remembered that what the taxpayer pays today is in real terms the same as he pays tomorrow.

So many civil servants have worldwide leave from their rewarding government service over their lifetimes, have contributed in some measure to the cost of their pensions and in fact have relied on their pension fund managers to invest wisely so as to offset at least partially the ravages of inflation.

They are indeed mean-spirited people who deny them their contractual right, Peter Platt,  
4, Coleman Street, EC2.

### Benefits for children

From Mr. D. L. Day

Sir,—Whatever some Conservatives may have said of the child benefit scheme (your leader of March 18), it is certainly flawed on two grounds, namely: it is a universal state handout that runs directly counter to the personal (and family) responsibility this Government is pledged to uphold and foster; and in ousting the previous child tax allowances (CTAs) it has caused massive inequity in the tax system, as it cannot be too often repeated that those supporting children have not anything like the same tax-paying capacity on a given income as have the child-free.

Of course, there is a case for assisting parents in work whose income, nonetheless, is below tax threshold after taking account of CTAs, but this situation is the exception, not the rule. Yet the bill has been allowed to wag the dog, and hard cases to make bad law. The recent debate on school transport neatly illustrates the point. With no tax relief at all for the heavy cost of bringing up children, it is surprising that the Lords threw out the proposal to transfer more costs to parents, in spite of the majority of the Lordships no doubt feeling that parents should accept financial responsibility for their offspring.

Surely it is not beyond the capacity of government advisers to devise a scheme that provides assistance where it is needed (using "claw-back" if necessary) while allowing the restoration of CTAs and consequent tax equity?

David G. Lindsay,  
30 Orchard Court,  
Whitchurch Hill,  
Reading, Berks.

### Productivity in steel

From Mr. R. Hindson

Sir,—We have just received the annual report for 1979 of a profitable steel company. This company is not Japanese, it is Canadian, namely DOFASCO—Dominion Foundries and Steel. Apart from being profitable in 1979 DOFASCO has in fact declared an increased dividend on its common stock each year since 1970. One assumes that good management has piloted the company safely and profitably through the decade during which the British steel industry has been virtually destroyed. In so far as productivity is concerned DOFASCO, although not a world beater in this respect, shows just how far British Steel Corporation has to go in reducing manning levels in all areas. DOFASCO produced just over 4m net tons of

ingots and castings (not finished products) in 1979 with the average number of 13,700 employees. If one extrapolates the production figures to say 5m tons per year then this "pace" could be produced by less than 50,000 employees, though if Canadian trends over the last 10 years are taken into account it is likely that fewer people would be required.

It would seem then that the real problem facing people employed by BSC (and their union representatives), the board of the Corporation, the Government and possibly the European Community is how to achieve the necessary two-thirds reduction in the numbers currently employed by BSC without causing disastrous social and other repercussions. Certainly up to now there seems to have been precious little appreciation of the scale of the problem by the politicians of any political party. This probably accounts for the sheer inadequacy of the "solutions" applied up to now. What is really needed is a coherent strategy based on informed consideration for the individuals involved. One always believed that a Conservative Government could and would implement such strategies. The question is "Can this particular Conservative Government do such a thing?" Unfortunately for those of us who support the Conservative Party the answer on present form is "No."

Richard Hindson,  
Hindson and Partners,  
Star House,  
14 West Street,  
Bridport,  
Dorset.

### Established customs

From the Chairman,  
HM Customs and Excise

Sir,—In his letter of yesterday about payments of VAT between registered traders Mr. J. C. Holland accuses my department of using "the reputation for impartiality and integrity earned by the civil service in the past to hide the truth by every means in its power." The question whether VAT payments between registered traders should be eliminated is complex and cannot be dealt with adequately in your correspondence columns. There are indeed arguments both ways. But I must respond at once to Mr. Holland's reflections on our integrity. A working party consisting of representatives of the Consultative Committee of Accountancy Bodies, the Confederation of British Industry, the Retail Consortium, the Federation of Wholesale and Industrial Distributors and this department studied this whole matter and presented its report, which was published last April. Of the five bodies represented, only one (CCAB) favoured the proposed change: the other four found that the balance of argument was against it.

It is ludicrous to suggest that we could have successfully concealed the facts from these four distinguished bodies even if, for some reason which escapes me, we had wished to do so. The system we use is that adopted by all other EEC countries as well, so the conspiracy suspected by Mr. Holland must be an international one. (Sir) Douglas Lovelock,  
Board Room,  
King's Beam House,  
Mark Lane, EC3.

## Today's Events

### GENERAL

UK: Budget Day.

Mr. Geoffrey Chandler, National Economic Development Council director-general, speaks at Institution of Mechanical Engineers' forum on the future of British industry, London.

Mass meeting of dockers, Liverpool.

Public expenditure for the next four years White Paper published.

Widowat 80 exhibition opens, Wembley Conference Centre.

Duke of Kent opens Herald's Museum, Tower of London.

Overseas: European Parliament

votes on Common Market farm prices, Strasbourg.

PARLIAMENTARY BUSINESS

House of Commons: Chancellor's Budget statement. At 7 pm. Opposed private business. EEC document on protection of workers from harmful substances.

House of Lords: Debate on forestry strategy. Short debate on life sentence prisoners.

Select Committee: Foreign Affairs. Subject: Consequences of Soviet expansion for British foreign policy. Witnesses: Foreign Office, Mr. F. Singleton.

Room 15, 10.30 pm. Energy.

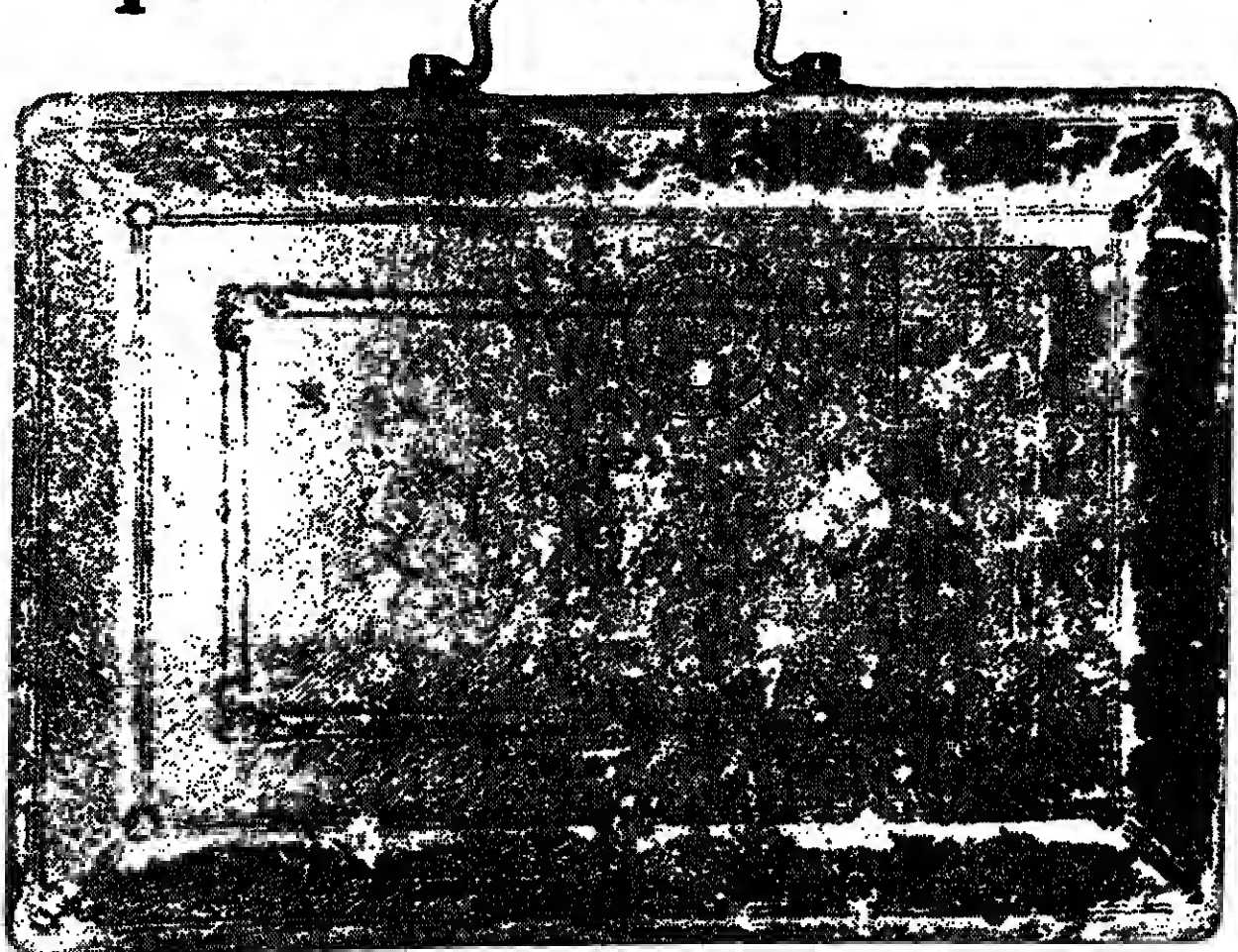
Subject: Government's nuclear power programme. Witnesses: Health and Safety Executive, Nuclear Installations Inspectorate, Room 8, 10.45 am.

COMPANY MEETINGS

Bank Leumi (UK), 47, Woodstock Street, W. 2.30. Camford Engineering, Argyll Works, Stevenage, Herts, 12. Drake and Scull, The Churchill, Portman Square, W. 12. Edinburgh American Assets, 1, Charlotte Square, Edinburgh, 2.30. Goode Durrant

and Murray, Durrant House, Chiswell St, EC, 10. Kenning Motor Offices, Old Road, Chesterfield, 12. Robert Kitchen Taylor, Connaught Rooms, Gt. Queen St, WC, 12. Moorside Trust, 44, Bloomsbury Square, WC, 10.30. Newbold and Burton, Premier Works, Brooke Street, Sileby, near Leicester, 11. Porvair, Estuary Road, Kings Lynn, Norfolk, 11.30. Prestige Group, Prestige House, 14-18, Holborn, EC, 12. Scottish American Investment, 45, Charlotte Square, Edinburgh, 12. Tending Hundred Waterworks, Caxton Hall, Caxton Street, SW, 12.15. York Waterworks, Lendall Tower, York, 12.

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ACC C	F.87.50	10	0.10	28	0.70				"	
ACC C	F.50			1	0.10				"	
ACC C	F.83.50			2	1.20				"	
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HO C	F.58			35	0.40	10	0.50		"	
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KLM C	F.70	81	0.20	15	5.50				F.61	
KLM C	F.80			135	1.70	6	3.20		"	
KLM P	F.128	6		85	5.20	46	1.40		"	
KLM P	F.70	126	3.50	86	10	2	3.50		"	
KLM P	F.80	27	19.50			6			"	
NC C	F.15	30	0.40			5			F.100.90	
NC C	F.150	5	0.10			5			"	
NC P	F.100			3	3.80	6			"	
NC P	F.110			1					"	
NN P	F.120			1	30.50				"	
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PET C	Fr.6000			9	90				"	
PET C	Fr.6500			6	50				"	
PHI C	F.17.60	5	0.50	40	0.90	166	1.50		F.17.30	
PHI C	F.80			20	0.40	108	0.80		"	
PHI C	F.35.50	3	0.10	10	1.70	8	1.50		"	
PHI P	F.17.50	12	0.60	15	0.60	18	0.60		"	
PHI P	F.20	10	2.80	12	3	15	3.10		"	
PRD C	F.20								880	
RD C	F.140	20	8.10	15	15.50	1	16.50		F.149.40	
RD C	F.148	85	5.90	12	8	17	11		"	
RD C	F.150	28	5.20	10	6.80	6			"	
RD C	F.150	456	0.70	271	6.80	6			"	
RD C	F.170	191	0.20	495	1.50	69	3		"	
RD C	F.140	330	1.50	13	5.60	18	9.50		"	
RD P	F.145	282	2.70			26	7.50		"	
RD P	F.150	307	1.70	36	9	23	11.70		"	
RD P	F.160	29	4.30	28	16.10	12	20.60		"	
RO P	F.170	3	28.50	21	28.80	1	1.90		"	
UNI C	F.115			10	0.80	2			F.104	
UNI C	F.120	6	0.10						"	
UNI C	F.125	17	0.10						"	
UNI P	F.105			2	7.50				"	
UNI P	F.110	4	6.50	3	11.50				"	
XRX C	870	2	4						855	
XRX C	860			10		6 1/2			"	
XRX C						10	1 1/2		"	
		May		Aug.		Nov.				
SA C	245	2							82 1/2	
SA C	865	18	8 1/2						"	
SA C	860	2	5 1/2		9				"	
SA C	826	10	1 1/2						825	
SLB C	8100	5	7 1/2		12 1/2				809 3/4	
SLB C	8110	1							"	
SLB C	8120			3	6 1/2				"	
TOTAL VOLUME IN CONTRACTS										
Gr.Coll			Fr.Pct			5249				



## Companies and Markets

## UK COMPANY NEWS

## Fairview doubled midway but slower future growth

FIRST-HALF taxable profits of Fairview Estates were more than doubled, rising from £2.34m to £4.68m in the six months to December 31, 1979, and the interim dividend is increased from 2.5p to 3.5p.

But it is not intended to maintain this rate of earnings growth, states Mr. D. J. Cope, the chairman.

The present high level of profit represents part of the stated policy to reduce housing land stocks quickly, generate cash to reduce borrowing and thus enable further progress to be made in the transition from pure house-builder to property investment and development company, he adds.

House sales during the first half were buoyant, with improved margins maintained. However, as anticipated, the market is now more difficult, with increased building costs again eroding profit margins to a degree.

Turnover expanded from £12.22m to £15.4m, and after tax of £380,000 (£234,000) net profits were £4.68m against £2.34m. Earnings are shown as 41.3p (19.8p). Pre-tax profit for the last full year was a record £7.18m, from which a total dividend of 7.9p was paid. The interim dividend now announced absorbs £355,000 (£236,000).

The contracted rent roll stands at £2.87m. This excludes several rent reviews upon which the date has passed but the revised rentals are still to be agreed. When agreement is reached the contracted rent roll will be well over £3m, states Mr. Cope.

Several substantial lettings are under negotiation and good progress is being made with the sites in hand, he continues. The outlook in this division is most satisfactory, with the strictly controlled exposure essential in the uncertain climate. The borrowing level is currently being reduced and the balance sheet will be stronger

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timescale.

## TODAY

Interim—A. S. Electronic Products, Harrison's Malaysian Estates, Sider, Fossil—Appliances, R. Cartwright, Clifford's Deiries, Jardine Japan Investment Trust, Legal and General Group, Lyon and Lyon, Prudential Corporation, Reckitt, Slough Estates, George Willis.

## FUTURE DATES

Ball (Arthur) March 27  
Brent Holdings March 31  
Glasco April 1  
Haworth (J.) April 3  
Kalamazoo April 15  
M. T. D. (Mangula) April 16  
Peters Stores April 18  
Parsons April 22  
Wentle Colliery March 28  
Yarrow April 2

Finals—April 2  
Biddle April 2  
House Property March 31  
Hymas (I. J.) April 2  
Laird Properties April 22  
London Brick April 3  
Miller (Stanley) March 31  
Parsons April 15  
Ready Mixed Concrete April 15  
Reid (Austin) March 27  
Southampton, L.W. H. Mail April 1

Amended

still at the year end, concludes the chairman.

## comment

The more than doubled interim profits from Fairview Estates are largely a product of the reduction in housing land stocks—at a time when the market was very firm. The second half will see similar benefits, and profits for the full year should work out at around £11m before tax. From next year, however, the group should have established roughly the desired balance between house builder and property company, so earnings growth will revert to a

slightly more pedestrian rate. At 285p the shares trade on a prospective multiple of 2.2, on a full tax charge, but the asset backing is a truer guide to their worth. On the basis of last year's balance sheet, the premium over net book worth is 7.4 per cent but a property revaluation, together with around £9.5m of retained earnings, could easily produce a net value of 400p by the year-end. At that level, the discount would be some 42 per cent, which is high. Fairview has delayed rent reviews to take advantage of the rise in the market but is now cashing in and should be showing a contracted rent roll of perhaps £3.5m by the end of the year. That revenue alone would cover the dividend quite handsomely.

## First half advance at Ricardo

PRE-TAX profits of Ricardo Consulting Engineers improved from £501,000 to £561,000 in the half-year to December 31, 1979 on revenue up from £3.43m to £3.95m.

The parent company, Ricardo, is experiencing a world-wide demand for its services and, this has encouraged the company to increase its staff and, consequently, its revenue potential in recent months, the board states.

There was a nil tax charge (£8,000) because of the company's substantial capital expenditure and stock relief. The net interim dividend is raised from 2.75p to 3p—last year's total was 7p pre-tax profits of £1.05m. Stated half-yearly earnings, 25p share are up from 18p to 19.2p.

## Equity &amp; Law lifts payout to 11p

TOTAL premium income of the Equity and Law Assurance Society rose from £11.2m to £12.3m in 1979, and the dividend is stepped up with a final of 4p to 11p, compared with last year's single payment of 7.75p.

Earnings, excluding capital depreciation, advanced to £2.08m (£1.72m) or 10.4p (8.6p) per share. In recommending a total distribution somewhat higher than the earnings, the directors say they have regard to the under-distribution of earnings in recent years because of dividend restraints.

The premium income includes £16m in the Netherlands and £24m from all forms of multi-linked business in the UK. New business under individual contracts secured sums of £7.9m (£5.82m) with annual premiums of £11m (£10.2m), including sums assured of £170m (£177m) and annual premiums of £2.5m (£2.3m) in Holland and Germany.

As expected, following the introduction of the new state pension scheme in 1978, there were fewer new group schemes, with new annual premiums falling from £9.1m to £5.5m. Increments under existing group schemes were buoyant, however.

At the end of the year, the long-term business fund stood at £632.22m (£717.33m).

## comment

The dividend total from Equity and Law turns out to be better than the market can have expected, up 36 per cent in gross terms, a gain which takes the yield to 19.6p to 2.3 per cent. But earnings do not appear to have been particularly buoyant, and indeed there is an element of payment from reserves, with cover only 0.85 times—which appears to reflect the board's wish to give a degree of compensation for past years of dividend restriction. This may explain the market's unenthusiastic response—the shares were unchanged on the view, perhaps, that future earnings could be more restrained. Still, Equity and Law has achieved good figures for 1980 so far, with individual pensions business staying strong, although group pension policies are slowly and marginally business is reflecting a much more difficult housing market.

## Garton slips to £863,000

REFLECTING increased costs and interest, difficult market conditions and exchange rate fluctuations, pre-tax profits of Garton Engineering slipped from £900,000 to £863,000 in 1979. Turnover rose £1.08m to £12.91m. Sales in the first two months of the current year have shown a substantial improvement compared with 1979, says Mr. Aubrey Garton, chairman. This is despite the fact that disruption caused by the steel strike and secondary picketing is even greater than that experienced during last year's transport dispute.

The group, which manufactures and distributes precision engineering components and fasteners, is continuing to develop its manufacturing methods, says Mr. Garton, and there will be some degree of further rationalisation and integration with resulting economies. "I would hope that the fall force of the expected recession will be cushioned for our company by the changes we have made," concludes Mr. Garton. At this stage, he says, it is impossible to make a more positive forecast.

The profit is struck after loan stock interest of £21,000 (£24,000) but before tax of £17,000 (£12,000). Redundancy costs have costed the extraordinary debit of £9,000 (£5,000). Stated earnings per 10p share are 23.54p (28.05p).

A final of 3.5p lifts the dividend to 6.65p compared with last year's total of 6.515p.

## comment

It appears that the engineering strike hurt Garton far less than the earlier transport dispute and, after an interim 8 pence dividend, the fasteners group has done reasonably well to limit the drop to just over 13 per cent for the year as a whole. By contrast to the difficulties in the beginning of 1979, the current year has opened strongly and volume increased by at least a tenth during January and February. To an extent this is a reflection of capital spending but it is also a fact that Garton can still deliver efficiently. Forecasts for the remainder of the year are clearly impossible and the proximity of a severe recession mostly accounts for discount to assets of 155p per share implied by a share price of 65p. The fully taxed and diluted p/e of 5.7 might leave something to go for at present and the dividend is in no apparent danger. A yield of 15.8 per cent is therefore reasonably attractive. On top of which, the industry is offering no prizes for guessing which component manufacturer retains a healthy appetite for cheap presswork and fastening capacity.

## AGB RESEARCH

More than 96 per cent of the 2.79m new ordinary 10p shares offered to AGB Research shareholders at rights issue have been taken up. The balance has been sold and the excess over the subscription price of 25.54p per share will be distributed among the original allottees.

## Sharp decline at Bemrose

SECOND-HALF profits of Bemrose Corporation, the Derby-based printing, packaging and publishing group, diverged from £1.15m to £1.215m. This left the pre-tax surplus for 1979 sharply lower at £1.11m, against £2.4m after a jump in interest from £490,000 to £882,000.

The directors had warned of the interim stage, when profits were £380,000 (£1.35m), that the second half surplus would be substantially less than in the first six months.

They now say the fall resulted from disappointing performances by flexible packaging and engraving, and by book production and publishing. However, they are confident the flexible packaging unit will be an important asset in the 1980s. Action has been taken to reduce the substantial losses being incurred by cylinder engraving, and the size of the engraving unit has been reduced. The security printing and calendars units showed continued progress. The carton division improved its margins, and transfer printing performed in line with budget.

The net total dividend is raised from 4.2748p to 4.466p, with a final of 2.238p. After tax of £208,000 (£303,000), earnings per 25p share are shown down from 18.35p to 7.62p.

There are extraordinary debits of £525,000 (£170,000) which relate principally to reorganisation and rationalisation in the carton and cylinder engraving businesses.

A total of £3m was spent on new plant and machinery last year, of which some £600,000 was

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## Marginal advance for Wolstenholme Rink

HIT BY the effect of a rising pound on its export market Wolstenholme Rink, the bronze and aluminium powder producer, saw taxable profits rise only slightly from £1.88m to £1.93m for the year to December 31, 1979, on turnover ahead from £13.3m to £15.5m.

As forecast in the interim statement the final dividend is 3.25p per share, making a total for the year of 5.75p compared with an adjusted 5p last time.

Mr. A. Green, the chairman, says all subsidiaries in the group are forecasting increased profits for 1980, with the exception of Wolstenholme Rink. Powders, which continues to be affected by inflation, the strong pound and international over-supply. He says it is impossible to say to what extent the fall at

Wolstenholme Bronze Powders will outweigh improvements in other areas but expects the group's profits for the year to be slightly down on 1979.

The tax charge was £718,704 compared with £577,318 in 1978. There was a net transfer to the copper account of £62,611 (£23,948).

Profit transferred to the reserves came to £97,683 compared with £1.1m last time. Earnings per 25p share were 24.8p (26.5p).

## BOLTON TEXTILE

The sale of Bolton House and early repayment of 51 per cent unsecured loan stock 1985-90 has been approved by shareholders of Bolton Textile. Accordingly, the loan stock will be repaid at 50p per cent on April 1, 1980.

## Chairman reports steady progress from Northern Rock



Mr. K. A. Clark, Chairman

At the Annual General Meeting held on 25th March, Kenneth Clark, Chairman of Northern Rock Building Society reported a year of sound progress against a background of high interest rates and increased competition for savings and investment.

In his report, Mr. Clark made the following points: Assets: The Society's assets at 31st December 1979 totalled almost £574 million which represented an increase of 15% on the previous year. Liquid Funds: At the year end, liquid funds amounted to almost £109 million representing 18.94% of total assets. Reserves: Reserves had increased to nearly £20 million which was 3.48% of total assets. Advances: The Society advanced £100 million to more than 10,000 families to purchase or improve their own homes. Investments: £9,000 new savings and investment accounts were opened during the year.

## Northern Rock

A Countrywide Building Society

Member of the Building Societies Association. Authorized for investment by Trustees. Branches and Agents throughout the U.K.

Chief Office: Northern Rock House, P.O. Box No 2, Gosforth, Newcastle upon Tyne NE3 4PL. Telephone 0632 857191. Consult telephone directory for your local branch.

## Medminster Limited

Furniture Hire, Shipping and Freight Agents

Interim Statement for the six months ended 31st December, 1979

	1979 £	1978 £
Turnover		
Shipping and Freight Agencies	4,791,742	2,098,849
Furniture Hire and Sale	307,085	276,463
Profit before Taxation but after interest and depreciation	105,424	96,320
Taxation	61,000	54,750
Profit after Taxation	44,424	41,570
Interim Dividend 11% (1978 10%)	22,000	20,000
Retained Profit	£22,424	£21,570

Our shipping and freight interests have had a very busy half year, as will be seen from the enlarged turnover. This has also been reflected, of course, in the division's profits. The increased level of activity appears to be continuing.

It will be noted that furniture hire turnover has also increased and normally this would have resulted in higher profits but, during the period in which I am reporting, Medminster mounted two major promotions, mainly concerned with the creation of the two new divisions, Camden Furniture Hire in London and Freight Agencies Macpak in Liverpool,

and the cost of these promotions has been charged in the period.

In the last half year, furniture hire turnover for films and amateur theatres was somewhat down but this was more than compensated for by the other activities of our furniture hire division, i.e. conferences, sports tournaments, conventions, exhibitions, television, etc.

We continue to invest in all classes and types of furniture and furnishings, and in a period of high inflation our stock is a valuable asset.

JOHN DELANEY  
Chairman

## Bambers Stores Limited

Profits Growth Continues

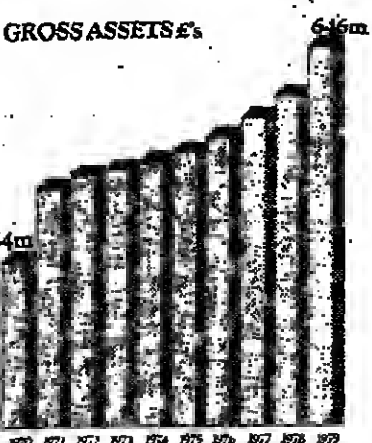
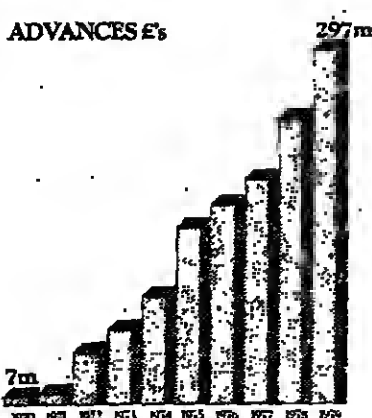
Results for year to 2nd February 1980

	1980 £000	1979 £000	Percentage Increase
Turnover (excluding V.A.T.)	25,206	17,160	47%
Trading Profit	5,816	3,315	
Less: Bank Charges and Interest	947	151	
Depreciation and Amortisation	801	375	
Profit before Taxation	4,068	2,789	47%
Taxation	770	497	
Profit after Taxation	3,298	2,292	44%
Dividends	479	263	81%
Retained Profit	2,819	2,029	
Earnings Per Share (adjusted for capitalisation issues)	13.76p	9.64p	43%

- \* Profit before Taxation up by 47%
- \* Dividends up by 81%
- \* 1 for 2 Scrip Issue
- \* Growth is continuing and 200th branch expected to open in the current year.

Bambers Stores Ltd., Aldersgate House, Crompton Road, New Barnet, Herts.

## Ten years of growth in merchant banking



J. M. F. Padovani, Chief Executive; J. A. S. L. Leighton-Boyce, Chairman; C. N. Villiers, Deputy Chief Executive

## Highlights for 1979

- \* Further profits advance to £7.2 million.
- \* Record corporate advisory activity—in issues, mergers and acquisitions.
- \* Currency and sterling advances up 18% to £297 million.
- \* Responsibility for investment funds of over £1.4 billion.
- \* Management and co-management of 13 eurobond issues with a value of over \$750 million equivalent.
- \* Representative office opened in New York.

“We can be confident that the strength of the Bank, which has been steadily developed in the past ten years, will enable us to take full advantage of our consistently expanding connections in commerce and industry, both in the United Kingdom and overseas.”

John Leighton-Boyce, Chairman

## COUNTY BANK

County Bank Limited, 11 Old Broad Street, London EC2N 1BB and in Birmingham, Edinburgh, Leeds, Manchester, Dubai and New York

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Companies  
and Markets

## MINING NEWS

Big Malaysian tin mine  
poised to start

BY KENNETH MARSTON, MINING EDITOR

AFTER DELAYS of five years, the biggest single new tin dredging project that Malaysia has seen is likely to get the go-ahead within the next few weeks, report Philip Bowring and Wong Sulung from Kuala Lumpur.

They understand that agreement has at last been reached between Malaysia Mining

Corporation and the Selangor State Government's Kumpulan Perangsang to develop the big and deep alluvial tin deposit at Kuala Langat in Selangor.

The discovery of the tin deposit was made several years ago by London's Charter Consolidated and Tromb Mining Charter will continue to have an interest in the dredging project

through its 28 per cent stake in MMC.

Draft agreement was reached recently after both parties, and especially the State Government, had come under strong pressure from the Prime Minister's department to stop squabbling and get the project moving.

However, final State approval is still awaited and other parties are holding their breath in the hope that political or financial interests within the State Government will not throw another spanner into the works.

The project first got the State Government go-ahead in 1975 on the basis of Charter having 45 per cent and the State Government 55 per cent. But that fell through following the arrest of the Chief Minister Datuk Harun Idris for corruption.

Since then, many different formulas involving the State, MMC and Charter have been discussed without success, largely because of the aggressive "States rights" stance of Selangor.

The outline agreement now reached is understood to give the State 65 per cent and MMC 35 per cent, leaving Charter with an effective indirect interest in a four-month strike at the Amas refinery in the U.S.

The main boost to free market platinum prices has been, of course, the speculative and currency hedging demand which recently lifted them to over \$1,000. Mr. Ian Greig, chairman of Impata Platinum, has warned that when sentiment changes this could result in metal being dumped on a falling market.

To some degree this has already happened and whether the free market price will fall much further from its present \$855 level remains to be seen. At all events a reduction in the producer price seems unlikely and an increase still looks to be on the cards.

At the present producer price, Rustenburg should enjoy a further rise in earnings in the second half. This does not necessarily mean, however, that the final dividend will also receive a major boost. The size of the payment will depend on the state of the market at the time, and may also reflect the chairman's previous cautionary remarks.

Prior to the latest results Rustenburg shares were 5p down at 220p yesterday.

## UK COMPANY NEWS

Bambers on target  
with 47% increase  
to more than £4m

DESPITE HIGH VAT and interest rates which have caused difficult trading conditions for retailers, Bambers Stores, the ladies' and children's wear group, has continued its pattern of growth.

Both turnover and pre-tax profits for the 1979-80 year show an increase of 47 per cent over the previous year.

In line with the record result forecast at the interim stage, taxable surplus advanced from £2.79m to £4.07m for the year ended February 2, 1980, on turnover, excluding VAT, of £25.21m against £17.16m. First-half profits had risen from £0.64m to £1.06m.

The directors say that growth is continuing and during the coming year the company is expected to open its 20th branch. The dividend for the year is effectively boosted by 81 per cent to 2p (1.1088p) net, with a final 1.15p.

Stated earnings per 10p share improved 43 per cent from an adjusted 9.64p to 13.76p. A one-for-two scrip issue is also proposed.

Trading profits climbed from £3.32m to £5.82m, before substantial increases in bank charges and interest, from £151,000 to £947,000, and depreciation, from £375,000 to £801,000.

Tax took £770,000 (£497,000)

and dividends accounted for £479,000 (£263,000) leaving retained profits up from £2.03m to £2.83m.

At first glance, Bambers' 47 per cent pre-tax advance has comfortably outpaced the retail trend. But after stripping out a £751,000 contribution from property disposal profits, the actual increase is 18.9 per cent and if earnings from some of the group's recently opened outlets are subtracted, organic growth is even lower. The group did experience a 10 per cent rise in sales volume last year and is moving ahead with its plan to open as many as thirty new shops this year to bring total clothing outlets to 200. Bambers has the advantage of a rather self-contained production-and-sales system in that it makes about 70 per cent of its garments which provides a useful lever for price control if retail spending continues to slump. The total net dividend has been put up 31 per cent, to 2.8p, from 2.15p, and yields 3.6 per cent at 94p, down 3p. The earnings multiple comes to 6.7 after that published rate of tax.

comment

comment

Brent Chemicals calls for  
£3.8m after record year

RECORD RESULTS for 1979 and a rights issue to raise some £3.8m are announced by Brent Chemicals International, the specialised industrial chemicals group.

It is proposed to offer 12.71m new ordinary 10p shares at 30p per share on the basis of one new share for each ordinary held. In view of the substantial discount on the current market value at which the new shares will be offered, the Board has decided that the issue should not be underwritten.

Following the first-half improvement to £1.45m (£1.55m), profits before tax for 1979 rose 14 per cent from £2.68m to £3.02m, on sales up 30 per cent to £23.66m. Earnings per 10p share increased 25 per cent from an adjusted 12.5p to 15.6p, while the net dividend total is lifted to 4.5p (adjusted 3.75p) with a final 3.5p.

The directors say that while the year's results were satisfactory—the tenth successive annual increase—they fell appreciably below management's plans due almost entirely to continued UK strikes affecting several industries served by the group.

Explaining the reasons for the rights issue, they say that their expansion policy of strong organic growth supplemented by

acquisitions has made and will continue to make increasing demands on the financial resources available to the group.

While substantial bank facilities are available to meet the demands in the foreseeable future, they believe that it is prudent to finance part of this requirement by raising new equity capital so that financial resources can be maintained at a level which gives the group flexibility to take advantage of opportunities.

During 1979, the group invested over £3m in new businesses and facilities, which was funded from available financial resources and the proceeds of £502,000 from the May, 1979, rights issue. Despite this sizeable investment programme, the ratio between total borrowings and shareholders' funds has remained reasonably constant.

Results for the first two months of 1980 were satisfactory, the directors add, but the impact of the steel strike on customers of the metal finishing side is affecting the group's March results. However, they expect that, given a return to normal trading conditions in the near future, satisfactory results will be achieved for the year.

In 1979, the group's own operations did not suffer directly from industrial action and, including automotive, increases in sales and market share were achieved despite

a decline in available market volume.

comment

Brent has come up with its fourth rights issue in three years on the back of another set of record figures. The buying and building of smaller companies has once again proved its worth. Earnings per share—a key indicator—are up ten points better than pre-tax profits where growth has been dented by sharply higher interest charges. Group indebtedness for March shows that tax bills have pushed borrowings up to £3.6m. Shareholders' funds stood at £7.25m, with goodwill booked in at £1.74m. Stripping out goodwill is not entirely fair, since it buys small labour-intensive companies which have to come with personnel intact. BCI says the point of the cash is to fund further acquisitions—though nothing is imminent. North American aerospace must be an attractive prospect for expansion, probably within the year. For the current year, even with a steel strike through the first half, the historical p/e on adjusted earnings is 14. Other companies might use the fancy multiple for paper acquisitions; but with a 65 per cent institutional abhorrence, Brent has a ready cash to pay despite the 3 per cent yield. Though it expects this issue should see it comfortably through the next few years.

Rustenburg Platinum  
boosts its interim

DESPITE the recent warning by the chairman, Sir Albert Robinson, of the need to "maintain a policy of modest dividend payments," South Africa's Rustenburg Platinum Holdings is boosting its interim dividend for the year to August 31 to 12.5 cents (7.1p) from only 5 cents a year ago when there was a subsequent final of 15 cents.

The latest payment comes out of earnings of R68.9m for the six months to February 29. Equal to 33.4 cents (30.2p) per share, they compare with R24.4m last time and a total of R78.7m for the year in August 31, 1978.

The main factor behind the latest rise in earnings has been Rustenburg's increased selling prices for platinum. Although well below free market levels (currently around \$855 per troy ounce), the producer price was raised last year by \$30 to \$380 in August and subsequently to the current level of \$420 in December.

At the same time, Rustenburg modestly increased sales of the metal and there was a marginal decline in its stocks. On the other side of the coin, capital spending during the past six months amounted to R34m and is expected to rise to R49m in the current half-year, some \$30m of the total being earmarked for expansion.

Industrial demand for platinum has remained strong in the past six months, particularly in the U.S., but the important Japanese demand for platinum in jewellery has been hit by the high prices on the free market, although the metal is supplied to

the Japanese jewellery market at the producer price, merchants there use the higher free market price as a basis for selling to their customers.

Rustenburg also suffered a sharp decline in demand from the U.S. automobile industry in line with a fall in car sales there. Revenue from sales of by-product metals increased substantially with the exception of nickel which was affected by a four-month strike at the Amas refinery in the U.S.

The main boost to free market platinum prices has been, of course, the speculative and currency hedging demand which recently lifted them to over \$1,000. Mr. Ian Greig, chairman of Impata Platinum, has warned that when sentiment changes this could result in metal being dumped on a falling market.

To some degree this has already happened and whether the free market price will fall much further from its present \$855 level remains to be seen. At all events a reduction in the producer price seems unlikely and an increase still looks to be on the cards.

At the present producer price, Rustenburg should enjoy a further rise in earnings in the second half. This does not necessarily mean, however, that the final dividend will also receive a major boost. The size of the payment will depend on the state of the market at the time, and may also reflect the chairman's previous cautionary remarks.

Prior to the latest results Rustenburg shares were 5p down at 220p yesterday.

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Dufay Bitumastic optimistic  
following 1979 downturn

FOLLOWING the decline from £375,000 to £308,000 at midway, Dufay Bitumastic finished 1979 with taxable profit down from £563,000 to £511,000.

The reduced final dividend of 1.48p (1.76p) makes 2.68p for the year compared with 2.35p last year.

Mr. C. Attwood, the chairman, says that although the steel strike is having some effect on demand for the company's products, strategic stocks have lessened the disruptive effect. Export orders are buoyant and the group is in a strong financial position to take advantage of any opportunity which presents itself for further expansion.

Printing ink and resin manufacture, which were least

affected by last year's transport and engineering strikes, showed increases in profit of 46 per cent and 30 per cent and are continuing at these levels.

Turnover advanced slightly from £10.1m to £11.06m. The tax charge was £37,000 compared with £33,000, but interest accounted for £219,000 compared with £148,000.

The amount retained was £227,000 (£215,000). Earnings per 10p share were 4.7p (4.8p) and fully diluted 4.2p. The net asset value per share came to 47.2p.

Pre-tax profit of Dufay Bitumastic, one of the company's subsidiaries, fell back from £468,000 to £376,000 on sales ahead at £5.45m compared with £5.9m. The tax charge was £26,000 (£168,000).

No final dividend was declared.

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Dufay Bitumastic has turned in a second-half performance exactly equal to 1978's at the trading profit level. For second half as a whole, pre-tax earnings are down 17.4 per cent on 1978.

For the full year pre-tax margins are three points tighter, at 14.8 per cent. The dividend is up, with a cover of 1.7 times on historic accounting. The hike here is difficult to justify on historic profits—but the balance sheet is strong, thanks to the 1978 rights issue. Borrowings are around £1m, down from 1978's £1.7m. Growth through acquisition would be welcomed by shareholders who subscribed for the rights issue expecting more than their money back in dividends. After all profits are less than double what they were in 1967, in money terms. The p/e stands at 7 on fully-diluted stated earnings, with a 13 per cent yield at 31p, up 1p.

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Spirax picks up pace to  
end with record £6.62m

ACCELERATING IN the second half, pre-tax profits of Spirax-Sarco Engineering, the international specialist in fluid control equipment, finished 1979 some £0.71m higher at a record £6.62m, and Mr. A. C. Brown, managing director, forecasts further growth for the current year.

At halfway the profit increase was £246,000 at £3.92m and the second six months gained £460,000 at £2.71m.

Describing the year's result as a highly satisfactory achievement, Mr. Brown says it demonstrates that the group has continued to grow and has maintained margins—the 12 per cent advance in profits being achieved on sales 11 per cent better at £88.45m.

Sales represent a continued advance in real volume worldwide. In addition to a UK improvement, net of price rises, overseas turnover was also significantly greater in real terms but has been converted to sterling against a pound which strengthened considerably during the year.

Higher tax of £2.7m (£1.74m) had the effect of reducing net profits from £4.18m to £3.92m and earnings per 25p share from 20.3p to 19p. Coring £1.29m (£1m), the net total dividend is raised from 4.98p to 6.5p with a final payment of 4p. A one-for-two scrip issue is also proposed. The tax charge was struck after a transfer of £597,000 (£456,000). Below the line minority losses took £143,000 (£130,000) and extraordinary debits £981,000 (£88,000).

Net borrowing at the end of 1979 totalled £2.97m (£2.97m) and capital expenditure on fixed assets during the year amounted to £2.83m (£3.23m).

The group has pressed ahead with its plans, including the founding of a new Argentine plant works up to full production. Domestic growth of 8 per cent has been achieved against a very unsettled industrial relations background but, at least, steel stocks are still adequate and interest costs should be containable this year. There is no obvious reason therefore why the market should re-think Sarco's premium status; gearing is down to 11.5 per cent (against 14.6 per cent) and, in any case, capital spending has already gone through a peak. The shares corrected an earlier

4p fall to finish unchanged at 77p yesterday where the dividend yields 5.3 per cent and the historic fully taxed p/e is 10.8. Low replacement depreciation costs have usually meant that the current cost adjustment is less severe than for much of the rest of manufacturing industry and for this reason alone the shares remain a firm hold.

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Reckitt & Colman 1979  
Unaudited Preliminary Results

Sales	£659.08m
Profit before tax	£51.01m
Earnings per share	22.55 p

Comments on Results. In common with most international manufacturing companies, Reckitt & Colman has experienced a difficult trading year and has had problems particular to itself. These problems are being dealt with in a vigorous manner.

It is encouraging that, with the exception of North America and Brazil and of exports from the U.K., the group's performance around the world has generally been of a high order and is not adequately reflected by the figures as they appear in sterling, due to the strength of that currency.

During 1979, the group spent £47.8m on capital projects and acquisitions, designed to preserve and further develop the geographical and product spread of Reckitt & Colman.

The U.K. trading divisions were hit by the transport drivers' strike at the beginning of the year but recovered and made excellent progress in the second half of the year.

In Europe, while sales increased satisfactorily, profit before tax was similar to that of 1978.

The really significant drop in profit was in North America but in the second half of 1979, improvement occurred there. Trading difficulties have, however, continued in certain activities in North America and it has been decided to close some of these. Provision has been made in extraordinary items in the 1979 accounts for the related closure costs.

Trading for Reckitt & Colman Australia began slowly in the first half-year, but gained momentum as the year progressed, ending up on a strong note. In local currency terms, sales increased by 14.2%, pre-tax profit by 13.0% and earnings by 16.3%.

Against a fairly depressed economic background, Reckitt & Colman in New Zealand again performed very strongly.

In Latin America the Brazilian companies were adversely affected by strong inflation. In Argentina the company substantially increased its sales and preserved profit margins. Trading in Venezuela was difficult while in Chile, Colombia, Mexico and Peru the businesses performed well.

In most parts of Africa trading proved difficult due to continued restrictions on imports and the strength of sterling coupled with the weakness of local currencies. Despite these problems, the business in South Africa made satisfactory progress.

	1979 £ million	1978 £ million
Sales to customers	659.08	606.64
Trading profit	59.54	66.07
Interest payable less other income	8.53	4.77
Profit before Tax	51.01	61.30
Tax on profit (Note 1)	19.78	23.46
Profit after tax	31.23	37.84
Attributable to minority interests	3.36	3.56
Preference dividends	27.87	34.28
	0.16	0.16
Earnings attributable to ordinary shareholders	27.71	34.12
Exchange differences	7.14	4.08
Extraordinary items (Note 2)	5.22	1.70
Profit attributable to ordinary shareholders	15.35	28.34
Ordinary dividends	10.49	7.26
Added to reserves	4.86	21.08
Earnings per share (Note 3)	22.55p	27.84p
Note 1:		
Tax, including deferred tax only in respect of liabilities which are expected to arise in the foreseeable future consists of—		
UK advance corporation tax	4.56	3.66
Other UK taxes, less relief for overseas tax	0.51	1.11
Overseas tax	14.71	18.69
	19.78	23.46
Note 2:		
Extraordinary items in 1979 consist of provisions for losses on closure of sites and businesses, less related tax relief of £3.09m.		
Note 3:		
Earnings per share are based upon the average shares in issue during 1978 and 1979 and on earnings attributable to ordinary shareholders as stated above.		

Ordinary Dividends. A final dividend of 5p per share (1978—3.326p) is recommended to be paid on 2nd July 1980. With the interim paid in January 1980 this would make a total of 8.5p (1978—5.926p).

Annual Report. Copies of the annual report will be posted to shareholders on 29th April 1980. The Annual General Meeting. This will be held on Thursday 22nd May at 10.15 a.m. for 11 a.m. at The Connaught Rooms, 15 Great Queen Street, London WC2.

A presentation will be made at the meeting of the company's Latin American business.

## Reckitt &amp; Colman

P.O. Box 26, Burlington Lane, London W4 2RW

Principal product groups: food and wine, household and toiletry, pharmaceutical, industrial, leisure.

Banco Union, C.A.  
(A Venezuelan Corporation)

Acting through its Panama Branch

U.S. \$35,000,000

NEGOTIABLE FLOATING RATE

CERTIFICATES OF DEPOSIT

MATURITY DATE 26 SEPTEMBER 1982/1984

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from March 26 1980 to September 26 1980 the Certificates will carry an interest rate of 19 1/2% per annum.

Agent

FIRST CHICAGO

LIMITED



## BIDS AND DEALS

### Hawthorn Leslie in £1.5m cash acquisition

IN PURSUANCE of its policy of reinvesting the proceeds of nationalisation, R. and W. Hawthorn Leslie and Co., investment holding company, is to acquire a subsidiary of Hawthorn Leslie (Engineers) for £1.5m cash.

The acquisition, which is conditional on Hawthorn shareholders' approval, will be funded from existing liquid resources.

Total compensation for the nationalisation of the company's former subsidiary Hawthorn Leslie (Engineers) was £1.45m, including repayment of the balance of inter-company debt of £375,590.

BCE is a wholesaler and manufacturer of industrial electrical equipment based in Stannary, Middlesex. For the year ended March 31, 1979 its turnover and pre-tax profits amounted to £6.4m and £20,000 respectively. Net tangible assets were £1.15m, before deducting deferred tax of £0.5m. Since March 31 the company has continued to trade satisfactorily.

### PARADYNE DROPS C.A.S.E. OFFER

Paradyne Corporation of the U.S. is not going ahead with its planned takeover of Computer and Systems Engineering (CASE), in which the National Enterprise Board has a 27.8 per cent stake.

The stumbling block to the share deal, has been the sharp increase from \$125 to \$37 in the Paradyne stock price. The two companies announced yesterday that the virtual doubling of the price of the shares had changed the basis of the conditional agreement of last September. . . . that the parties have been unable to negotiate final terms suitable to both sides.

CASE said yesterday that it was not planning any changes in the group's development. The company emphasised that Paradyne had approached CASE and the company was "certainly not looking for buyers."

The two companies have had trading links for about six years and it is intended to continue the arrangements for the distribution of Paradyne products by CASE in the UK and Ireland.

### GEC DISPUTES BANKERS' BILL

General Electric Company, which finally won its £98m bid battle for the Aversy weighing machine company last November, is still negotiating with J. Henry Schroder Wagg over the target company's defence bill.

GEC, one of Britain's richest industrial companies, apparently regards the merchant bank's charge—well into the six-figure range—as being too high, though it has declined public comment on the issue.

It is normal that a successful bidder, as the new owner of a company, meets such outstanding liabilities such as merchant bank and lawyers' fees incurred during the takeover battle, GEC is known for its hard bargaining tactics and won Aversy after a tough stand by the latter's board. GEC was advised by S. G. Warburg and Aversy by Schroder Wagg.

## Bridon to sell Haggie interests for £32m

BRIDON, the steel wire and wire rope company, plans to sell all of its interests in Haggie, its South African associate, to Staw Metals, (part of Anglo American Industrial Corporation) and Union Corporation for R57m (£32m).

Haggie's profit before tax for the year to December 31, 1979, was R28.1m, and the dividends for 1979 in respect of Bridon's 38.8 per cent holding were approximately R2.45m net of South African tax. Consolidated net tangible assets of Haggie were R70.2m.

Bridon said that although its investment in Haggie had been extremely successful, the income received had been small in relation to its total value. Bridon believes that there are many opportunities world-wide for more profitable use of the funds.

The proposed sale has the agreement and full support of the board of Haggie. Bridon and Haggie will continue to co-

operate in their specialist common field of activity on the basis of a technical and operating agreement.

It is anticipated that the sale agreement will be completed by June 30, and further details will be circulated to Bridon shareholders.

### Viking Oil shares suspended

Viking Oil, the North Sea exploration group which has already received two firm bids and proposals for a third, asked for its shares to be suspended yesterday on the Stock Exchange.

The 10.30 a.m. suspension price of £107 showed no change in the bid since the market opened but there had been a £1 movement on Monday.

To date Bnt International

Petroleum (UK), a Delaware company, has indicated that it would be prepared to pay the highest price for Viking whose greatest potential is its holdings in Quadrant 16 in the North Sea.

Hunt is proposing to pay 450p per share for Viking, in addition to a royalty stock. This compares with the firm offer of 400p plus a royalty stock from Sun Oil, the U.S. major, and the 300p plus stock original offer from Deminor, the German oil company which began the bid battle.

Sun claims to have irrevocable acceptances for its offer from a group of institutions representing 30 per cent of Viking's equity.

A spokesman for British Linen Bank, Viking's advisers, said that an announcement explaining the suspension could be made today.

## Drilling Tools talks to third party

HAMBROS BANK and the National Coal Board Pension Funds may face opposition in their attempt to take over Drilling Tools North Sea, the unquoted drilling equipment rental group floated by stockbroker Hedderwick Stirling in 1979.

Mr. Charles Noble, chairman of Drilling Tools and a director of Hedderwick, yesterday advised shareholders to take no action over the Hambros/NCB offer as talks were "fairly far advanced" with a third party.

Hambros and the Coal Board are at an advantage, however, in that they have already acquired 35 per cent of the equity, which is the stake held by Drilling Tools Inc. Texas company which provided the original management for the North Sea company. The Texas company has since been bought by Petrobrasil, a major U.S. oil sector service group.

According to Mr. Noble's statement, Petrobrasil appears to have sold the stake without conferring with the rest of the board of the North Sea company.

Mr. Noble also said that Drilling Tools North Sea had been paying dividends since 1976 and in November the net interim dividend was doubled from 4p to 8p. Earnings last year were said to be 50p per share and the company had £750,000 of cash and liquid assets.

The company's shares are occasionally traded under Rule 163(2) on the stock market. The last price marked was £25. Hambros and the Coal Board funds, which are making their offer through Dawsea, a new company, are offering £5.10 for each "B" share.

The "B" shares account for 65 per cent of the equity and were issued in 1975 at £3.50. Dawsea is also inviting "B" shareholders to accept new shares in Dawsea in lieu of cash to a maximum of 25 per cent of Dawsea's equity.

### HILL SAMUEL

Credit Commercial de France has acquired an 80 per cent partnership interest in Hill Samuel and Co., Frankfurt, following an agreement in principle reached on January 15.

The name of the bank has been changed to Credit Commercial de France and Co.

### EXTOL ACQUIRES PARTNERPLAN

Extol Advertising and Public Relations has acquired Partnerplan, an independent PR consultancy.

Partnerplan will operate as an independent division. Mr. David Wynne-Morgan, Partnerplan's managing director, will remain in charge and joins the Board of Extol Advertising and PR, part of the Extol group.

### SHARE STAKES

Louis C. Edwards and Sons (Manchester)—Gulliver Foods purchased in the market 10,000 shares at 57p on March 24 and as a result now holds a total of 3,337,435 shares (16.9 per cent).

## U.S. court stops Grand Met from buying more of Liggett

Liggett Group of the U.S. has taken the courts to ward off any further purchases of its shares by Grand Metropolitan, the UK hotel, drinks and leisure company which is eager to expand into America.

The North Carolina Superior Court yesterday issued a temporary restraining order prohibiting Grand Metropolitan, which owns 9.5 per cent of Liggett's shares, from buying any more.

Liggett said that the order was issued in a lawsuit brought under the state's Tender Offer Disclosure Act.

It is effective for ten days and follows the U.S. group's strong reaction on Monday to the news that Grand Metropolitan had lifted its stake to the present level.

Grand Metropolitan's finance director, Mr. Clifford Smith, said last night that the group was not concerned by Liggett's hostile response, regarding such language as part of the American corporate scene.

As for Grand Metropolitan's future intentions towards Liggett, "there is a whole range of possibilities—I can't say what is practical or possible." At the moment, the company is not engaged in any talks with Liggett, he added.

"We still want to develop our presence in the U.S.," he said. The UK group currently has between 15 and 20 per cent of its assets outside Britain, mostly in Europe and former Commonwealth countries. The areas it is interested in fall within its main activities such as foods, drinks and restaurants, he said.

### I.C. GAS AND COMPAIR

Following its offer for Compair, Imperial Continental Gas Association has received acceptances in respect of 47,450,992 new ordinary shares

### PROPERTY AND REVERSIONARY/MARLBOROUGH PROP.

Property and Reversionary Investment Corporation and Marlborough Property Holdings have emerged as the successful bidders for the 17-acre GKN/Rockwell site at Frintley, Surrey.

The bid was in excess of £41m and the two companies will operate through a joint company, Albany Commercial and Industrial Developments, to develop a new £12m trading estate.

ACID is an existing subsidiary of P and R in which Marlborough will hold 49 per cent and P and R will retain 51 per cent. Finance for the development of up to £4m has been arranged with Samuel Montagu and Co.

## The Ashdown Investment Trust Limited

Managed by J. Henry Schroder Wagg & Co. Limited

The Annual General Meeting was held at 120 Cheapside, London EC2 on Tuesday 25 March, 1980 at 3.00 p.m.

The following is a summary of the Report by the Directors for the year ended 30 November 1979:

	1979	1978	% Change
Total Revenue	£1,312,973	£994,806	+32.0%
Revenue after taxation and expenses	£ 736,222	£471,218	+56.2%
Earnings per Ordinary Share (see below)	6.95p	4.78p	+45.4%
Ordinary dividends for the year net per share	6.60p	4.60p	+43.5%
Net asset value per 25p Ordinary Share	177.7p	185.2p	-4.0%

The earnings per ordinary share reflect non-recurring income from the Company's holdings in Shell Transport & Trading Limited and Unilever Limited as a result of the removal of dividend restraint, amounting to £112,049 net. As the Directors considered that the benefit of this income should be passed on directly to the shareholders at the earliest opportunity, a special interim dividend of 1.00p per share has been declared on the Ordinary Capital, absorbing £164,890, and is included in the dividends per share above.

Copies of the Report and Accounts are available from the Secretaries, J. Henry Schroder Wagg & Co. Limited, 48 St. Martin's Lane, London WC2N 4EL.

## A. & J. MUCKLOW GROUP LIMITED

### INTERIM STATEMENT (Unaudited)

	Six Months to 31st December	Year to 30th June
	1979	1978
Gross Rentals	£2,000	£2,000
Turnover from Trading Activities	2,273	1,617
Investment Income	3,339	2,680
Trading Profit	1,526	1,305
Pre-tax Profit	182	132
Taxation	1,708	1,437
Profit after Taxation	340	662
Earnings per share	1,368	977
Net dividend per share	5.16p	3.68p
	1.60p	1.32p
	3.20p	

- ★ Rentals in first half up by 40%
- ★ Interim net dividend raised by 21%
- ★ Levels of demand continue firm

"I consider that the second half year will see further progress for the Group."

A. J. Mucklow, Chairman

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to the Public to subscribe for or purchase any Stock.

### IMPERIAL CONTINENTAL GAS ASSOCIATION

(Registered in England—No. 250)

Issue of up to £27,651,346 nominal of 8 per cent Convertible Unsecured Loan Stock 1995/2000

The Council of the Stock Exchange has granted permission for up to £27,651,346 nominal of 8 per cent Convertible Unsecured Loan Stock 1995/2000 of the Company to be admitted to the Official List. The Stock is to be issued, fully paid, as part consideration for the acquisition of the share capital and the cancellation of the 8 1/2 per cent Convertible Bonds Due 1987 of Compair Limited.

Particulars of the Stock are available in the statistical service of Extel Statistical Services Limited and copies may also be obtained during normal business hours (Saturdays excepted) for the next fourteen days from—

S. G. Warburg & Co. Ltd., 30, Gresham Street, London, EC2P 2EB  
Lazard Brothers & Co. Limited, 21, Moorgate, London, EC2P 2HT  
or from  
Grieverson, Grant and Co., Barrington House, 53, Gresham Street, London, EC2P 2DS

### BASE LENDING RATES

A.B.N. Bank	17%	Guinness Mahon	17%
Allied Irish Bank	17%	Hambros Bank	17%
Amro Bank	17%	Hill Samuel	17%
American Express Bk.	17%	C. Hoare & Co.	17%
Henry Ansbacher	17%	Hongkong & Shanghai	17%
A.P. Bank Ltd.	17%	Industrial Bk. of Scot.	17%
Arbuthnot Latham	17%	Keyser Ullmann	17%
Associates Cap. Corp.	17%	Knowles & Co. Ltd.	17%
Banco de Bilbao	17%	Langris Trust Ltd.	17%
Bank of Credit & Comm.	17%	Lloyds Bank	17%
Bank of Cyprus	17%	Edward Manson & Co.	17%
Bank of N.W.	17%	Midland Bank	17%
Banque Belge Ltd.	17%	Samuel Montagu	17%
Banque du Rhone et de la Tamise S.A.	17%	Morgan Grenfell	17%
Barclays Bank	17%	National Westminster	17%
Brenar Holdings Ltd.	17%	Norwich General Trust	17%
Brit. Bank of Mid. East	17%	P. & S. Refson & Co.	17%
Brown Shipley	17%	Rosminster	17%
Canada Term Trust	17%	Ryl. Bk. Canada (Ldn.)	17%
Cedar Holdings	17%	Schlesinger Limited	17%
Charterhouse Japhet	17%	E. S. Schwab	17%
Choulatons	17%	Security Trust Co. Ltd.	17%
C. E. Coates	17%	Standard Chartered	17%
Consolidated Credits	17%	Trustee Savings Bank	17%
Co-operative Bank	17%	United Bank of Kuwait	17%
Creditanstalt Wien	17%	Whitehead Laidlaw	17%
The Cyprus Popular Bk.	17%	Williams & Glyn's	17%
Dunelm Lawrie	17%	Witnstr. Secs. Ltd.	17%
Egill Trust	17%	Yorkshire Bank	17%
E. T. Trust Limited	17%	Members of the Accepting Houses Committee	
First Nat. Fin. Corp.	17%	7-day deposits 16%, 1-month deposits 16 1/2%	
First Nat. Secs. Ltd.	17%	7-day deposits on sums of £10,000 and under 15%, up to £25,000 15 1/2% and over £25,000 16%	
Robert Fraser	17%	Call deposits over 1,000 15 1/2%	
Antony Gibbs	17%	Oman deposits 15%	
Greenland Guaranty	17%		
Grindlays Bank	17%		

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## APPOINTMENTS

## Housing Corporation chairman

Mr. Hugh Cubitt, a director of National Westminster Bank, is to take over as chairman of the HOUSING CORPORATION to succeed Sir Lou Sherman, whose term of office expires at the end of next month. Mr. Cubitt, a qualified chartered surveyor, is at present chairman of the Outer London Regional Board. He is a former Lord Mayor of Westminster City Council between 1975-76. The Housing Corporation was established in 1964 to regulate and administer the voluntary housing association movement.

MENT (BAI), the Paris-based bank jointly owned by Arab interests and by a group of European banks. Mr. Faris also joins the Board of the BAI group's holding company, COMPAGNIE ARABE ET INTERNATIONALE D'INVESTISSEMENT (CAI).

Pointon York has formed a subsidiary called POINTON YORK SCLATER for Edinburgh City and Glasgow with Mr. Wally Higgins as chairman; Mr. Nigel Sclater, managing director; and Mr. Geoffrey Pointon, a director.

Mr. Dennis McDonald has been appointed a director and chief operating officer of STANLEY GIBBONS INTERNATIONAL, and he also becomes a corporate executive member of the parent concern Letraset International. Mr. McDonald joins Stanley Gibbons from McKinsey and Company.

Mr. Peter Oliver, general manager of packaging specialists TAPAL (MIDLANDS), of Willenhall, has been appointed a director.

Mr. Timothy J. A. Colman has joined the Board of WHITE BREAD AND CO., as a non-executive director. Mr. Colman is chairman of Eastern Counties Newspapers Group and a non-executive director of Rockitt and Colman.

CITY NATIONAL BANK OF DETROIT is to close its London branch from March 31. Mr. Carl M. Fredericks, vice president and manager, will be returning to the Bank's Detroit head office to take up duties in the international division. Mr. Fredericks will be responsible for all international related business development and credit activities in Europe and North America.

Mr. E. G. Frost, who is nearing retirement, is to relinquish the position of managing director of TETLEY WALKER later this year and will become vice chairman with executive responsibility for the development of free trade business. Mr. T. D. M. Hart, at present managing director of Loriners' Breweries, has joined the Board of Tetley Walker and will take over as managing director of that concern. Mr. Frost will remain a director of

Allied Breweries (UK) and continue to act as chairman of Ind Coope (Isle of Man).

The Prime Minister has appointed Mr. Elinor Holland (chief general manager of the Pearl Assurance Company) and Mr. George Russell (a director of Alcan Aluminium (UK)) as additional independent members of the CIVIL SERVICE PAY RESEARCH UNIT BOARD. The new appointments are not linked with any proposals for new work for the Board, but to assist in its existing functions.

Mr. E. A. Keshie has been appointed to the Board of the food distribution division of BOOKER MCCONNELL. He is managing director of Booker Belmont Wholesale Delivered Trade.

Mr. T. R. Newman has been appointed to the newly-created position of sales and marketing director of REDMAN FISHER ENGINEERING, a member of the Redman Heenan International group.

Mr. P. E. W. Day and Mr. E. Winder are to become assistant directors of E. HEATH AND COMPANY (INTERNATIONAL) on April 1.

Mr. R. F. Bullock, previously financial director, has been appointed managing director of TEMPO SEVERNSIDE, of Bristol, in place of Mr. H. T. Fivelle, who has resigned.

Mr. Robin Nichols, assistant general manager of Greenwich Building Society, has been elected chairman of the METROPOLITAN ASSOCIATION OF BUILDING SOCIETIES.

Mr. Ralph Oakes has been appointed managing director of ARROWTIP NORTHERN, Manchester.

## Fairview Estates Limited

### INTERIM STATEMENT

6 MONTHS ENDED 31st DECEMBER 1979

Unaudited Results	6 Months to 31 Dec 79	6 Months to 31 Dec 78
Turnover	£500	£500
PROFIT BEFORE TAXATION	15,402	12,219
Taxation	4,801	2,338
Profit After Taxation	(360)	(234)
Interim Dividend	4,441	2,104
Net Amount per share	355	295
EARNINGS PER SHARE	2.3p	2.75p
	41.3p	19.8p

A profit for the six months to the 31st December 1979 of £4,801m was earned. No industrial property was sold during this period. One housing site sale took place but this did not contribute significantly to the profits.

An interim dividend of 3.5p net will be paid on the 9th May to Shareholders registered on the 24th April 1980, an increase of 20%. The Company's contracted Rent Roll now stands at £2,870m. This does not include several rent reviews upon which the due date has passed but the revised rentals are still to be agreed. When agreement is reached the contracted Rent Roll will be well over £3m.

The Company has several subtenant lettings under negotiation and is making good progress with the development programme of sites in hand. The outlook in this division is most satisfactory with strictly controlled exposure, essential in today's uncertain climate. House sales during the six months to December 1979 were buoyant with improved margins maintained. However, as anticipated, the market is now more difficult with increased building costs again eroding profit margins to a degree.

The borrowing level is currently being reduced and the Company's Balance Sheet will be stronger still at the year end, 30th June 1980. Shareholders should be aware that the present high level of profit represents part of the stated policy to quickly reduce housing land stocks, generate cash to reduce borrowing and thus enable further progress to be made in the transition from pure house-builder to property investment/development company. It is not intended to maintain this rate of earning growth, bearing in mind the resolve to reduce the Company's present level of housing activities.

D. J. COPE, Chairman  
25th March 1980.

Creating places to work—places to live

## Fairview

## J. & H. B. JACKSON LIMITED

## PROFITS AGAIN A RECORD

Highlights from the Statement by the Chairman, Mr. P. J. White.

Trading profit for the year ended 30th September, 1979 was £2,771,320 (£2,318,532) and profit on sales of quoted investments £272,660 (£489,100), subject only to interest on the 7 1/2% Loan Stock of £25,162 (£28,887) and Corporation Tax of £482,454 (£816,910).

The Directors recommend a total dividend for the year per ordinary share net of 1.4p (1.013375p).

### FORGING

This division more than made up for its set back last year by producing record profits which were due to a considerable increase in the demand for forgings by the aircraft industry. This trend has continued during the current year and I shall be disappointed if a similar increase in profits is not obtained this year.

### ENGINEERING

We were considerably affected during the last two months of our financial year by the engineering strike, resulting in a slight downturn in profits from the record of the previous year.

Our investment programme in C.N.C. machines is continuing and by the end of the year should total approximately £3 million. Although the current year will not show the full benefit of this investment, I expect this division to hold its own despite the probable lower level of activity in engineering generally.

### OUTLOOK

The first four months trading figures for the group are showing an advance on last year and subject to the usual qualifications regarding industrial disputes I am reasonably optimistic.



## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## NORTH AMERICAN NEWS

## First Penn bank chief denies merger

BY STEWART FLEMING IN NEW YORK

FIRST PENNSYLVANIA Corporation, the 21st largest U.S. bank with assets of \$8.9bn, yesterday cooed that it has "some problems and that increased interest rates have an adverse effect."

In an official statement authorised by the Board, Mr. George A. Butler, chairman and president of the bank, "denied all rumours that the bank has had any discussions concerning the possible merger with any other institution either domestic or foreign."

The statement comes in the wake of concern in the financial markets about the impact on the company of rising interest rates, particularly the impact on its large bond portfolio amounting to \$1bn of assets.

The value of these securities will have been adversely affected by rising interest rates. Mr. Butler pointed out that while First Pennsylvania has a large investment in the U.S. government securities, the portfolio is reducing each month as a result of maturities. During the next three months \$100m of securities will mature.

He added that at December 31, 1979, the bank's capital exceeded \$312m. The sale of the bank's finance company subsidiaries for \$106.5m to Manufacturers Hanover is proceeding on schedule and he described recent examinations of the bank by the Comptroller of the Currency and the Federal Deposit Insurance Corporation as "routine."

## Higher interest costs hit Carter Hawley growth

BY OUR FINANCIAL STAFF

HIGHER INTEREST rates reduced net income for the year ended February 2 at Carter Hawley Hale Stores by 14 cents a share.

But the group turned in a 6 per cent rise in net income to \$42.94m for the fourth quarter or \$1.70 per share against \$1.65. Sales also rose 6 per cent to \$852.5m.

For the year net earnings advanced 8 per cent to \$69.7m or \$2.67 per share, against \$2.52. Sales were 13 per cent ahead at \$2.41bn.

The company said that the LIFO method of accounting for inventories reduced the final quarter net by 3 cents a share compared with 2 cents the year before, and for the fiscal year by 20 cents a share compared with 11 cents a year ago.

## Jim Walter profits ahead

BY OUR FINANCIAL STAFF

AN INCREASE of 11 per cent in net income to \$17.3m is reported by Jim Walter Corporation, manufacturer of building materials, for the second quarter ended February 29. Per share earnings were \$1.00 against 90 cents for the same period last year.

Net income in the current quarter includes \$2.46m or 15 cents per share from interest capitalised in accordance with

FASB No. 34. Revenues rose by 15 per cent to \$480m. Over the six months period net income advanced to \$49.61m, compared with \$42.94m, or \$2.86 per share against \$2.47, and revenues rose to \$890.0m against \$894.4m for the first half last year.

The current six months includes an extraordinary credit of \$9.5m on the sale of sugar business, net of taxes.

## Sharp fall at Corco

BY OUR FINANCIAL STAFF

COMMONWEALTH Oil Refining (Corco), of San Antonio, Texas, reports a sharp fall in earnings for the first two months of 1980, to \$837,000, or 4 cents a share, from \$1.5m, or 28 cents a share, in same period of 1979. Sales, however, were up, to \$193m from \$160.4m.

The company said that its plants produced less in the first two months of 1980 than a year earlier. This was the result of a fire in November which cut aromatics production capacity by 50 per cent, two closings for major maintenance work and the difficulty of obtaining crude oil at reasonable prices.

## How IBM skill brought down ITEL

ANXIOUS EYES in both the U.S. and Europe are watching Sao Francisco this week as ITEL, the U.S. computer leasing group riddled with more than \$1bn in debts, tries to put together some kind of financial rescue package with its bankers. If it fails, then bankruptcy is a virtual certainty, with ramifications which extend well beyond the U.S. capital markets and into Europe, including Lloyd's of London which is owed substantial sums by ITEL.

Even if it succeeds, the chances of ITEL ever regaining its former glory as one of the most dazzling growth companies in the U.S. seem slim indeed. Today, ITEL is a mere shadow of its former self, and the legacy of extravagant management will do it for years.

ITEL has already said that it will not be able to service most of its unsecured debt or make a scheduled payment to Lloyd's unless this week's talks are successful.

The disposition of the ITEL problem is easily measured. Its total debt of \$1.2bn compares with the \$2bn or so owed by Chrysler, the other great corporate drama of the moment. But ITEL is only 1/20th the size of Chrysler, and it has none of the political clout that the car maker has been able to muster to ensure its survival. ITEL was founded in 1967. But it really began to catch the public eye in the mid-1970s, when aggressive marketing techniques brought it a large share of the booming computer leasing business. Between 1974 and 1978, ITEL more than quadrupled its sales from \$143m to \$860m. During this time it also branched out into other forms of leasing: railcars, marine vessels, even aircraft.

But computers were the core of the business. Using equipment that was compatible with IBM's, but cheaper, ITEL was able to hang on to the electronics giant's coat-tails. In fact, things went so well that ITEL linked up with National Semiconductor, a California computer maker, and Hitachi of Japan, to take a substantial part of their production. The power behind this growth was a Mr. Peter Redfield, a dashing individual variously described as brilliant or a megalomaniac. He matched a penchant for lavish living with an unrelenting drive to make ITEL bigger and richer. Many of his salesmen failed to keep pace, but those who did were rewarded with huge salaries and sumptuous company trips to exotic resorts.

But such is the nature of the leasing business that growth can only be achieved by heavy borrowing. By the end of 1978, ITEL had already built up a huge debt of \$800m. This included two Eurobond issues, \$25m floated the previous March and \$30m floated in October.

While a lot of this debt represented investment in saleable assets like computers, planes and ships, it made ITEL highly vulnerable to changes in the market—which is exactly what happened.

By the end of 1978, it was clear that IBM was about to announce technology and price changes that would force the market, though no one guessed how drastically. In its 1978 10-K filing with the SEC (ITEL's last, as it turned out), ITEL said: "Future actions of IBM could adversely impact all computer related activities of ITEL."

In fact, IBM wrought such deep-rooted changes in the market with its 1979 models and prices that it rendered ITEL's computer stock obsolete virtually overnight. The company suddenly found itself with equipment that was not only technologically inferior to IBM's, but also more expensive.

That really was the beginning of the end. With its market falling away underneath it, ITEL struggled on for a few more months, it even managed, incredibly, to put together a

stands at \$500m) is due next Monday. And unless ITEL can stretch this out, it will clearly not have the cash to service the rest of its debt, including about \$45m due in the next three weeks alone.

ITEL hopes to persuade its 100 or so bank and insurance company creditors to come up with a new credit standby, and then recapitalize all of its unsecured debt. It was impossible yesterday to establish what the creditors thought of this proposal since they were reluctant

to produce the largest ever series of losses in Lloyd's history: \$340m. is Lloyd's official estimate, although unofficial estimates place the figure as high as \$800m to \$900m.

In a startling underwriting miscalculation 55 Lloyd's underwriting syndicates, and a number of insurance companies, offered insurances in the 1970s which protected leasing companies against the early termination of computer leases.

When new IBM models and cheaper leases became available in 1978, almost every customer gave notice of likely cancellation with a view to either changing equipment or renegotiating its lease.

ITEL's insurances with Lloyd's represent about a quarter of the insured values of over \$1bn. Realising their exposure with ITEL—and the possibility of complex legal action for enormous sums of money by ITEL against Lloyd's underwriters in the event of non-settlement—of delayed settlement of claims—Lloyd's has been trying to do a deal with the San Francisco leasing group.

Under the proposed deal, Lloyd's was to receive payment and assets from ITEL estimated at \$100m. In return, underwriters would ensure that existing claims would be met, but would have control over the re-marketing of computers traded in under the insured leases, and possible the run-off of existing insured leases.

Lloyd's hoped the ITEL cash payment and assets would reduce the total claims of \$200m from ITEL.

But this has now been complicated by ITEL's latest problem. If ITEL were to fail, Lloyd's underwriters might resist claims on the grounds that they did not offer insurance against bankruptcy.

## David Lascelles in New York and John Moore in London report on ITEL's rise and fall, and the consequences for Lloyd's

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to comment on what they called a bank-client relationship.

However, Wall Street analysts believe that the outcome is touch and go. With interest rates at record highs, the burden of debt servicing must be crushing for a company with such a narrow asset base, and with the best will in the world it may be impossible to secure ITEL's future.

The latest crisis at ITEL has created another serious problem for underwriters in the Lloyd's of London insurance market. A working party of underwriters and insurers, headed by Mr. Murray Lawrence, was attempting to work out a commercial settlement with ITEL which would offset \$200m of claims which ITEL was expected to make under its computer leasing insurances. For the moment these talks have come to a halt. Any deal between insurers and ITEL is conditional on whether ITEL can arrange adequate refinancing from its Total computer leasing

## CS\$76m bid for Norin

By Our Montreal Correspondent

CANADIAN PACIFIC INVESTMENTS had plans to buy all the common stock of Norin Corporation of Miami, Florida, for CS\$76m (US\$64.4m). The principal business of Norin is the major Canadian food group Maple Leaf Mills, which is based in Toronto.

CPI is the leading non-rail holding company of the Canadian Pacific group.

Norin, which is controlled by the Norris family, had earnings of CS\$9.2m on sales of nearly CS\$600m in 1978. It acquired about 73 per cent of Maple Leaf in February, 1976, and disposed of insurance and mortgage banking operations. It bought the remaining Maple Leaf shares in 1977 and 1978.

## Phillips warns on earnings

By Our Financial Staff

HIGHER EARNINGS are expected by Phillips Petroleum, although the U.S. oil company fears that profits of its petroleum products group will decline. Phillips also said in its annual report for 1979 that the total cost of the greater Ekofisk development in the North Sea is now \$5.8bn, up from the \$5.5bn estimate made in 1978.

Phillips made profits of \$819m, or \$5.77 a share last year, with the petroleum products group contributing just over \$200m to the total. Lower returns are expected from this group in 1980 because crude oil costs are expected to rise faster than prices for refined oil.

## INTERNATIONAL BONDS

## Prices of ITEL's issues tumble

BY FRANCIS GHILES

THE STATEMENT from the ailing US computer leasing company ITEL was a major talking point in the Eurobond markets yesterday. ITEL said on Monday that it would stop repaying about \$330m of unsecured debt, including three Eurobond issues totalling \$95m, until it had reached agreement on a financing package with its bankers.

ITEL has three fixed interest Eurobond issues outstanding: a \$25m 9 1/2 per cent bond to 1988 which was launched in March, 1978, a \$30m 9 1/2 per cent issue to 1990 launched in September, 1978 and a \$40m 10 1/2 per cent issue to 1983 launched in April, 1979. Interest on the first of these three issues is due on April 1, and is unlikely, in present circumstances, to be paid.

Monday's news did little to change the "best endeavour" basis on which the three issues have been quoted in recent months, except that Kidder Peabody, the lead manager of the three issues, revised its price quote downwards from 35-45 on Monday to 20-25 yesterday. At that level, the three issues yield 50.3, 46.9 and 96.9 per cent respectively.

ITEL has to date fulfilled its obligations under purchase fund agreements attached to the three issues.

One point which is not resolved is whether non-payment of interest due on April 1 will trigger a cross default on the \$40m issue, where interest is payable on May 1, and on the \$30m issue, where interest is payable on October 1.

In secondary market trading, fixed interest dollar bonds closed 1 point down on the day. Deutschmark foreign bonds posted slight gains yesterday, with some Frankfurt dealers saying that while selling pressure was still there, some real buying interest in bonds yielded around 104 per cent had been in evidence. Deutsche Bank claimed that the DM 100m issue it has just completed for IBM and which yields 10 per cent found ready buyers.

## Brazil reaffirms loans pledge

BY NICHOLAS COLCHESTER

THE PROSPECT of Brazil achieving trade balance this year and thus keeping its foreign borrowing requirement under control was reaffirmed yesterday by Mr. Carlos Langoni, the recently appointed Governor of the Brazilian Central Bank. Mr. Langoni sought to confirm the optimistic picture painted last month by Brazil's Planning Minister, Professor Antonio Delfim Netto, when he spoke to bankers in London yesterday.

The projections for Brazil's external finances in 1980 were unchanged from those cited by Prof. Delfim. Exports and imports should balance at \$20bn. Brazil would have an external borrowing requirement, after direct investment and official transfers, of some \$12bn, of which \$7bn would be refinancing of existing, maturing debt and \$5bn fresh borrowing. A run-down of reserves — \$10bn at the start of the year — could reduce the net requirement to \$3.5bn, Mr. Langoni claimed.

Mr. Langoni called this scenario "realistic" in that the improvement in Brazil's agricultural output was up to expectations with a 30 per cent rise in the grain crop. Exports would benefit from this, coupled with last year's major devaluation of the cruzeiro. The import bill was being kept down by government control of public sector purchasing.

Asked whether the recent rapid rise in U.S. interest rates had had an impact on Brazilian balance of payment projections, Mr. Langoni played the matter down. He conceded that the Government had recently revised its estimate of annual interest payments overseas from \$5.7bn to \$5.3bn, but he claimed that this had been largely compensated for by the improved prospect for exports. He claimed that the increased charges would also be offset by the planned \$2bn run-down of reserves.

## Ford tops up bank credits

BY OUR NEW YORK STAFF

FORD, the second largest car manufacturer in the U.S., has set up an extra \$1bn in bank credits to help it to finance development of its next generation of more fuel-efficient cars. This brings the total amount of finance at Ford's disposal to over \$2bn, plus the \$300m in notes which it will market

## Noranda stake valued at \$364m by Brascan

By Robert Gibbins in Montreal

BRASCAN, the big Toronto holding company which is controlled by the Peter and Edward Bronfman interests, says that its holding of shares in Noranda Mines has a market value of over C\$250m (US\$364m) against a cost of C\$294m (US\$449m) and that it is continuing "to examine the options" in its future involvement in Noranda.

The Bronfman interests, in partnership with the Patino mining family, won effective control of Brascan early last year. Brascan in turn has just received around C\$400m in compensation from the Brazilian Government for the nationalisation of its remaining Brazilian utility.

The new management of Brascan then began buying into Noranda Mines, one of Canada's largest resource groups with worldwide interests. Since then, the market value of Noranda shares has increased sharply with higher world prices for many metals and commodities.

However, Noranda, with its associated companies, took avoiding action when the Brascan stake reached around 15 per cent, and when Brascan's management said that its target was 20 per cent or more and two boardroom seats. The effect of changes in Noranda's capitalisation was to dilute the Brascan holdings to around 12 per cent and to cement effective control of Noranda in that company's management group and associates.

Brascan says that it is still seeking representation on the Noranda Board and is working for the dismantling of Zinor Holdings, to which Noranda issued 14m of its treasury shares late last year. Zinor in turn is owned by associated and subsidiary companies of the Noranda group.

Brascan argues that this arrangement was contrary to the general interests of shareholders, and has claimed that it may have been illegal. Noranda has denied this emphatically.

Brascan also argues that Noranda has substantial assets which are not producing income. It values the Noranda investment in Canadian Hunter Exploration of Calgary at more than C\$7 a share. Other mineral properties of Noranda coming into production shortly are worth more than that. "Leaving C\$5 a share to be reasonably attributed to Noranda's productive assets, based on the C\$19 a share price at which Noranda sold the 14m shares from its treasury to Zinor," Brascan says.

The effective price of the shares to Zinor after deducting the value of the non-productive assets, was less than the 1979 per-share earnings of Noranda, or C\$4.70, says Brascan.

Canadian Hunter, which is financed by Noranda, is the discoverer of the Deep Basin gas fields on the northern Alberta-British Columbia border. Imperial Oil (Exxon) has participated in the development of Hunter lands, with a major commitment of more than C\$100m.

Noranda and the Canadian Pacific group are the largest producers of base metals in Canada. Noranda is also a major producer of precious metals and industrial products such as wire and cable. Since Noranda's blocking action, Brascan has stepped up its interests in mining and oil and gas. It still has major cash resources to deploy.

## UNION CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

The Chairman, Mr. E. Pavitt, reports

It gives me great pleasure to be able to report the largest increase in profits ever achieved in the history of Union Corporation. Over the last 12 months 62 cents per share and absorbing R38 million have been declared, compared with 47 cents in 1978.

The amount of R45.6 million has been retained to meet the rapidly rising costs of providing and replacing equipment and to provide the necessary funds to expand business activity.

**GOLD**

Income from gold increased by 82 per cent to R26.6 million. Our group mines earned revenue in excess of R500 million while after tax profits increased to R132 million. In addition to the immediate benefit of higher gold prices, several of our low grade mines will enjoy an extended operating period.

The wide fluctuations in the gold price and the continuing steep escalation of costs of capital make it even more risky today to plan new mining operations or extensions. Until the gold market shows some stability, it cannot be prudent to anticipate a higher average gold price than \$300/\$350 in our forward planning.

Unisel Gold Mines took its place as a South African gold producer last year and I would like to congratulate and thank all those people who worked on the discovery, the planning and the development of this new mine.

Further south in the Orange Free State, preparation of a possible shaft site has commenced on ground held under option by Baxtrix Mines. The final decision on whether a viable gold mine can be established will not be made until a feasibility study is completed in mid-1980.

**URANIUM**

With the events of the past year in the Middle East, the partial replacing of oil based energy is now becoming an urgent priority. I am confident therefore that in the long term nuclear power construction programmes will increase, with a corresponding rise in demand for uranium.

It is nearly two years since preliminary work on Baisa Mines commenced. The rate of progress has enabled us to improve on our original timetable and we believe that Baisa will be brought into production in 1981 — a year earlier than originally planned. A public offer of shares in Baisa is likely during 1980 or early in 1981.

**PLATINUM**

Hardly a year has passed between one Impala Platinum

expansion programme and another. The current programme will take capacity to over one million ounces of platinum per annum.

The outstanding profit performance was most gratifying and notwithstanding the continuing high level of capital expenditure, Impala substantially increased its dividend payments.

**INDUSTRIAL DIVISION**

The 1979 results were more than satisfactory with excellent growth being recorded in most companies. Turnover increased by 29% to R1,046 million whilst earnings increased by 50% to an all time record of R81.6 million; R33.9 million of those earnings are attributable to the Corporation and represent 40% of the Group's total attributable income.

**LABOUR**

The basic principle underlying the recommendations of the Wiehahn Commission report is the removal of discrimination to enable better utilisation of human resources and the elimination of artificial shortages created by job reservation. The Government of South Africa has recognised the extent to which private enterprise can take a lead in providing increased employment opportunities. The combination of an accelerated economic growth and the entry of Blacks into the skilled ranks will reduce unemployment and improve the overall standard of living.

## GENERAL MINING MERGER

General Mining acquired a controlling interest in Union Corporation some five years ago. Since that time the two groups have worked well together and the results of their efforts speak for themselves. The merger, which has now been accepted by shareholders, is a natural progression, and the combined operation is not only the second largest mining and industrial finance house in South Africa but also ranks as a significant enterprise by world standards. Union Corporation will remain in existence as an operating subsidiary. However, the more rapid rate of growth which should flow from the combined strength in the new group will offer enhanced and challenging opportunities for our employees, on whose contribution and skills we rely. The achievements of the Union Corporation Group in the past are a clear reflection of the dedication of our management and employees and I would like to take this opportunity of thanking them.

	Income after tax	Dividends per share
1979	R83,679,000	62
1978	R62,521,000	47
1977	R37,747,000	38

Copies of the Annual Report may be obtained from the London Secretaries, Union Corporation (U.K.) Ltd., 35 Gresham Street, London EC2V 7BS, (Quoting ref. U.C.).

## FINANCIAL HIGHLIGHTS 1979

1979 in brief	(in Flux million)
Balance sheet total	23,287
Due from banks	10,259
Securities	992
Credit volume	11,400
Due to banks	21,446
Capital	800

Badische Kommunale Landesbank International S.A., Luxembourg, recorded another year of growth in 1979, increasing the balance sheet total by 24.5% to Flux 23.3 billion (US \$ 803 billion).

This growth resulted primarily from strengthened activities in the Eurocredit sector, with lendings rising by 36.2% to Flux 11.4 billion (US \$ 393 million). This favorable development was reflected in the Bank's leading position in numerous international syndicates.

Deposits from banks, the most important refinancing source, grew to Flux 21.4 billion (US \$ 740 million).

Flux 858 million (US \$ 30 million).

For a copy of our Annual Report or more information about our Eurobanking activities, just contact us at: Badische Kommunale Landesbank International S.A., 9, Boulevard Roosevelt, P.O. Box 626, Luxembourg-Ville, Tel.: 475 991-1, 475 315 (dealers), Telex: 1791, 1792 (dealers), 1793 (credits).

BADISCHE  
KOMMUNALE LANDESBANK  
INTERNATIONAL S.A.

The Bank further strengthened its position in the money market.

Net profit increased by 18.2% to Flux 31 million (US \$ 1.1 million). Capital and reserves now amount to some



## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## French groups in further solar deal

By Terry Dodsworth in Paris

TWO OF France's large industrial groups, Thomson-CSF and Pechiney-Ugine-Kuhlmann, have signed a co-operation agreement for the development of photo-electric solar energy cells.

The deal, which follows a similar co-operation accord between CGE, the big electrical group, and Rhone-Poulenc, the chemicals company, foresees spending of FF15m (\$3.4m) over the next three years. PUK is committed to injecting FF10m, and Thomson the rest.

Neither of the companies will be excluded from other joint contracts during the period of the agreement. This condition will allow Thomson to continue with its fabrication project for solar energy systems with Solar Power, the subsidiary of Exxon.

Both companies already have some technology to inject into their combined programme. PUK in the fabrication of silicon, and Thomson in the fabrication of photo-electric systems.

The Government has allowed for only a modest generation of solar electricity in its future energy plans. Nevertheless, the big companies are being pressed by the authorities to invest in this area because of its growth potential.

## Rights by Wagons-Lits

A rights issue to raise Bfr 390m (\$123m) is proposed by Cie Internationale des Wagons-Lits et du Tourisme, the travel to hotels group based in Belgium, writes Our Financial Staff. The funding is to be made on a one-for-three basis at Bfr 760 a share. It will involve the issue of 519,493 new shares and will increase group capital by Bfr 260m to Bfr 1,040m.

## Banque Rothschild raises earnings and dividend

BY DAVID WHITE IN PARIS

BANQUE ROTHSCHILD, the hub of the French Rothschild family's banking and industrial empire, fulfilled its forecast of a sharp rise in profits last year, with net earnings increasing to FF17.46m (\$4m) from FF10.2m in 1978.

The bank, quoted on the Paris Bourse since last summer following a financial reorganisation, plans to raise its dividend to FF11.30 per share from FF10.50.

M. David de Rothschild, managing Board chairman, had earlier promised shareholders a "modest rise".

In order to cover the divi-

dend, totalling FF22.99m, the bank is drawing on FF5.53m of reserves.

The Rothschild family's direct interests in Banque Rothschild were put at 23 per cent at the time of the reorganisation in late 1978, when the bank was merged with the group's holding company, Compagnie Nord, and the latter's shareholders were offered shares in the bank.

Elsewhere in the French banking industry, Compagnie Bancaire, the specialised credit body in which a number of French banks have sharehold-

ings, reports an 11 per cent

increase in consolidated net profit to FF3.87m for 1978. This figure did not include an exceptional net gain of FF1.6m.

● Saint-Gobain-pont-a-Mousson, the major French industrial conglomerate, is to invest more than FF200m in building an extension to its existing glass fibre plant at Rouen, in north-western France. The move is necessary if the group is to benefit from the expansion of the market for heat insulation material used by the construction industry. The new plant will come on stream at the end of 1981.

## U.S. move by Bertelsmann

BY KEVIN DONE IN FRANKFURT

BERTELSMANN of West Germany, one of the world's largest media companies, is to start market trials in the U.S. next month which are expected to lead to the setting up of a nationwide book club business.

The German group has formed a joint venture with World Book-Childcraft International, a subsidiary of the U.S. direct-selling company, Scott and Fetzer.

If the market studies are positive it is understood that the two companies could face an investment of more than \$50m to attract a nationwide membership.

Book and record clubs are already big business for Bertelsmann around the world, with clubs established in 23 countries. In the last financial year the book club alone achieved total sales of DM 1.3bn (\$691m) accounting for about a third of the Bertelsmann group's worldwide turnover of DM 3.9bn.

This is the first time that Bertelsmann has chosen what is essentially a door-to-door sales company as its partner in setting up a book club, but it expects particular difficulties

tackling the U.S. market. It has taken 51 per cent of the new company, with the remaining 49 per cent going to World Book.

World Book has been in further education books for more than 60 years and has as its main door-to-door selling line a 22-volume set of encyclopaedias.

Bertelsmann, which has run into Cartel Office problems in expanding further its media

interests in West Germany, is undertaking a major expansion of its activities in the U.S.

In recent months it has taken over a record company and a printing concern and in 1977 it acquired 51 per cent of Bantam.

It also owns the U.S. magazine, Parents, and last year launched a U.S. edition of its popular German magazine Geo, which is seen as a rival to the long-established National Geographic.

The report says liquidity is good. The annual general meeting will be on May 9.

External sales reached Nkr 2.5bn, up 15 per cent on a year earlier. New orders booked during the year were worth Nkr 1.79bn.

The fall mainly reflects the fact that the group's largest facility, the Rosenberg yard in Stavanger, could not accept work because it is fully employed building the steel deck for the Statfjord field's second platform.

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## Burmeister diesel stake may stay in Denmark

By Hilary Barnes in Copenhagen

THE DANISH Social Democratic Government will try to form a consortium of Danish interests, possibly to include participation by the state, to take over the half share in Burmeister and Wain Diesel engineering company which the parent company wishes to sell to MAN of West Germany.

This was announced yesterday by Mr. Erling Jensen, the Industry Minister, after a Cabinet meeting. Mr. Jensen said that various organisations had already expressed interest in the idea.

B & W Diesel was set up last year when Burmeister's marine diesel engineering interests were hived off into a separate company in which the parent company, B & W A/S, and MAN each held 49.75 per cent of the shares.

The B & W board announced on Friday that it intended to sell its remaining half share to MAN, in order to strengthen the financial position of the remainder of the group, which includes the B & W shipyard in Copenhagen.

The decision caused a political furor. B & W's marine diesel engines are to Danish engineering what Rolls-Royce engines are to British engineering.

"We shall do everything in our power to create a national solution to acquire the shares," said Mr. Jensen. But he added that MAN would have to agree to a national solution since it had right of first refusal.

He envisaged a consortium consisting of private companies, financial institutions, foundations and possibly the state. The value of the shares which are for sale is just under Dkr 100m (\$17m).

## SEAT imposes short-time working as losses mount

BY ROBERT GRAHAM IN MADRID

SEAT, Spain's largest car manufacturer, due to come under full Fiat control within two years, expects a sharp increase in losses for 1979 and has applied to the Labour Ministry to put the bulk of its 32,000 labour force on short time.

This is the second time in two years that SEAT has been obliged to make such a move. SEAT currently has over 45,000 unsold cars in stock, which is about 10,000 more than needed to service dealers.

Under the terms of the agreement between Fiat and the State-controlled holding company, INI, for acquiring full control, provision has been made for short time working if stocks go above 45,000. The last time that short time was intro-

duced, in 1978, stocks stood at almost double the present level. Since September stocks have hovered around the 45,000 level. But the management became concerned when in January the Spanish car market slumped sharply. Average sales fell by 40 per cent against January 1979 and in February the fall was 25 per cent. In both months SEAT's sales declined were slightly greater than this. Although these may have been the worst months, there is little overall optimism about consumer demand for cars.

SEAT officials expect the company to record a loss of PTA 12bn (\$17m) in 1979, which will be PTA 1.5bn more than for the previous year. The company hopes, through strong

promotion, to reassert its market position with its Rhythmo model, and is expected to launch the new Panda later in the year.

The Landaben plant in Wayarre which is producing the Panda will be kept fully operational, as will the spare parts operation at Prat, near Barcelona.

During the past nine months Fiat has raised its stake in SEAT from 36 to 41 per cent, and INI has increased its stake from 94 per cent to 99 per cent. This has been done through increasing SEAT's capital and the waiver of subscription rights by small private shareholders. By 1982 Fiat is expected to control 80 per cent of SEAT's capital.

## Oce UK offshoot still in deficit

BY CHARLES BATCHELOR IN AMSTERDAM

DUTCH COPIER GROUP Oce Van der Grinten, will need more time than originally thought to turnaround Ozalid, the UK company it acquired in 1977.

Oce expects it will take another two years before the drawing office activities of Ozalid show "reasonable" profit. In 1979 these activities lost £890,000 (\$1.94m) partly because of incomplete reorganisation and partly owing to the depressed state of the British economy.

However, general office activities in the UK and Ozalid's overseas business were making a "growing contribution" to profits. The favourable development of sales in the final quarter of the year ended in November continued into the first months of the current year. The potential for sales and profit growth is good.

The results in 1978-79 were not unsatisfactory against the

background of the disappointing world economy. Operating profit at Oce rose by 9.1 per cent to F1 103m (\$50m) while net profit rose 8.3 per cent higher at F1 42.7m. Net profit per share rose by 2.3 per cent to F1 23.64. Dividend is F1 8, compared with F1 7.60.

Excluding the adverse impact of currency movements last year, Oce, 90 per cent of whose sales arise outside the Netherlands, would have increased operating profit by 13 per cent and sales by eight per cent. It expects to maintain capital this year around F1 108m.

The company is still considering the best method of launching its latest high-volume copier (the 1900) in the U.S. Manufacture by a U.S. licensee or the acquisition of a U.S. company are both being considered. Mr. Jan Kaptein, Oce's chairman, said yesterday.

Oce's drawing office sales rose by five per cent to F1 680m last year, a rate of growth

higher than the market average. Sales of plain paper copiers on the international general office market rose by 16 per cent and more than compensated for the continuing decline of the zinc oxide copier market.

PROFIT growth outstripped sales at the Dutch publishing group, VNU, in 1979 and the company proposes an increased dividend.

Net profit rose by 13.6 per cent to F1 45.1m (\$22m) while sales rose by 8.4 per cent to F1 1.18bn (\$575m). Net profit per share rose by 13.7 per cent to F1 19.12 and VNU plans to raise total dividend to F1 6.85 from F1 6. The final payment will be F1 4.65.

THE PROPERTY operation of Nationale Nederlanden, the largest insurance group in Holland, has purchased office property in Manhattan, New York, costing \$263m.

## FT. INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobonds published on the second Monday of each month.

U.S. DOLLAR	Issued	Bid	Offer	day	week	Yield
Alcoa of Australia 10.80	60	80 1/4	80 1/4	0	+1	13.82
Alex. Hamilton 10.80	30	70	72	0	0	14.38
Australian R. 10.80	100	55 1/2	56 1/2	0	0	14.38
Aust. R. 10.80	100	55 1/2	56 1/2	0	0	14.38
Ave. O/S Cap. 10.87	100	76 1/2	76 1/2	0	0	15.20
Beneficial Fin. 9.87	100	78 1/2	79 1/2	0	0	14.54
CECA 11.20	100	88 1/2	89 1/2	0	0	14.54
CECA 11.20	100	88 1/2	89 1/2	0	0	14.54
Canadian Pacific 9.88	80	79 1/2	80 1/2	0	0	13.67
Cartor Hawley 9.87	50	80 1/2	81 1/2	0	0	14.68
Comet Int. E. 10.91	100	78 1/2	79 1/2	0	0	14.68
Continental 9.86	100	80 1/2	81 1/2	0	0	14.40
Dome Petroleum 10.80	50	77 1/2	78 1/2	0	0	13.68
Dominion 10.84	100	80 1/2	81 1/2	0	0	14.68
EIB 11.20	80	84 1/2	85 1/2	0	0	14.59
EIB 11.20	80	84 1/2	85 1/2	0	0	14.59
Eximort 11.20	100	72 1/2	73 1/2	0	0	14.28
Export Dev. Cpn. 9.84	100	83 1/2	83 1/2	0	-1	15.06
Export Dev. Cpn. 9.84	100	83 1/2	83 1/2	0	-1	15.06
Finland 9.87	100	83 1/2	83 1/2	0	0	14.37
Finland 9.87	100	83 1/2	83 1/2	0	0	14.37
GTE Finance 9.87	100	78 1/2	79 1/2	0	0	13.89
GMAC 9.87	100	80 1/2	81 1/2	0	0	14.14
IMAC 9.87	100	80 1/2	81 1/2	0	0	14.14
Int. Tel. 9.87	100	83 1/2	84 1/2	0	0	14.71
Int. Tel. 9.87	100	83 1/2	84 1/2	0	0	14.71
Kennecott Int. 9.87	100	75 1/2	76 1/2	0	0	14.20
Manitoba 9.87	100	75 1/2	76 1/2	0	0	14.20
Michelin 10.80	125	74 1/2	75 1/2	0	0	14.20
Nat. Tel. 9.87	100	81 1/2	82 1/2	0	0	14.21
New Brunswick 9.87	100	72 1/2	73 1/2	0	0	14.21
Newfoundland 10.80	80	77 1/2	78 1/2	0	0	13.89
Norway 9.87	100	122	123	0	0	14.57
Norway 9.87	100	122	123	0	0	14.57
Nova Scotia 9.87	80	78 1/2	79 1/2	0	0	13.88
Occidental 9.87	80	80 1/2	81 1/2	0	0	14.66
Orion 9.87	100	78 1/2	79 1/2	0	0	14.66
Pennwalt 9.87	80	83 1	83 1	0	0	14.79
Quebec 10.80	50	79 1/4	79 1/4	0	+1	14.88
Quebec 10.80	50	79 1/4	79 1/4	0	+1	14.88
R. B. Canada 10.86 C	100	84 1/2	84 1/2	0	0	13.62
R. B. Canada 10.86 C	100	84 1/2	84 1/2	0	0	13.62
Robt. Shaw 10.80	100	75 1/2	75 1/2	0	0	14.38
Canada 10.80	100	84 1/2	84 1/2	0	0	14.38
Canada 10.80	100	84 1/2	84 1/2	0	0	14.38
U. S. Bank 9.81 ECU	25	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	25	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
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U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
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U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
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U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2	0	+1	15.15
U. S. Bank 9.81 ECU	18	91 1/2	92 1/2			



## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## JAPANESE NEWS

## Brewers see recovery in higher prices

BY YOKO SHIBATA IN TOKYO

JAPAN'S TOP three brewers, Kirin Brewery, Sapporo Breweries, and Asahi Breweries expect a sharp recovery in earnings in the current fiscal year, on the strength of proposed price rises for beer.

Asahi and Sapporo, the second- and third-ranking brewers, have already announced their decision to mark

up beer prices in the middle of this month. Kirin Brewery, with a 62 per cent market share, has this week also indicated its intention to raise prices. Kirin's decision follows gloomy forecasts of business performance in the current fiscal year, ending January 1981, given current prices. Without the increase in beer prices, Kirin's operating profits would fall to ¥12.5bn

(¥50m) from its estimated ¥31.5bn in the year just ended. In 1979-80 Kirin suffered a 22.2 per cent decline in operating profits and a 10.7 per cent setback in net profits to ¥16.6bn, despite a 5.6 per cent rise in sales to ¥830.5bn (\$3.33bn).

Like the other two brewers, Kirin blamed the poor performance on cost rises on imported barley and fuel following the yen's depreciation, and in particular an increase in domestic barley and wheat.

Sapporo's operating profits declined by 37 per cent to ¥4.5bn and net profits dropped by 11.4 per cent to ¥3.1bn on sales of ¥251.5bn for the fiscal year ended December 1979.

Asahi's operating profits were ¥2.8bn, down 47 per cent and net profits dipped by 42 per cent to ¥1.5bn, on sales of ¥181.1bn, down 1.4 per cent for the fiscal year ended December 1979.

The Japanese brewery industry suffers from structural problems. It is monopolised by Kirin with its 62 per cent market share. Price increases by Sapporo and Asahi are virtually impossible unless Kirin raises its prices at the same time.

However, if Kirin raises prices in collaboration with the other two brewers, they may violate Japan's anti-monopoly laws, regulating synchronous price increases. According to the law if the price increases come within three months of one another and differ by less than 10 per cent, the brewers would be considered to be in a collusion. A delay of Kirin's decision, however, would drive Sapporo and Asahi into operating deficits of around ¥3bn each in the current year.

The industry has been asking for price rises since last summer. The National Tax Bureau is understood to be lobbying for a price increase in view of the unhealthy financial circumstances of the industry, and official lobbyings normally smooth legal complications.

With the rises, both Kirin and Sapporo expect to post record operating profits—¥52.5bn, up 68 per cent, and ¥10bn, up 22 per cent, respectively, in the current fiscal year. Asahi, with a relatively high dependence on soft drinks with their lower profitability, cannot expect record earnings, but operating profits are expected to increase by 75 per cent to ¥5.2bn.

## Earnings rise at Marui

TOKYO—Marui Company, a leading Japanese chain store operator, raised its parent company net profit in the year to January 31 by 10.4 per cent to ¥7.98bn (\$32m) from ¥7.21bn the year before.

Sales gained 8.2 per cent to ¥218.09bn (\$897m), from ¥197.87bn.

Matsushita Electric Works, the Japanese electric appliances company, raised its consolidated net income by 25 per cent to ¥13bn (\$72m) in the year ended November 30, from ¥13.98bn the previous year.

(¥1.81bn) compared with ¥389.12bn and earnings per share advanced to ¥42.50 from ¥36.49.

Japan's Dai-ichi Kangyo Bank and Mitsubishi Bank said that they will adopt the cost price method to value their national bond holdings after the six-month business period ending this month.

Hokkaido Takushoku, another City bank, said that it will probably adopt the method, replacing the lower of cost or market value method which all banks used up to last September 30.



## Rustenburg Platinum Holdings Limited

(Incorporated in the Republic of South Africa)

## Consolidated Interim Report for the six months ended 29th February, 1980.

## CONSOLIDATED INCOME STATEMENT

The unaudited consolidated income statement for the six months to 29th February, 1980, together with comparable figures are set out below:

	Six months to 29.2.80 R000	Six months to 28.2.79 R000	Year ended 31.5.79 R000
Net operating profit from sales of metal including dividends from the Mathey Rustenburg Refractory group before provision for renewals and replacements	125,100	59,600	156,300
Deduct: Provision for renewals and replacements	13,600	11,300	25,700
Operating profit after provision for renewals and replacements	109,500	48,300	133,200
Deduct: Provision for possible losses on foreign loans	(300)	2,400	3,500
Net interest paid (received)	(900)	1,800	2,500
Profit before taxation	110,400	48,900	129,700
Deduct: Taxation and State's share of profits	43,500	21,500	51,000
Profit after taxation	66,900	24,400	78,700
Deduct: Dividends	15,700	6,200	28,000
Available for transfer to reserves	51,200	18,200	50,700
Earnings per share (cents) based on profit after taxation attributable to shares ranking for dividend	53.4	19.5	62.6

## FINANCIAL

The increased profit for the period arose from higher metal prices and a modest increase in the rate of sales. Stocks of metal declined marginally. Acceptance credits totalling R16.8 million were repaid.

Expenditure on mining assets amounted to R34.0 million for the six months of which R10.3 million was charged to the Renewals and Replacement Reserve. Capital expenditure at the mines during the remainder of the financial year is expected to be of the order of R49.0 million. Of this total, expenditure allocated for expansion is R30.0 million and expenditure for the maintenance of capacity is R19.0 million.

## MARKET

Generally, industrial demand for platinum remained strong, particularly in the USA. However, the very high fluctuating Free Market prices brought about a decline in demand for platinum jewellery in Japan. Demand for our platinum from the USA automobile industry declined sharply during recent months as a result of the reduction in sales of new automobiles in that country. In common with other precious metals, platinum was subject to speculative activity and investment demand as to alternative to paper currencies.

The gross revenue from sales of the company's platinum was some 56% higher than for the first half of the previous financial year. Revenue from sales of by-products with the exception of nickel also increased substantially. Nickel revenue was affected by a four-month strike at the Amex Nickel Refinery in the USA which ended in January 1980.

## DECLARATION OF DIVIDEND

Dividend No. 52 of 12.5 cents per share, South African currency, has been declared payable to members registered in the books of the company at the close of business on 11th April, 1980. The dividend is declared subject to conditions which can be obtained from the company's Head Office or from the Office of the London Secretaries (Barnato Brothers Limited of 99, Bishopsgate, London EC2M 3XE).

The Register of Members will be closed from 12th to 20th April, 1980, both days inclusive.

Payments by the London Secretaries will be made in United Kingdom currency at the rate of exchange quoted by the company's bankers on 28th April, 1980, provided that in the event of the company's bankers being unable to quote such a rate of exchange on that day, then the currency of the Republic shall be converted at the rate of exchange quoted by the company's bankers on the next succeeding day on which such a rate is quoted.

Dividend warrants will be posted either from the Johannesburg Office or the Office of the London Secretaries as appropriate on 8th May, 1980.

South African Non-Resident Shareholders' Tax at the rate of 15% and United Kingdom Income Tax will be deducted from the dividend where applicable.

For and on behalf of the Board  
ALBERT ROBINSON  
R. W. MAXWELL Directors

Head Office and Registered Office:  
Consolidated Building,  
Corner Fox and Harrison Streets,  
Johannesburg 2001,  
P.O. Box 590, Johannesburg 2000.  
25th March, 1980.

This announcement appears as a matter of record only.



## Productos Pirelli, S.A.

\$18,000,000

Multicurrency Loan

Dillon, Read Overseas Corporation

Kredietbank International Group

Société Générale de Banque S.A.

Caja de Pensiones para la Vejez y de Ahorros de Cataluña y Baleares (La Caixa)

Provided by

Banque Belge Limited

Financial Advisor to the Borrower

Banca Mas Sardà

14th March, 1980

Société Générale de Banque S.A./Banque Belge Limited

Caja de Pensiones para la Vejez y de Ahorros de Cataluña y Baleares (La Caixa)

Kredietbank N.V.

Nordfinanz-Bank Zürich, Zurich

## Eurocredit for African bank

By Peter Montagnon

THE AFRICAN Development Bank is seeking a \$200m seven-year standby Eurocredit with a margin of 1 per cent above Libor throughout, from a group of international banks under the lead management of Credit Commercial de France (CCF) and Midland Bank France.

Offer Telexes for the credit were expected to be sent to participating banks late yesterday, according to officials at CCF in Paris.

The credit, which cannot be cancelled for three years, may be drawn at three months notice during the first four years of its life, and at 90 days notice during the subsequent three years.

A commitment fee of 1 per cent will be levied on undrawn amounts.

## Good year for Carlsberg Malaysia

By Wong Sulong in Kuala Lumpur

CARLSBERG BREWERY Malaysia has recorded another good year with pre-tax profits in 1979 rising by 23 per cent to 8.4m ringgit (US\$3.7m).

Sales increased by 34 per cent to 78m ringgit (US\$34.8m), reflecting the company's taking a larger share of the Malaysian beer market, and the buoyant sales of liquor arising from the Malaysian commodity boom.

The pre-tax profit was arrived at after making a much higher allowance for depreciation, but at after-tax level, the earnings were down to 4.8m ringgit compared with 6.4m ringgit in 1978.

This was because the company claimed more than 2.1m ringgit in 1978 for accelerated depreciation allowances.

A final dividend of 15 per cent is to be paid, bringing the year's total to 25 per cent, compared with 22.5 per cent in 1978.

## George Kent dividend up

BY OUR KUALA LUMPUR CORRESPONDENT

GEORGE KENT Malaysia, the medical and scientific equipment manufacturer and distributor, is giving a higher dividend plus a scrip issue after reporting another record profit last year.

It is giving a final dividend of 12 per cent, bringing the year's total to 20 per cent, compared with 17.5 per cent previously. It is also giving a

## Gulf and Western in joint takeover offer for AFS

SYDNEY.—Associates Corporation of North America, a subsidiary of Gulf and Western Industries, has said it will make a joint \$11.5m takeover offer with the Melbourne-based insurance group T and G Mutual Life Society for the finance company Australian Finance and Securities (AFS).

The offer is conditional on approval from the Government's foreign investment review board, and upon receipt of 80 per cent acceptance by shareholders.

The joint offer is of \$1.20 cash for each of the 8m fully paid 50 cent shares and 95 cents for each of the 2m partly-paid 50 cent shares. The shares closed on the Sydney stock market yesterday at \$1.05 and 76 cents respectively.

Associates noted that the AFS board has said it will

recommend that the offer be accepted when it is formally made.

The two major shareholders of AFS, Hambro Australia with 33 per cent and the Philadelphia International Investment Corporation with 24 per cent, are both represented on the AFS board, Associates added.

The possibility of conflict between the Australian Government's Foreign Investment guidelines and the stock exchange's takeover rules must be resolved as quickly as possible, Mr. John Howard, the Treasurer said.

He noted in a statement that while such conflict is unlikely to arise more than a handful of times each year, the matter requires resolution and a statement of the Government's position.

The possibility of a conflict stems from the Government's

requirement that no more than 49 per cent of an Australian company be foreign owned.

However, the Australian stock exchanges have brought in new rules governing takeovers which require any company obtaining 20 per cent of a target company's equity to stand in the market for a set period and acquire whatever is offered.

Mr. Howard said he discussed the matter with Mr. Frank Mullens, the chairman of the Australian Associated Stock Exchanges while other talks have included officials of the Foreign Investment Review Board.

The Government will set proposals before the Ministerial Council, which oversees the National Companies and Securities Commission, at its next meeting on March 28, he added. A further statement will be made then.

Reuter

## Rights issue from Bank Leumi

BY L. DANIEL IN TEL AVIV

BANK LEUMI has filed a prospectus for a rights issue consisting of 152,070m (around \$7m) nominal value of regular, registered 150.1 shares and of 87.2 options, Series 5, convertible between November 1, 1980 and May, 1981, with each option convertible into one 150.1 share.

The issue will be in the form of 28m units, each consisting of 10 shares and three options at a price of 154.4, giving a total value of some 15.28m (\$31m). Eligible will be holders of shares, and capital notes (including options) convertible into shares. Employees and pensioners of the bank will be given the opportunity of acquiring 70,000 options.

FIBI HOLDING, the parent company of the First International Bank of Israel, which is a medium-size institution, reports that its consolidated balance-sheet increased by 120

per cent (or 9 per cent more than the rate of inflation) last year, to reach IS4.89bn (\$119m).

Profits rose by 236.3 per cent to 152.17m (\$3.9m), both ordinary income and ordinary expenditure having risen by 245 per cent over 1978. The contribution of the First International Bank to the net profit was \$1.70m.

A final cash dividend of 8 per cent has been announced, bringing the total cash dividend to an unchanged 15 per cent. The board of directors has also recommended the distribution of a further 66.6 per cent in bonus shares in addition to the 33.3 per cent already paid (in 1978 bonus shares were issued as to 43 per cent).

U.S. \$30,000,000  
Floating Rate London-Dollar Negotiable  
Certificates of Deposit, due 26th March, 1981

## THE SANWA BANK LIMITED LONDON



In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 26th March, 1980 to 26th September, 1980, the Certificates will carry an Interest Rate of 19 1/2 per annum. The relevant Interest Payment Date will be 26th September, 1980.

Credit Suisse First Boston Limited  
Agent Bank

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March 1980



Companies  
and Markets

## CURRENCIES, MONEY and GOLD

## £ &amp; \$ firm

STERLING continued to improve in the foreign exchange market yesterday, ahead of today's Budget statement by the Chancellor of the Exchequer. Firm U.S. interest rates tended to boost the dollar, which finished stronger against most currencies.

The pound's trade-weighted index, as calculated by the Bank of England, closed at the highest level since the end of February, at 72.7, compared with 72.2 on Monday, and after standing at 72.7 throughout the day.

Sterling rose to DM 4.1550 against the D-mark, and FFf 8.3375 against the French franc, the highest points since last August.

The pound rose 75 points against the dollar to finish at \$2.1905-1915. It opened at \$2.1860-1880, and touched \$2.1880-1890 in the afternoon, but eased towards the close as the dollar improved generally.

The dollar's index, on Bank of England figures, rose to 89.7 from 88.6. The U.S. currency rose to DM 1.8555 from DM 1.8580 against the D-mark, and to Sfrf 1.7940 from Sfrf 1.7950 in terms of the Swiss franc.

No sign of heavy intervention to support European currencies by central banks.

**D-MARK** — Steady within the European Monetary System, but weaker against the dollar following expectations of continuing balance of payments deficit in Germany, and effects of anti-inflation measures and higher interest rates in the U.S.

The D-mark weakened against most major currencies, including its EMS partners at the Frankfurt fixing. The German unit was unchanged against the Italian lira, but lost ground to the French franc, Dutch guilder, Danish krone and Belgian franc.

Outside the EMS the Swiss franc rose to 77M 1.0589 from DM 1.0537, and sterling was very firm, rising to

DM 4.1530 from DM 4.1200 at the fixing. There was no sign of heavy intervention by the Bundesbank to support the D-mark during open trading, but the German authorities sold \$14m, when the dollar was fixed at DM 1.8844, compared with DM 1.8836 previously.

**ITALIAN LIRA** — Generally firm and close to top of EMS, but weaker against dollar leading to expectations of firmer interest rates to prevent capital outflows following latest moves in the U.S.

The lira weakened against most EMS currencies, the dollar, sterling and Swiss franc, at the Milan fixing. The dollar rose to L881.30 from L879.70, the highest level since October 1977, and the pound improved to L1.932 from L1.917.50.

Within the EMS the D-mark eased to L485.15 from L485.40, and the Danish krone to L149.77 from L148.80, but the French franc rose to L300.38 from L290.20, the Belgian franc to L28.865 from L28.805, and the Irish punt to L1.737 from L1.726.25.

**FRENCH FRANC** — Remaining firm at top of EMS, helped by foreign capital inflows. The French franc showed mixed changes against its EMS partners, improving against the D-mark, Italian lira, and Danish krone at the Paris fixing, but declining against the Dutch guilder, Irish punt and Belgian franc.

The dollar was very firm rising to FFf 8.3375 from FFf 8.3345, while sterling improved to FFf 8.6410 from FFf 8.5830.

**BEELIAN FRANC** — Weakest member of EMS, despite several upward movements in interest rates including 2 per cent to 14 per cent in discount rate earlier this month. The Belgian franc was firmer at the Brussels fixing, gaining ground against all EMS currencies except the Irish punt.

## EMS EUROPEAN CURRENCY UNIT RATES

ECU central rate	March 25	% change	March 26	% change	Divergence
Belgian Franc	28.7897	+0.01	28.7907	+0.01	-1.53
Dutch Guilder	2.2037	+0.01	2.2037	+0.01	-1.53
French Franc	2.2037	+0.01	2.2037	+0.01	-1.53
German D-Mark	2.2037	+0.01	2.2037	+0.01	-1.53
Italian Lira	2.2037	+0.01	2.2037	+0.01	-1.53
Spanish Ptas	2.2037	+0.01	2.2037	+0.01	-1.53
Swiss Franc	2.2037	+0.01	2.2037	+0.01	-1.53

## EXCHANGE CROSS RATES

Mar. 26	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	2.191	4.153	546.9	3.933	4.545	2.974	1,932	2.919	66.90
U.S. Dollar	0.459	1	1.096	246.3	2.705	1.795	1.094	681.6	1.191	50.53
Deutsche Mark	0.241	0.927	1	151.4	2.513	0.949	1.094	9.988	15.10	15.10
Japanese Yen	0.241	0.927	0.013	1	1.655	0.004	0.004	365.3	4.779	125.3
French Franc	0.254	0.363	0.397	0.004	1	0.009	0.009	200.4	3.709	69.48
Swiss Franc	0.554	0.554	0.554	0.004	0.554	1	0.554	1,094	1.591	34.66
Dutch Guilder	0.254	0.927	0.914	0.004	0.914	0.914	1	423.9	0.974	14.72
Italian Lira	0.518	1.134	1.134	0.004	1.134	1.134	1.134	1	1.291	34.66
Canada Dollar	0.254	0.927	0.914	0.004	0.914	0.914	0.914	0.914	1	23.64
Belgian Franc	1.495	3.275	0.211	0.011	14.41	1.507	1.794	888.7	3.001	100

## EURO-CURRENCY INTEREST RATES

The following nominal rates were quoted for London dollar certificates of deposit: one-month 18.00-18.19 per cent; three-months 19.00-19.10 per cent; six-months 19.00-19.10 per cent; one year 17.65-17.75 per cent.

Mar. 26	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Short term	17.5-17.6	13.1-13.4	9.4-9.5	9.4-9.5	2.3-2.4	9.4-9.5	12.1-12.3	12.1-12.3	16.1-16.4	22.94
3 days notice	17.5-17.6	13.1-13.4	9.4-9.5	9.4-9.5	2.3-2.4	9.4-9.5	12.1-12.3	12.1-12.3	16.1-16.4	22.94
Month	17.5-17.6	13.1-13.4	9.4-9.5	9.4-9.5	2.3-2.4	9.4-9.5	12.1-12.3	12.1-12.3	16.1-16.4	22.94
Three months	17.5-17.6	13.1-13.4	9.4-9.5	9.4-9.5	2.3-2.4	9.4-9.5	12.1-12.3	12.1-12.3	16.1-16.4	22.94
Six months	17.5-17.6	13.1-13.4	9.4-9.5	9.4-9.5	2.3-2.4	9.4-9.5	12.1-12.3	12.1-12.3	16.1-16.4	22.94
One year	17.5-17.6	13.1-13.4	9.4-9.5	9.4-9.5	2.3-2.4	9.4-9.5	12.1-12.3	12.1-12.3	16.1-16.4	22.94

Long-term Eurodollar two years 15.15-15.25 per cent; three years 15.15-15.25 per cent; four years 15.15-15.25 per cent; five years 14.15-14.25 per cent; nominal closing rates. Short-term rates are call for sterling, U.S. dollars, Canadian dollars and Japanese yen; others two days' notice. Asian rates are closing rates in Singapore.

## INTERNATIONAL MONEY MARKET

## Dutch call money up Weaker trend

Dutch call money rose sharply in Amsterdam yesterday to 10 1/2 per cent compared with 3 per cent on Monday. Factors draining liquidity in yesterday's market included payment of the latest F1 700m Treasury bill issue, and the expiry of previous swap agreements. Call money has been around the 10 per cent to 11 per cent level for most of this month, until last Wednesday, when easy conditions saw the rate fall to 5 per cent from 10 1/2 per cent. The rate was cut even further only this Monday from 5 per cent to 3 per cent when Government disbursements led to high levels of liquidity.

In Brussels interest rates were slightly firmer at the short end but showed a distinctly easier trend in the long term periods. One-month deposits were higher at 17 1/2 per cent against 17 1/4 per cent, but the six-month rate eased to 17 1/4 per cent from 17 1/2 per cent. Euro-

Belgian franc deposit rates were also weaker while the franc was steady within the European Monetary System.

In Frankfurt call money was barely changed at 8.50 per cent against 8.55 per cent, but overnight and period rates also showed little movement.

In Paris short term money rose slightly to 13 per cent from 12 1/2 per cent. This is the same as the Bank of France's official intervention level, which rose to 13 per cent from 12 1/2 per cent last Thursday. Longer term rates were unchanged.

## UK MONEY MARKET

## Further shortage

Bank of England Minimum Lending rate 17 per cent (since November 15, 1979). Day to day credit continued to be in short supply in the London money market yesterday, and the authorities gave assistance on an extremely large scale. This comprised small purchases of Treasury bills and a small number of local authority bills from discount houses and banks, with some of each for resale at future dates. In addition they bought a large number of eligible bank bills, all of which are for resale at future dates. The help was made up with

Gold fell \$25 to close at \$388.549 in fairly active London bullion trading, reflecting the strength of the dollar and continuing high interest rates around the world. The metal opened at \$343.548 and was fixed at \$348.50 in the morning and \$347.25 in the afternoon. The highest level touched was \$346.551, but shortly after the London close, was quoted around \$350 in New York.

In Paris the 12 1/2 kilo gold bar was fixed at FFf 77,950 per kilo (\$551.30 per ounce) in the afternoon, compared with FFf 77,950 (\$551.48) in the morning, and FFf 78,300 (\$554.18) Monday afternoon.

In Frankfurt the 12 1/2 kilo bar was fixed at DM 33,219 per kilo (\$546.06 per ounce), compared with DM 33,795 (\$556.00) previously.

## GOLD

Gold fell \$25 to close at \$388.549 in fairly active London bullion trading, reflecting the strength of the dollar and continuing high interest rates around the world. The metal opened at \$343.548 and was fixed at \$348.50 in the morning and \$347.25 in the afternoon. The highest level touched was \$346.551, but shortly after the London close, was quoted around \$350 in New York.

## LONDON MONEY RATES

Mar. 26	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Overnight	17 1/2	13 1/4	9 1/4	9 1/4	2 3/4	9 1/4	12 1/4	12 1/4	16 1/4	22 9/4
3 days notice	17 1/2	13 1/4	9 1/4	9 1/4	2 3/4	9 1/4	12 1/4	12 1/4	16 1/4	22 9/4
Month	17 1/2	13 1/4	9 1/4	9 1/4	2 3/4	9 1/4	12 1/4	12 1/4	16 1/4	22 9/4
Three months	17 1/2	13 1/4	9 1/4	9 1/4	2 3/4	9 1/4	12 1/4	12 1/4	16 1/4	22 9/4
Six months	17 1/2	13 1/4	9 1/4	9 1/4	2 3/4	9 1/4	12 1/4	12 1/4	16 1/4	22 9/4
One year	17 1/2	13 1/4	9 1/4	9 1/4	2 3/4	9 1/4	12 1/4	12 1/4	16 1/4	22 9/4

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates nominally three years 16 1/2-16 3/4 per cent; four years 16 1/2-16 3/4 per cent; five years 16 1/2-16 3/4 per cent; six years 16 1/2-16 3/4 per cent. Bank bill rates in table are buying rates for prime paper. Buying rates for four-month bank bills 17 1/2-17 3/4 per cent; four-month trade bills 17 1/2-17 3/4 per cent. Approximate selling rates for one-month bank bills 17 1/2 per cent; two-months 17 1/2 per cent; three-months 17 1/2 per cent. Approximate selling rates for one-month bank bills 17 1/2 per cent; two-months 17 1/2 per cent; three-months 17 1/2 per cent. Finance Houses Bank Rates (published by the Finance Houses Association) 70 call cent March 1, 1980. Clearing money 7 1/2 per cent; one-month trade bills 19 per cent; two-months 17 1/2 per cent; three-months 17 1/2 per cent. Bank Deposit Rates for sums over seven days' notice 15 per cent. Clearing Bank Rates for lending 17 per cent. Treasury Bill Average tender rate of discount 16.2071 per cent.

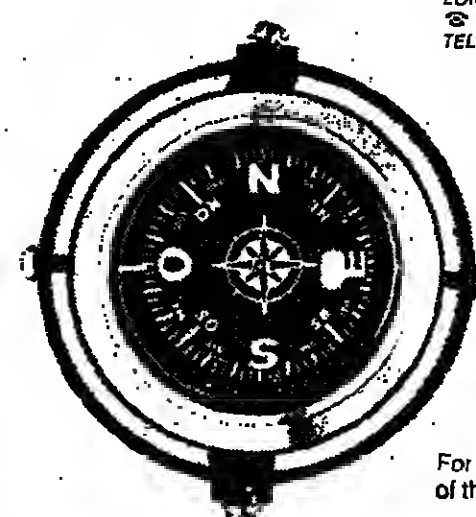
## MONEY RATES

NEW YORK	Mar. 26	% change
Prime Rate	19	
Fed. Funds	17 1/2-17 3/4	
Treasury Bills (13-week)	16.15	
Treasury Bills (28-week)	15.25	
GERMANY	Mar. 26	% change
Discount Rate	7	
Overnight Rate	8.50	
One month	9.15	
Three months	8.75	
Six months	10.10	
FRANCE	Mar. 26	% change
Discount Rate	9.5	
Overnight Rate	13	
One month	12.475	
Three months	12.375	
Six months	13.375	
JAPAN	Mar. 26	% change
Discount Rate	9	
Call (unconditional)	12.175	
8 1/2% Discount (three-month)	13.6125	

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## FINANCIAL TIMES SURVEY

Wednesday March 26 1980

# Port of Dover

## Terminal growing to meet demand

THE DOVER Harbour Board has a distinguished ancestry, having been established in 1606 by Royal Charter from James I. But despite its noble past, Dover feels that it has more in common these days with Heathrow Airport than with other seaports.

It is a relatively small port and is geared to accommodate a very high throughput of traffic. In August, over 50,000 passengers and 8,500 cars a day pass through Dover on average. At the peak of the tourist season there are more than 100 ferry departures daily and 19 hovercraft departures.

Dover never sleeps. Unlike many ports across the channel it operates 24 hours a day. Even during the depths of winter ferries are always moving in and out of the port and commercial traffic is arriving and departing through the dock gates at every hour of the day and night. This year, Dover will probably handle over 10m passengers, 1.2m cars and 550,000 commercial vehicles. To put these figures in context Heathrow handles 25m passengers a year and Gatwick 8.7m. Like Heathrow Airport, space is at a premium at Dover and traffic has to be kept moving or congestion will quickly follow.

The £12m investment in two new berths, 5 and 6, on the site of the old hoverport terminal in the Eastern Docks is designed to meet the traffic demands of the 1980s and prevent congestion as far as possible.

Preliminary studies were undertaken in 1976 and it was first thought that the berths would not be needed until 1981. But, as so often happens in

Dover, traffic grew faster than expected and by late 1977 discussions were under way about the construction of the new berths.

Such schemes cannot be undertaken in isolation. Both Sealink and Townsend Thoresen were considering building new and larger ferries, and the resultant new berths are tailored for their new jumbo ferries. Unloading will take place on two levels which means that four lanes of cars can be discharged at the same time. Meanwhile passengers will be routed through covered walkways to the shore.

The project received approval in 1978 and Mears Contractors, a company long connected with Dover, started construction in 1979. Some 25,000 square metres of land have had to be reclaimed and 500,000 tons of fill material have been brought in from the Goodwin Sands.

The project is running slightly behind the original schedule, but the first berth should be ready by June and the second one shortly after.

Once completed, berths 5 and 6 will be Dover Harbour Board's biggest investment to date and will be matched by an £80m investment in five new ferries. Sealink is bringing two Harland and Wolff ferries into service this year and next, and Townsend Thoresen should have all three of its new German-built ferries in service by the end of the year.

### Ample capacity

For the first time for a long time there will be more than enough ferry capacity to meet the demands of the peak summer period (P & O also has brought on a third ferry for its Dover-Boulogne service).

The only fear that the Dover Harbour Board has at the moment is that the breakdown of the fare pooling arrangements may lead to some unnecessary congestion. In the past, the Dover authorities have been strong supporters of the system whereby tickets were inter-changeable between the two main operators since it meant that if one ferry was full, passengers could be switched to another.

This system has now disappeared and all the major operators are charging different

prices. The problem is that travellers might either try to switch their bookings at the last moment, causing confusion, or turn up without reservations.

The Dover Harbour Board has conditioned itself for the new regime of the cross channel price war and will be trying out its new systems over the Easter holiday. There may be some initial confusion and congestion but the board seems confident that given the excess capacity on the Channel it should not cause much of a problem.

A far greater problem for Dover is the reappearance of the various Channel tunnel schemes. For the past 20 years, Dover has laboured under the threat of the possibility of the construction of a channel tunnel.

Channel tunnel "blight" is frequently blamed for many of Dover's current problems. The possibility of a tunnel being built has meant that Whitehall set Dover very strict financial targets in relation to any planned investment project.

Whereas a normal port project might be expected to be amortised over a 20- to 25-year period, Dover was only given 5 to 7 years for many of its projects. The result is that many of them are smaller than Dover would have liked and are constantly having to be enlarged at ever higher prices. This is particularly onerous when it comes to the cost of reclamation.

In the mid-1970s the tunnel project appeared to be abandoned for everyone's lifetime and Dover went back to planning its long-term future. Unfortunately, talk of a tunnel has reappeared and Dover seems set for another period of uncertainty.

Dover is concerned about any prospective tunnel for two main reasons. The first is that the presence of any scheme will lead to another outbreak of tunnel planning "blight" and schemes for the next decade will have to be put on ice. More important, it quite naturally believes that the present system of cross-channel ferries are more flexible and far cheaper than any tunnel.

In principle, Dover is not anti-tunnel. It only insists that

any venture should be commercially priced. It fears that once the tunnel has been built, the operators will overlook their capital costs and will price their services on a purely marginal cost basis. This would undermine the conventional ferry operators and lead to the decline of Dover.

However, Dover's biggest argument, which is difficult to challenge, is that the existing system is both cheaper and more efficient than any planned tunnel. Dover services five Continental ports whereas a tunnel would only connect with one place.

Dover admits that rail freight may have long-term advantages over commercial vehicles and there is a need for better rail connections with the Continent. But it believes that these can be provided within the framework of the current ferry services.

The Dover Harbour Board has long been irritated by the fact that British Rail has never made more of an effort to develop its premises in the Western Docks which it leases for a token £5 until 2004. Indeed, a large part of the Admiralty Pier leased to British Rail is used for cleaning carriages and is entirely unrelated to Dover's port activities.

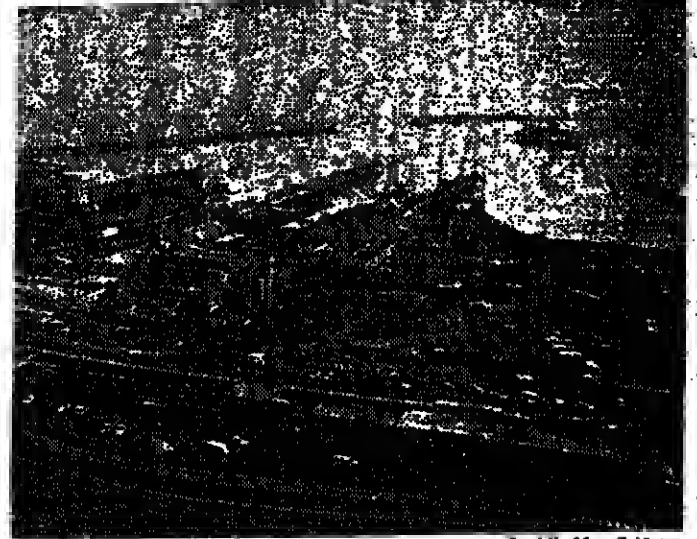
For a port as short of space as Dover, this sort of underuse is annoying and explains why so much of the post-war development of the port has looked rather lopsided. Apart from the new hoverport, virtually all the expansion has taken place in the Eastern Docks which are under the direct control of the Dover Harbour Board.

Dover argues that it would be relatively easy and cheap to boost the port's rail traffic. It is not necessary to build a tunnel. An outlay of £300m or

so would be sufficient to put increased rail facilities and ancillary ships in place.

Dover has two railway stations, Dover Priory and Dover Marina, and its potential as a cross channel port would be enhanced tremendously if the local rail facilities were improved. A rail extension to the hoverport is mentioned elsewhere in this survey and a link with the Eastern Docks would also make sense for foot passengers.

However, it is no use improving Dover's rail facilities if the inland facilities are not modernised and trains scheduled to go faster between Dover and London. For these sort of reasons Dover's future plans will be closely affected by British Rail's thoughts on the future of cross channel communications. Dover's room for manoeuvre is less than it might like to think.



The Eastern Docks

## Businesses expand to match port's progress

IT IS easy to take Dover for granted. Its ferries shuttle back and forth across the Channel with clockwork efficiency and one has to hunt around for a glimpse of a typical dock worker.

However, in terms of value of traffic (£90m in 1979), Dover is one of Britain's most important ports of entry and departure—probably second only to Heathrow. It also plays a very significant role in the local economy with close to a third of the working population of Dover and Deal employed in work directly related to the port's activities.

Many of the area's traditional industries, such as the Kent coalfield, have been declining for years and port-related activities have been one of the few growth businesses.

A couple of years ago the Dover Harbour Board reported that it employed 700 full-time staff plus another 100 seasonal staff. The shipping companies employed 5,400, and British Rail's Seaport hovercraft operation employed another 500.

It was estimated that various Government departments concerned with the port, had about 1,000 staff on their books, and the freight consortia and forwarding agents a further 760. The two motoring organisations, the AA and the RAC, employed a further 100.

In addition, there are the Trinity House pilots and the coastguards, not to mention a host of other small enterprises which concentrate on ships' supplies, etc.

The growth of the Port of Dover has spawned many ancillary activities. When the roll-on/roll-off revolution was in its infancy, in the early 1950s, the privately-owned George Hammond group employed half a dozen people.

Today, the Hammond group is one of the largest firms in the Dover area, employing 450 people. Its activities stretch from running a deep sea pilotage service to providing stevedores, storage and customs clearance facilities, and a whole range of traditional shipbroking and forwarding operations. It

also runs a Continental trucking service.

While there are not many firms of the size of Hammonds in the Dover area, its growth has been repeated on a smaller scale by many companies associated with the port. Twenty-five years ago there were no more than half a dozen freight forwarders/ships' agents in Dover. Today there are about 160.

### Too many

Everyone admits that there are too many ships' agents, freight forwarders and customs clearance experts (call them what you will) touting for business in Dover. But competition is fierce and the port probably benefits overall. To help reduce the numbers of different bodies dealing with HM Customs, two customs clearing consortia—Dover Freight Group (DFG) and Dover Clearance Service (DCS)—have been established. Their presence helps to reduce the confusion.

This small army of ships' agents has replaced the traditional dockers in terms of importance as far as Dover is concerned—they represent the sharp end of Dover's marketing effort. They do everything from booking ferry space and arranging payment of freight charges to helping drivers and the way through the maze of docks and plethora of customs paperwork.

On the other side of the fence there are the Customs and Excise officials and one cannot help feeling some sympathy for this much maligned group. Over the last decade the Customs and Excise officials have had to cope with a major reorganisation of their service, the advent of VAT (which absorbed many of their staff) plus the phasing in of EEC tariffs.

On the passenger side, the customs organisation has found it relatively easy to cope with the steady increase in Dover's traffic. Thirty years ago a car might take one and a half hours to be cleared through the port. Nowadays it takes an average of less than ten minutes from

leaving the ship to getting out of the dock gates. The red and green lanes have simplified customs procedure greatly.

However, for freight there have been greater problems associated with Dover's phenomenal growth. In October 1978 the new CPT Import Clearance System was introduced as an interim measure before the uniform system of import clearance known as DEPS. The new system had a number of teething problems, and there are still complaints that customs clearance is not as rapid at Dover as at Folkestone.

The position of the customs authorities at any port is a difficult one and at Dover it is more tricky than normal because the authorities have to balance the need to do their job effectively against the pressure from the port officials to clear the traffic quickly. With space at such a premium, any delays in customs clearance quickly cause congestion. The local customs officials seem to manage the balancing act surprisingly well according to most observers.

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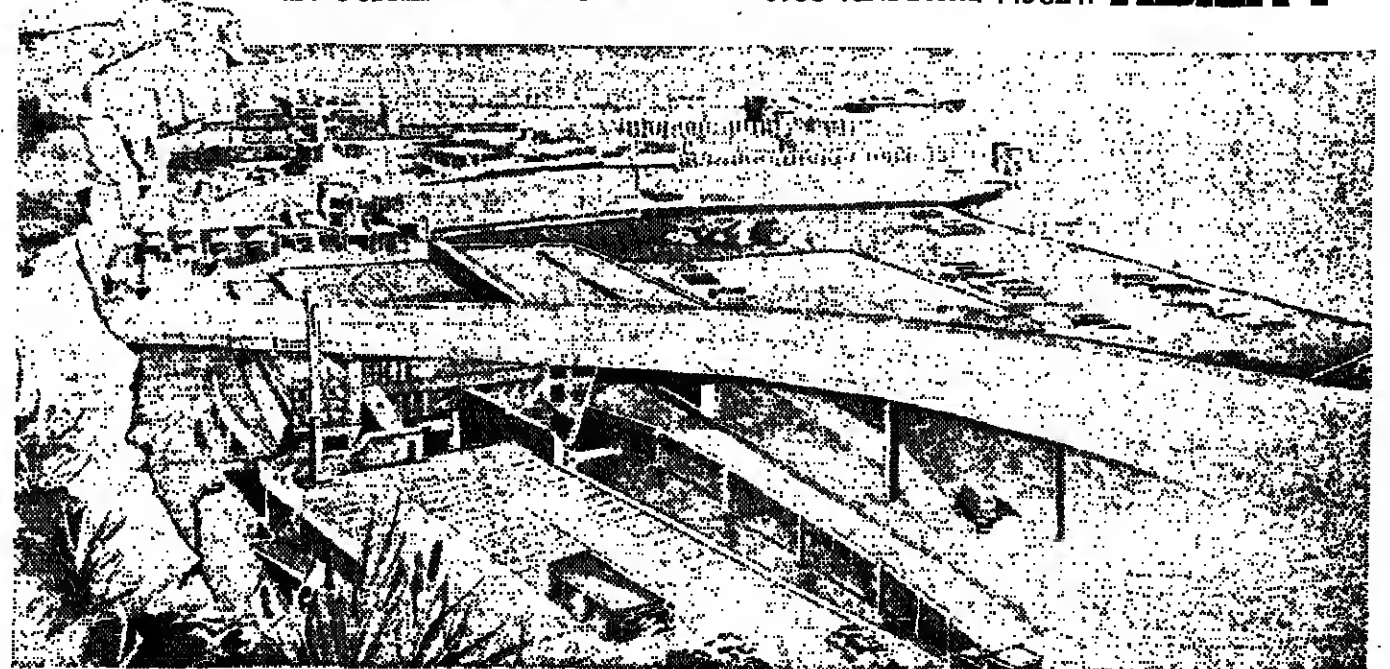
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## PORT OF DOVER II

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## Traffic is barometer of nation's health

IN THE good old days, American stockbrokers used to follow religiously the statistics of box-car movements on the U.S. railway system. The weekly figures were scrutinised in an effort to detect any change in the country's economic pulse. Investment decisions were sometimes based on nothing else.

This particular investment fad is no longer in vogue, but observers of the British economy could do a lot worse than monitor monthly movements through Dover. They tell a lot about the nation's economic health once one has learned how to interpret the figures. Dover is a sensitive barometer and any change in Britain's economic heartbeat shows up instantly.

The office of Mr. Donald Soppitt, Dover's director of operations, is decorated with countless graphs and charts. Half-term holidays, strikes at rival ports and industrial unrest on the Continent are all pencilled in to explain unexpected peaks or troughs in the monthly traffic flows.

For instance, the present tough economic climate in Britain is affecting Dover's commercial traffic in a number of ways and not all of them are predictable. The number of

empty vehicles crossing the channel has dropped sharply recently as operators try to maximise their vehicles' earnings and the average size of load has increased. In addition, the number of unaccompanied trailers is starting to rise as road hauliers try to use their tractor units more efficiently.

On the tourist side it is easy to spot the initial influence of the sharp rise in fuel prices. Since 1973 the growth in car traffic has slowed markedly and traditional foot passenger traffic has started to grow faster than before. Meanwhile, coach traffic has jumped dramatically — doubling since 1975.

However, Dover officials have always realised that it is dangerous simply to extrapolate current trends. Ten years ago no one would have expected that Dover's freight traffic would have grown as fast as it has done, especially given the stagnant UK economy. In addition, the hovercraft had not established itself and no one had even begun talking about high-speed jetfoils.

Undoubtedly, Dover has some big advantages such as its proximity to France and its huge harbour built by courtesy of the Admiralty last century. But it

also has its disadvantages of which far and away the most important is the acute shortage of space. Only by remaining flexible has it been able to retain its position as Britain's premier roll-on/roll-off port.

Before World War II, Dover was very much a railway port and dependent on the presence and patronage of the Southern Railway. Rail travellers were the port's staple diet and the Southern Railway Company was a power in the land.

However, it was Captain Stuart Townsend, a British Army officer, who launched Dover into the car ferry business. Before the war, Captain Townsend had operated a converted coaster, *Artificer*, which carried 15 cars. Vehicles were lifted on to the ship by crane and passengers travelled across the Channel by a Southern Railway ferry.

Captain Townsend realised that car owners would like to travel with their cars and after the war he purchased a second hand naval frigate, the *Halladale*, which he converted into a car ferry. This operated until 1961 when the first purpose built Townsend ferry — *Free Enterprise I* — entered service.

The success of Captain Town-

send's ferry company spawned competitors and in 1953 Dover built the first car ferry berth in Britain. By 1957 Townsend was carrying 15,000 cars and 50,000 passengers a year. By contrast, Townsend's three new super ferries now being introduced on to the Dover-Calais run have a combined daily capacity of 40,000 passengers and 10,000 cars, which gives some idea of the growth of traffic in the intervening period.

Throughout the 1950s and early 1960s Dover prospered on the back of the steady growth in tourist car traffic and rising living standards, which meant that more and more people were able to afford to take holidays abroad. In 1964 a third car ferry berth was constructed.

However, the tourist market was highly seasonal and for large parts of the year Dover's facilities were underused. In 1965 the Dover Harbour Board, on the prompting of the new general manager, Mr. Ken Davis, started to encourage commercial traffic.

With hindsight this seems a logical thing to have done, but at the time there was considerable opposition from some people who did not want to see the port littered with dirty commercial vehicles.

In 1967 under 22,000 commercial vehicles passed through Dover. Last year 500,000 lorries (roughly 1,400 a day) passed through the port and for most of the 1970s the Dover Harbour Board has been doing little else but trying to keep pace with a growth in commercial traffic which has been running at 15 per cent per annum in recent years.

Given the sluggish state of the British economy for most of the 1970s, the spectacular growth in Dover's road haulage traffic is surprising. There has been a number of contributory factors. The decline of London as a major port has been one of the most important, and Dover has captured much of its former trade.

A number of operators, such as Sealink and P & O Ferries, has followed the lead of Town-

send Thoresen and cultivated commercial traffic. Initially, this provided a welcome bonus on top of the summer tourist traffic but as time went on it became increasingly important and freight now contributes roughly half the ferry operators' profits.

Commercial hauliers have been attracted to Dover for a variety of reasons. It is the shortest sea crossing and as a result, drivers waste the least possible amount of driving time. In addition, haulage companies like to send drivers with loads since it means that there is less likelihood of their vehicles being kept waiting on the quay-side.

## COACH AND RAIL TRAFFIC

	Coaches	Rail wagons (laden)
1975	24,210	23,604
1976	27,120	23,796
1977	33,457	28,449
1978	39,807	27,967
1979	49,182	35,049

Today, Dover is far and away Britain's most important port for accompanied commercial vehicle traffic. In itself, this benefits Dover since it means that there are fewer unaccompanied trailers standing around.

For a port as short of space as Dover is, this is a critical factor and the number of idle trailers is watched closely. The average waiting time for unaccompanied trailers has been reduced from 4.5 days to 1.7 days over the last decade and, with the help of stricter demurrage policies, Dover hopes to reduce the waiting time still further.

At the moment the Dover Harbour Board is budgeting for an annual increase in commercial vehicles of 40,000 per annum in the 1980s, which indicates that the percentage growth is likely to fall off as the market reaches maturity.

On the passenger side there is a number of uncertainties

involved in forecasting future growth levels. Higher fuel prices, the current price war on the channel ferries and the introduction of new craft such as hydrofoils — not to mention the possible channel tunnel — all make forecasting difficult. Dover Harbour Board officials tentatively talk of a 5 per cent per annum growth in tourist traffic, but no one is at all sure.

Higher fuel prices might be expected to curb tourist car traffic, but on the other hand they could lead to people taking "cheaper" camping holidays abroad as opposed to relatively expensive package holidays in far away places like Greece. By the same token, price cutting on the cross channel ferries could lead to an explosion in off-peak travel and a resurgence of the classic foot passenger.

Already, Dover is experiencing a surge in coach passenger traffic as tourists leave their cars at home. All the major operators are trying to lure coach parties on to their respective ferries or hovercraft. Just over 24,000 coaches crossed the channel five years ago. Last year close to 50,000 crossed the channel and over 60,000 could cross in the current year.

Another area of the port which has started to flourish again is rail traffic — long neglected by shippers who preferred the flexibility of commercial vehicles. The number of laden rail wagons, for example, has increased from 24,000 in 1976 to 35,000 in 1979. As fuel prices soar, rail becomes more competitive and many observers believe that with more aggressive marketing Dover's rail traffic could be expanded considerably.

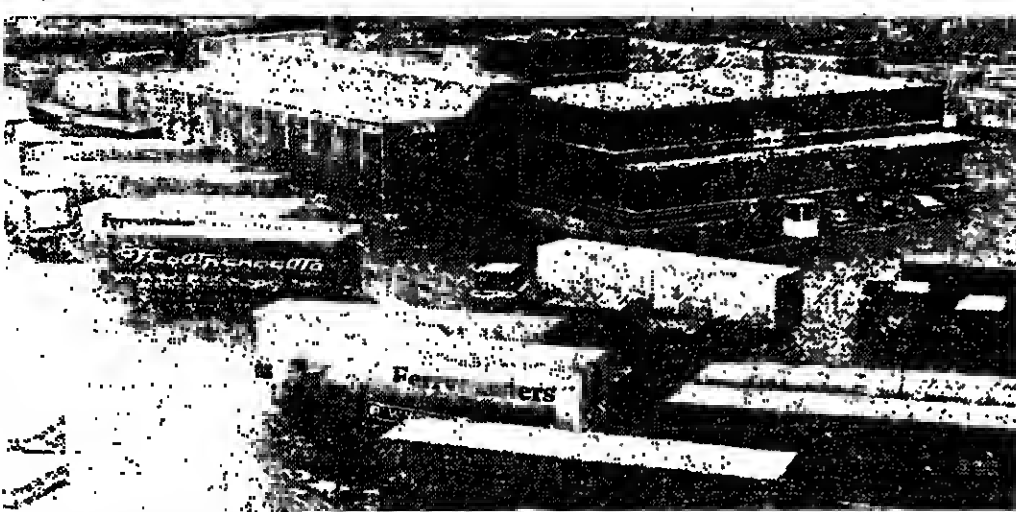
For these sorts of reasons Dover will have to keep its options open in the 1980s. It has responded to previous shifts in transport patterns and intends to anticipate future trends. With the completion of berths 5 and 6, Dover believes it has enough capacity to cope with expected demand until 1985-86. However, it is already working on its plans for expansion in the late 1980s and early 1990s.



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The export freight building at the Eastern Docks, which was opened last October.

## Cut-price crossings bring surge in business

FEBRUARY WAS the first month when the two main ferry companies, Sealink and Townsend Thoresen, started cutting their fares to attract off-peak travellers and it has led to a surge in volume in what is normally the port's slackest month. Sealink for example was reducing its £100 fares to £20 for a car plus two passengers.

The number of passengers carried during February jumped by 55 per cent to 394,941 and tourist cars were 64 per cent up at 60,276. By

contrast the number of commercial vehicles travelling through Dover fell by 4.5 per cent and other untripped freight was 24 per cent down.

The UK steel strike is partly to blame and Dover believes that at least 60 vehicles a week are not coming through the port as a result of the steel strike.

Nevertheless the amount of cargo moving through the port rose by 15 per cent, implying that road hauliers are using their vehicles more intensively.

THE FIRST hovercraft started operating out of Dover in August, 1968, but it was not until last year that the hovercraft really came of age. In 1979 British-Rail's hovercraft subsidiary, Seaspeed, carried 12m passengers and 186,000 cars.

The number of passengers doubled in 1979 and Seaspeed now reckons that it has 16 per cent of the short-sea market. Altogether Seaspeed operates three giant hovercraft — two "stretched" Super-4s and the French-built, Sedan N500.

All three travel at up to 60 mph and carry over 400 passengers and 60 cars. The normal crossing time between Dover and Calais is 34 minutes, but Seaspeed has done it in 24 minutes.

The speed of the hovercraft is now luring an increasing number of passengers away from conventional ferries. Last year the three hovercraft accounted for over 80 per cent of the 714,000 increase in Dover's passengers. They also carried an extra 80,000 cars which meant that they were taking traffic away from the conventional ferries since the overall car market stagnated during 1979.

The other ferry operators have started to regard the hovercraft with some alarm. Townsend Thoresen, for example, has been at pains to stress the increased speed of its new generation of jump ferries which are scheduled to cross the channel in 75 minutes as opposed to the normal 90 minutes. In addition, Seaspeed's imaginative marketing has started to make inroads into the off-peak travel market — an area the big operators had largely ignored while they maintained their cosy price

fixing cartel.

However, the establishment of hovercraft in Dover has not been trouble free. The first generation of hovercraft operated from the Eastern Docks, and apart from getting in the way of the big ferries, they often had to cancel their trips because of bad weather.

As the craft improved in terms of seakeeping ability, other difficulties arose. British Rail's financial problems delayed investment in new equipment and Seaspeed's partners across the channel insisted on pioneering their own French-designed hovercraft which has been dogged by technical problems and has reduced the overall reliability of the hovercraft service.

In 1976, plans for a new and much larger hovercraft terminal in the Western Docks were unveiled, but straight away they ran into local opposition because of the potential noise threat to local residents.

## HOVERCRAFT TRAFFIC

	Services	Passengers	Cars
	(no.)	('000)	('000)
1975	3,828	592.9	85.8
1976	5,096	710.2	106.4
1977	3,278	502.6	70.7
1978	3,302	607.2	89.0
1979	5,685	1,204.3	170.5

These objections were overcome and work on the £9m hoverport started. It was a joint operation between British Rail and the Dover Harbour Board and involved the reclamation of 15 acres of land from the sea. The new hoverport

is close to the existing railway in the Western Docks and the plan is that at some stage a rail spur direct to the hoverport terminal will be built. The hoverport can accommodate up to six large hovercraft and has a capacity for about 3m passengers and 500,000 cars per annum.

Clearly, Seaspeed's hovercraft operation has room for considerable expansion. It is known to have its eye on the rival Hoverlloyd operation, along the coast at Pegwell Bay, and the merger of the two operations, which carry roughly the same amount of traffic, would give the combined group around a third of the short-sea cross-channel market.

Hoverlloyd, currently owned by the Swedish Brosnors group, is known to be up for sale and there would be considerable savings in overheads if the organisations were merged. It would better use Seaspeed's expensive new terminal at Dover and perhaps force British Rail to build the long promised rail spur to the hoverport.

However, the major obstacle to this logical move is British Rail's acute shortage of cash. In the meantime Seaspeed is doing its best to expand its existing business. It has recently cut some of its off-peak fares to attract cargo foot passengers on its early morning flights and at certain times of the day Seaspeed is the cheapest way to cross the Channel.

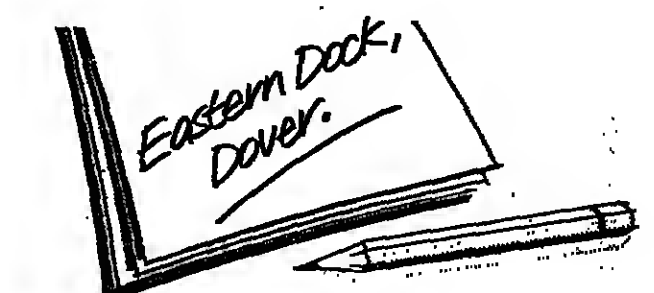
It has also decided to move into the freight market and is building a specialist freight terminal.

Aside from the hovercraft, Dover is soon to play host to a high-speed hydrofoil service which will be operated by

Belgium's Regie voor Maritiem Transport (RTM). RTM has ordered two Boeing jetfoils and plans to start operating them between Dover and Ostend in 1981.

For the past 50 years there has been little change in the speed of the cross-channel ferries — if anything they have got slower. So both the hovercraft and the hydrofoil are major developments, since they are up to three times as fast as a traditional ferry and can turn around much more quickly.

Against this they are very expensive in terms of fuel consumption and this could be their downfall. For a number of years Seaspeed, British Rail's hovercraft arm, pegged its prices to those of its older sister organisation Sealink. However, with sharply rising fuel prices Seaspeed has been forced to increase its prices. It believes that travellers will be prepared to pay a 10-15 per cent premium for the privilege of travelling faster across the Channel. But this still has to be proved.



## MAKE A NOTE OF DOVER'S NEW FORWARDING ADDRESS.

Apart from the expansion scheme, Dover's latest attraction as a port is the opening of a new office for Wood International Forwarding.

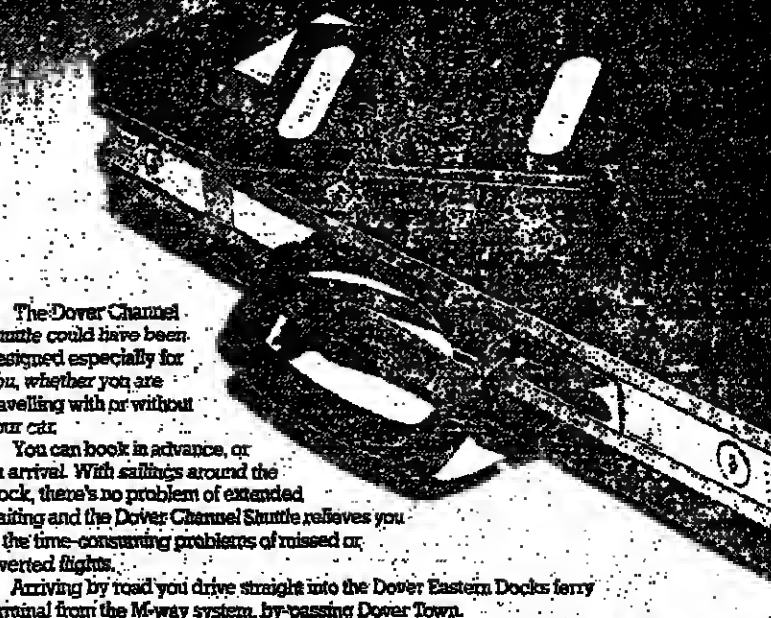
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CALAIS 1 1/2 hours (Townsend Thoresen 1 1/4 hours)  
BOULOGNE 1 1/4 hours (Hovercraft 30 minutes)

**THE PORT OF DOVER**

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Eastern Docks Terminal (24 Hours) 0304 201681. Telex: 965820.

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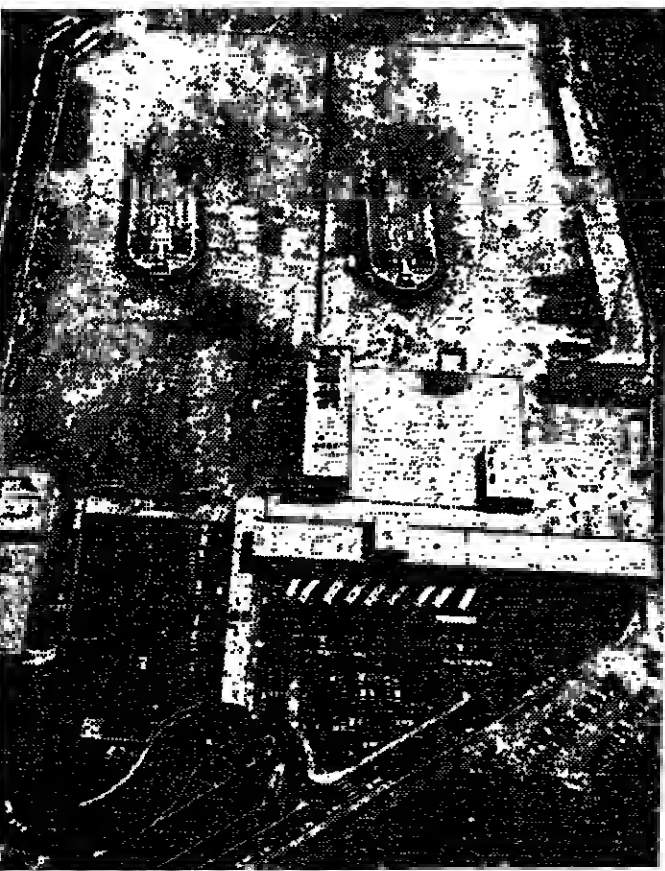
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The Western Docks hoverport with the two British Super-4 craft on the apron

## WHAT IT COST TO CROSS

The short sea route between Dover and the Continent has long had a reputation as the most expensive stretch of water to cross in the world. The operators argue that the highly seasonal nature of the traffic (55 per cent of passengers travel in the four summer months) means that they have to charge high prices to cover the costs of maintaining the service during the winter months. Although the prices are slightly out of date, the following table shows the relative costs for a family of four plus car of different short sea routes around the world.

	Distance km	£/km
Europe		
Dover-Calais	38	0.96
Copenhagen-Landskrona	25	0.34
Gedser-Warmerunde	55	0.26
Frederikshaven-Gothenburg	85	0.16
Gibraltar-Tangier	52	0.60
North America		
Victoria-Port Angeles	30	0.25
New Zealand-Wellington-Pictou	75	0.38

Source: Paper given to international seminar on the Management of the Littoral, May, 1978.



## Companies and Markets

## WORLD STOCK MARKETS

## Early Wall St. recovery fades

## NEW YORK

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# Cautious improvement awaiting Budget leaves Gilts higher and equity index 3.1 better at 430.3

**Account Dealing Dates**  
Options  
First Declara- Last Account  
Dealings Dealing Day  
Mar. 10 Mar. 20 Mar. 21 Mar. 31  
Mar. 24 Apr. 10 Apr. 11 Apr. 21  
Apr. 14 Apr. 24 Apr. 25 May 6  
\* New time \* dealings may take place from 9 a.m. two business days earlier.

Still cautiously optimistic about the Chancellor would announce Budget proposals today beneficial to the sector, the market in Gilts-edged securities continued to make progress yesterday. The recent torpor in the equity sections persisted; leading shares were looking brighter late in the day, but doubts remained about Sir Geoffrey Howe introducing measures to rejuvenate manufacturing industry.

With activity in the equity leaders again limited, it was left to situation issues to provide the features. The Oil sector again presented many of these, especially among non-producers and holding companies which would not be affected if Petroleum Revenue Tax is increased. The preliminary results of London and Scottish Marine Oil were around market estimates, and the shares eased a shade in the absence of demand. Insurances warned to the announcement that, contrary to some expectations, the proposed Marsh and McLennan bid for C. T. Bowring is not to be referred to the Monopolies Commission. Bowring rose to 148p before settling 10 up on balance at 141p compared with the shares and cash offer worth 160p per Bowring share. Gains elsewhere in the sector were similarly reduced and rarely amounted to more than 3p at the close.

The continuing reluctance of institutional investors to commit their funds ahead of the Budget was illustrated by minimal movements in leading shares throughout the session until the afternoon's trading. Down 1.9p at 10.00 a.m., the FT 100 share index was showing a net rise of 0.6 at 3.00 p.m. but moved up late to end 3.1 higher on the day at 430.3.

Rising international interest rate pressures were temporarily forgotten as investors contemplated a Budget favourable to British Funds. Small demand coupled with switching operations encouraged the Budget-dated stocks to move up more, although the long term Treasury 14 per cent 1986 ended only 1.4p for the 350-paid stock. The shorts were seldom more than a harder, while the three variable coupon issues all shed 1p.

Demand for Traded options

improved slightly and 353 contracts were completed compared with the previous day's 243 and last week's daily average of 383. Plastic specialists R. L. Morley staged a bright debut, placed at 90p and dealt under special rule 163 (2) (a), the shares opened at 94p and, in relatively active trading, advanced to 101p.

## Bowring up again

The surprise early announcement that Marsh and McLennan's 160p per share bid is not to be referred to the Monopolies Commission sparked off good buying of C. T. Bowring which improved steadily to touch 148p before closing a net 10 up for a two-day rise of 15 at 141p. Other Lloyds brokers were excited by the development and generally gained ground on hopes of further U.S. takeover activity within the sector. Mincet improved 3 to 105p and C. E. Heath hardened a penny to 208p, after 210p, as did Stewart Wrightson, to 167p, after 160p. Alexander Howden ended a penny better at 114p, after 109p, the preliminary results.

A firm market recently on a Press suggestion that Citibank of the U.S. may bid for the company, UDT continued firmly and closed a penny dearer at 55p. Elsewhere in a lethargic banking sector, Lloyds hardened 2 to 290p but Midland eased 2 to 290p to 305p. Bank of Scotland dipped 3 to 340p, the preliminary figures are due on April 15.

The anticipated effects of the Budget continued to deter investors from the drinks sector, and leaders tended to hover around the overnight positions. Support was apparent however for Allied which became active on recovery hopes and closed 2p better at 72p.

The majority of movements in Buildings and kindred issues were against holders as occasional selling developed. Among Timber issues, International and Wallinson-Denny lost a penny apiece to 105p and 81p respectively, while May and Hassell cheapened a couple of pence to 85p. Montague L. Meyer shed 3 to 115p as his rumours receded. The Engineering leaders gave up 1p apiece to 255p. Mandor's annual results tomorrow, eased 2 to 138p, while other dull spots included Derek Crouch, 5 lower at 113p, and Allied Plant, 2 cheaper at 314p. In Cement, Blue Circle improved a couple of pence to 294p on late support and Cement Roadstone hardened a penny to 80p. Aberthaw, on

the other hand, were subjected to persistent offerings and shed 5 to 138p, after 135p.

In Chemicals, ICI remained subdued but improved 2 to 370p. Fisons, however, encountered scattered selling and eased 5 to 284p. Brent firmed 4 to 226p, after 228p, on the one-for-one rights at 30p issue to raise £3.8m that accompanied the preliminary results.

## Stores quiet

Reflection of Monday's retail figures outweighed pre-Budget nervousness and leading Stores finished a shade firmer where altered. Marks and Spencer, 285p, and British Home Stores, 285p, both added a penny while UDS rose 3 to 66p. Hopes

of a pending offer from Lomax continued to help House of Fraser a penny up to 134p. Outside the majors, recently firm Banners announced higher annual profits and dividend together with a 50 per cent scrip issue and tumbled 10p before profit-taking left the close a net 3 down at 94p. Mail-Orders also trended easier with falls of 4 in Grattan, 74p, and Empire, 162p.

The majority of movements in the Electrical sector were against holders. AS Electronics, 146p, and Automated Security, 225p, lost 4 and 5 respectively, while Brooks met revived selling and gave up 3 to 66p. Falls of 2 were marked against GEC, 235p, and MK, 190p. Against the trend, Louis Newmark revived with a gain of 8 to 320p, while Wholesale Fittings continued to edge higher at 600p, up 5.

The Engineering leaders edged a few pence higher, but trading remained extremely quiet. Vickers improved 3 to 114p, while Hawker, 170p, and GKN, 132p, both ended a shade dearer.

Elsewhere, Amalgamated Power encountered a revival of speculative demand and put on 7 to 192p. Williams and James, a poor market recently on the sharp fall in annual profits, rallied to 130p before reacting afresh to close 5 down on balance at 120p. Garton Engineering, 65p, and Expanded Metal, 58p, both held steady following preliminary figures. Easier at 174p in front of the annual results, Sphair-Sarac rallied on them to close without alteration at 178p.

Publicity given to brokers' advance circulars prompted a reaction of 7 to 295p in J. Sainsbury. Elsewhere in the Food leaders, Tate and Lyle and Rowntree Mackintosh hardened 2 apiece to 255p, both ended a shade dearer.

Annual earnings, the capitalisation proposals and confident statement on prospects helped Stag Furniture rise 4 to 192p, while Dufay Elumastic hardened a penny to 31p with the chairman's remarks about a second-half recovery outweighing the reduced first-half profits. Still reflecting Press comment, George Ever hardened 1 1/2 more to 54p but profit-taking brought about a reaction of 6 to 24p in recent North Sea oil favourite National Carbonylising.

The cheap transmission development continued to lift Automotive Products which added 2 1/2 to a 1980 peak of 76p. Elsewhere among subordinated Motor sectors, ERF shed 3 at 90p on profit-taking, while, in Distributors, Applewhite, interim results due today, fell a couple of pence to 52p.

United Newspapers provided an isolated firm spot among Publishing issues, rising 12 to 405p in response to the annual results and 100 per cent scrip issue. In contrast, International Thomson gave up 12 at 378p.

Still hoping for capital gains tax concessions in the Budget, Properties attracted fresh interest at the outset. Support, however, was short-lived and early modest gains were pared. Land Securities, 291p, and W&A, 192p, retained gains of only 2 pence. Capital and Counties eased 2 to 94p, but Slough Estates added that much to 115p, the latter awaiting today's annual results. Fairview Estates tumbled 24p before settling 5 off on balance at 232p following the interim results.

**Oil leaders rally**  
Partly reflecting the sharp overnight reaction on Wall Street, leading Oils opened easier before staging a useful rally which gained momentum in the late dealing. BP ended 8 to the good at 335p while Shell finished a modest 2 up at 338p. Tricentrol hardened 4 to 283p and Ultramar 8 to 498p. Among the speculative issues, CCF, 235p, and British Beames, 285p, rested 2 apiece.

Stevens improved further to close 10 higher at 560p. Sceptre, down 20 at 435p, were not helped by the company's acquisition of the Dutch sector of the North Sea. Dealings were temporarily suspended in Viking Oil at 410p at the company's request pending an announcement. Lasso closed 5 down at 440p following preliminary results in line with recent market estimates.

Among Overseas Traders, Paterson Zeeboon A added 8 to 230p on further consideration of the interim results. Lomax firmed a penny to 90p, but Sime Darby eased a couple of pence to 51p on thoughts that the company

is set to renew its offer for Guthrie. Truists continued to drift lower, General Investors easing 4 to 119p and falls of 2 being marked against Alliance Investment, 116p, and Atlantic Assets, 150p. Among Financials, R. P. Martin was bought and put on 3 to 39p. Plantations were again featured by Guthrie which responded to further Press suggestions of another bid from Sime Darby with a gain of 33 at 85p. Beradin jumped 13 to 127p following the annual results and capital proposals. Elsewhere the trend was to lower levels. Harrison's Malaysian Estates eased a couple of pence to 167p in front of today's half-year, while reduced interim profits clipped 5 from Castlefield (Klang), 490p.

**Subdued Mines**  
Interest in mining markets was scant and prices tended to drift. Features were few in lacklustre trading.

Prices of South African Golds were marked down in line with the bullion price which closed \$25 down at \$540.50 an ounce. The Gold Mines Index was 10.7 lower at 318.5.

Many of the gains recorded on Tuesday were given up as prices drifted. The tons of the market was drawn in advance of the South African budget today and the financial round was easier.

Falls were common throughout the list with Randfontein 11 lower at 330p, East Driefontein 8 easier at 410p, Harmony 88 down at 79p and Zandpan 28 softer at 435p.

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## FINANCIAL TIMES STOCK INDICES

	Mar. 19	Mar. 20	Mar. 21	Mar. 22	Mar. 23	Mar. 24	Mar. 25
Government Secs.	64.40	64.19	64.10	64.04	64.00	64.00	64.16
Fixed Interest	64.91	64.87	64.76	64.79	64.78	64.78	64.91
Industrial	430.3	427.8	428.9	433.3	433.0	431.7	430.3
Gold Mines	616.5	616.2	616.4	616.0	616.0	616.0	616.0
Ord. Div. Yield	8.08	8.07	7.99	7.98	7.98	7.98	8.00
Earnings Yld. % (full)	10.98	10.10	10.98	10.97	10.97	10.97	10.97
P/E Ratio (full)	6.11	6.07	6.13	6.18	6.17	6.17	6.08
Total bargain	11,194	11,194	11,194	11,194	11,194	11,194	11,194
Equity turnover %	64.44	100.76	67.18	67.78	67.78	67.78	67.78
Equity bargain total	13,986	10,500	15,919	14,994	14,994	14,994	14,994

10 am 425.3, 11 am 426.2, Noon 426.2, 1 pm 426.2, 2 pm 426.4, 3 pm 427.8.  
Latest Index 01-246 8028.  
\* Nil = 5.85.

Scale 100 Govt. Secs. 10/10/28. Fixed Int. 1928. Industrial 17/75. Gold Mines 12/9/58. SE Activity July-Dec. 1942.

## HIGHS AND LOWS S.E. ACTIVITY

	1980	Since Completion	Mar. 19	Mar. 20	Mar. 21	Mar. 22	Mar. 23	Mar. 24	Mar. 25
Govt. Secs.	64.28	63.86	127.4	43.18	127.4	43.18	127.4	43.18	127.4
Fixed Int.	64.61	64.70	120.4	60.03	120.4	60.03	120.4	60.03	120.4
Ind. Ord.	428.8	408.8	658.5	43.4	658.5	43.4	658.5	43.4	658.5
Gold Mines	377.9	365.5	448.3	43.6	448.3	43.6	448.3	43.6	448.3

Australians were easier throughout the list, reflecting falls in Sydney overnight. But again there was no weight of selling and, indeed, small selective buying was evident.

Among the majors, Connaught closed 8 easier at 238p and Western Mining shed 8 to 193p. Of exploration issues, Carr

## NEW HIGHS AND LOWS FOR 1980

The following securities issued in the last 12 months have reached new highs and lows for 1980.

NEW HIGHS (11)	NEW LOWS (113)
British Funds (11)	AMERICAN (5)
Buildings (1)	CANADIAN (5)
Chemicals (1)	BANKS (1)
Drugs (1)	
Engineering (1)	
Insurance (1)	
Investment (1)	
Manufacturing (1)	
Media (1)	
Oil (1)	
Real Estate (1)	
Services (1)	
Transport (1)	
Utilities (1)	
Wine & Spirits (1)	
Wool (1)	
Yachts (1)	

## RISES AND FALLS YESTERDAY

	Up	Down	Same
British Funds	75	3	12
Buildings	19	5	42
Chemicals	139	283	1,002
Drugs	44	172	382
Engineering	12	22	12
Insurance	10	88	61
Investment	304	675	1,428

## Courtaulds Hilton

Textile group, Courtaulds Hilton, 61 per cent held by Courtaulds of the UK, plans a second capital return if the company successfully negotiates the sale of its assets in Tomago, New South Wales, to Cove Aluminium for a new aluminium smelter. Mr. Ben Cant, chairman, says that Gove, which currently has an option over the Tomago site, has not yet decided. Courtaulds Hilton lifted earnings 45 per cent from £1.21m to £1.74m in 1979 and has raised its dividend from 2.5 pence to 3 pence to 5 pence, on earnings of 12 pence a share.

The company made its first return of capital last year with a payment of 20 pence a share and expects a similar return after the Tomago sale.

## FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Tues, Mar. 25, 1980

Mon, Mar. 24, 1980

Fri, Mar. 21, 1980

Thurs, Mar. 20, 1980

Wed, Mar. 19, 1980

Year (approx.)

Figures in parentheses show number of stocks per section

EQUITY GROUPS & SUB-SECTIONS

Index No. Day's Change % Est. Earnings Yield % (A.C.T. at 20%) Gross Div. Yield % (A.C.T. at 20%) Index No. Index No. Index No. Index No. Index No.

1 CAPITAL GOODS (172) 229.50 -0.2 19.03 6.83 6.61 229.72 231.81 231.48 273.89

2 Building Materials (220) 228.08 -0.2 17.91 6.93 7.03 228.46 227.96 228.43 253.94

3 Contracting, Construction (230) 249.98 -0.2 17.70 6.92 7.02 249.72 249.72 249.72 253.94

4 Electricals (13) 249.21 -0.7 16.70 6.92 7.02 249.21 249.21 249.21 253.94

5 Engineering Contractors (111) 274.58 -0.7 26.99 9.36 4.72 274.58 274.58 274.58 253.94

6 Mechanical Engineering (74) 155.50 -0.3 21.57 8.35 5.78 154.98 155.94 155.22 286.87

7 Metals and Metal Forming (16) 158.75 -0.1 21.66 9.75 5.50 158.84 158.59 159.87 181.35

8 CONSUMER GOODS (66) 211.65 -0.2 16.81 5.97 7.31 211.17 211.82 211.33 246.37

9 DURABLES (50) 300.98 -0.2 12.77 4.42 10.04 300.44 301.33 301.33 333.39

10 Electronics, Radio, TV (15) 105.42 -0.2 28.10 10.40 4.19 105.22 104.24 104.47 127.99

11 Household Goods (14) 104.80 -0.4 25.43 9.26 4.62 104.42 105.29 105.41 128.64

12 Motors and Distributors (21) 211.22 -0.1 19.17 7.29 6.82 210.81 211.76 212.51 251.66

13 CONSUMER SERVICES (173) 228.27 -0.1 17.12 0.80 0.66 228.11 227.97 228.27 269.43

14 Beverages (14) 290.64 -0.3 18.07 6.38 0.61 290.26 292.33 294.49 330.27

15 Entertainment, Catering (17) 285.46 -0.3 19.51 7.36 6.41 285.23 287.05 288.43 337.43

16 Food Retailing (13) 187.07 -0.1 21.77 8.12 5.07 187.17 187.92 187.43 224.14

17 Food Retailing (13) 231.93 -0.6 14.22 12.77 4.00 231.65 232.74 232.28 253.24

18 Newspapers, Publishing (13) 401.85 -0.5 25.11 7.28 5.43 401.79 402.57 403.28 462.24

19 Packaging and Paper (15) 124.32 -0.4 24.36 9.24 5.19 123.79 124.68 125.30 151.38

20 Textiles (24) 212.68 -0.3 14.46 5.40 8.95 212.01 212.32 213.02 256.66

21 Textiles (24) 123.18 -0.5 28.82 12.50 4.37 123.70 124.68 124.18 181.85

22 Tobacco (3) 197.16 -0.3 29.78 11.95 3.84 197.15 196.27 197.16 208.82

23 Toys and Games (5) 150.45 -0.1 11.43 6.87 11.09 151.94 152.13 151.63 182.42

24 OTHER GROUPS (97) 196.01 -0.2 17.92 7.45 6.68 195.47 196.59 196.77 224.08

25 Chemicals (10) 292.68 -0.2 21.21 8.20 5.40 292.45 292.45 292.45 331.62

26 Pharmaceutical Products (71) 198.38 -0.1 12.92 6.59 9.39 198.33 198.33 198.33 228.17

27 Electrical Equipment (61) 109.01 -0.4 19.46 7.50 5.93 108.56 110.12 110.38 124.24

28 Shipping (11) 150.45 -0.1 11.43 6.87 11.09 151.94 152.13 151.63 182.42

29 Miscellaneous (57) 229.47 -0.4 18.10 7.23 6.95 229.42 231.19 232.17 258.54

30 INDUSTRIAL GROUP (492) 218.95 -0.1 18.44 7.11 6.59 218.92 219.88 219.76 258.76

31 Oils (18) 786.71 -1.2 31.68 7.21 3.42 786.38 787.31 788.35 840.48

32 OILS (18) 257.60 -0.2 21.22 7.13 5.53 257.83 260.76 262.36 290.22

33 FINANCIAL GROUP (118) 186.51 -0.1 47.70 7.50 2.56 186.50 186.83 186.83 187.89

34 Banks (6) 207.87 -0.1 47.70 7.50 2.56 207.87 207.87 207.87 207.87

35 Discount Houses (10) 209.66 -0.4 17.68 9.55 7.35 209.66 210.97 210.97 210.97

36 Hire Purchase (5) 164.94 -0.1 17.68 9.55 7.35 164.94 164.94 164.94 164.94

37 Insurance (Life) (101) 218.01 -0.3 16.90 7.13 8.33 217.94 218.31 218.31 218.31

38 Insurance (Compensation) (9) 221.73 -0.1 16.90 7.13 8.33 221.73 221.73 221.73 221.73

39 Insurance (Banks) (14) 221.73 -0.1 16.90 7.13 8.33 221.73 221.73 221.73 221.73

40 Property (45) 358.62 -0.2 3.64 3.09 3.91 357.99 357.99 357.99 357.99



**AUTHORISED  
UNIT  
TRUSTS**

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## INSURANCE PROPERTY BONDS

[illegible]

## OFFSHORE & OVERSEAS FUNDS

ALPHABETICALLY				22nd February 1942			
<b>Allyan Fund Management Limited</b>				<b>Jardine Fleming &amp; Co. Ltd.</b>			
P.O. Box 73, St. Helier, Jersey.	0534 77933	John F. Allen, Esq., 10, Collyer Quay, Singapore		John F. Allen, Esq., 10, Collyer Quay, Singapore		Kang	
<b>Alexander &amp; Co.</b>	137/37	1.12		James E. Lee, Esq., 11, Collyer Quay, Singapore		1.13	
Net trading hours 9.30-11.30				James E. Lee, Esq., 11, Collyer Quay, Singapore		1.14	
<b>37, rue Notre-Dame, Luxembourg</b>				James E. Lee, Esq., 11, Collyer Quay, Singapore		1.15	
<b>Alfred P. Jones &amp; Co.</b>	US\$9 51	1.16		James E. Lee, Esq., 11, Collyer Quay, Singapore		1.16	
11, rue de la Poste, Luxembourg				James E. Lee, Esq., 11, Collyer Quay, Singapore		1.17	
<b>Allen Harvey &amp; Ross, Inc. (Ct.)</b>				James E. Lee, Esq., 11, Collyer Quay, Singapore		1.18	
1 Charles Court, St. Helier, Jy.	0534-77471			James E. Lee, Esq., 11, Collyer Quay, Singapore		1.19	
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